# IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF PUERTO RICO

#### THE UNITED STATES OF AMERICA

Plaintiff,

v.

CIVIL ACTION NO. 94-2080 CC

#### COMMONWEALTH OF PUERTO RICO

Defendants,

#### INFORMATIVE MOTION TO FILE THE MONITOR'S QUARTERLY REPORT

#### TO THE HONORABLE COURT:

Today, the Monitor submits the Monitor's Second Quarter Report for 2010. The report covers the months of April, May and June 2010. This report consists of an introductory statement by the Monitor, along with the compliance ratings tables and special reports by the Monitor's consultants.

**WHEREFORE**, the Monitor respectfully requests that this Honorable Court grant this motion and accept the attached report.

Respectfully Submitted,

## s/ F. Warren Benton

F. Warren Benton

Monitor, United States v. Commonwealth of Puerto Rico Calle Mayaguez # 212, Esquina Nueva, San Juan, PR 00917

### **Certificate of Service**

I HEREBY CERTIFY that this 16th day of August, 2010, I electronically filed the forgoing with the Clerk of the Court using the CM/ECF system, which will simultaneously serve notice of such filing to counsel of record to their registered electronic mail addresses.

Respectfully Submitted,

## s/ F. Warren Benton

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## Monitor's Quarterly Report Second Quarter, 2010

United States v. Commonwealth of Puerto Rico, Civil No. 94-2080 (CCC)

The following is the Monitor's Second Quarter Report for 2010. The report is in two parts – a narrative overview, along with a set of tables classifying the status of compliance with each provision. The narrative describes recent events and accomplishments, reviews the results of some of the on-site monitoring tours, examines particular compliance problems, and discusses pending issues.

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Document Attachment A: Consultant Robert Dugan Report on Staffing Compliance

Document Attachment B: Report on Incidents and Understaffing Document Attachment C: Abuse Referrals Tracking Report

Document Attachment D: Abuse Referral Case Assessment Report

Document Attachment E: Chronology of Site Visits

Separate Attachment One: Table of Compliance Ratings

## A. PLRA Motion and the Monitor's Special Report

On May 5, 2010 the Commonwealth filed a motion, pursuant to the Prison Litigation Reform Act, to terminate five provisions of the Settlement agreement:

| S.A. 49 | Initial Training for Direct Care Staff                     |
|---------|--|
| S.A. 70 | AIMS Testing for Youth Taking Psychotropic Medications     |
| S.A. 88 | Initial Educational Disability Evaluations                 |
| S.A. 89 | Forwarding Disability Evaluations Upon Discharge           |
| S.A. 92 | Participation in Development of Individual Education Plans |

The Monitor filed the PLRA Report on July 6, 2010. (Dkt. 917)

## B. Overview of Compliance

The following table summarizes the ratings in the compliance ratings table in the Appendix of this report. The provisions covered in the current PLRA motion are not included in this table.

| Settlement Category      | Number of<br>Provisions | Compliant<br>Provisions | Procedure<br>Problem | Staffing<br>Problem | Resource<br>Problem |
|--------------------------|-------------------------|-------------------------|----------------------|---------------------|---------------------|
| Facilities               | 10                      | 1                       | 1                    | 1                   | 6                   |
| Policies and procedures  | 1                       | 0                       | 1                    | 0                   | 0                   |
| Staffing                 | 6                       | 1                       | 5                    | 4                   | 4                   |
| Training                 | 1                       | 1                       | 0                    | 1                   | 1                   |
| Classification           | 1                       | 0                       | 1                    | 0                   | 0                   |
| Mental Health            | 12                      | 0                       | 7                    | 10                  | 5                   |
| Discipline               | 4                       | 0                       | 1                    | 1                   | 0                   |
| Abuse Management         | 11                      | 0                       | 5                    | 5                   | 3                   |
| Protection and Isolation | 2                       | 0                       | #                    | #                   | #                   |
| Education                | 8                       | 0                       | 0                    | 7                   | 7                   |

The table suggests that, in the opinion of the Monitor's consultants, key problems in making progress toward compliance involve procedures, staffing and resources. Of the 54 provisions and provision components rated in the compliance rating table associated with this narrative, 29 are deficient, in part, because staffing is insufficient in the opinion of the Monitor's consultant. In many other provisions, the determination of the sufficiency of staffing awaits the completion of a policy and/or procedure which would be the basis for an assessment of whether staffing is sufficient to achieve compliance.

# C. Youth Service Officer Staffing

The following table presents the numbers of Youth Service Officers (YSOs) at various points in time since November 2007, six months after the 2007 PLRA motion was resolved.

| Facility YSO Count     | Nov-07   | Apr-09   | Jun-09   | Nov-09   | Mar-10   | Jun-10   |
|------------------------|----------|----------|----------|----------|----------|----------|
| CD Salinas             | 100      | 96       | 93       | 93       | 100      | 97       |
| CD Bayamon             |          | 122      | 122      | 116      | 129      | 113      |
| CTS Bayamon            |          | 41       | 45       | 62       | 67       | 85       |
| CTS Guayama            | 100      | 94       | 94       | 91       | 86       | 93       |
| Guaynabo Complex       | 114      | 0        | 0        |          |          |          |
| CTS Villalba           | 132      | 133      | 132      | 155      | 163      | 166      |
| CTS Ponce Boys         | 116      | 100      | 101      |          |          |          |
| CTS Ponce Girls        | 146      | 116      | 131      | 180      | 149      | 154      |
| CTS Humacao            | 117      | 123      | 122      | 120      | 145      | 160      |
| Mayaguez               | 40       | 34       | 4        | 9        | 1        | 6        |
| Camp Santiago          |          |          |          |          | 9        | 10       |
| Central Administration | <u>3</u> | <u>3</u> | <u>3</u> | <u>3</u> | <u>3</u> | <u>4</u> |

| Total  | 868 | 862  | 847 | 829 | 852 | 888  |
|--|-----|------|-----|-----|-----|------|
| Total Excluding Ponce Girls and Central      | 719 | 743  | 713 | 646 | 700 | 730  |
| Inactive Positions (excl Ponce Girls & Ctrl) |     | -109 | -93 | -84 |     | -118 |
| Active Positions (excl Ponce Girls & Ctrl)   |     | 634  | 620 | 562 |     | 612  |

As of the end of June 2010, of the 888 positions depicted as the total number of YSOs employed by AIJ, <sup>1</sup> 140 are presently on inactive status – not reporting for work at any AIJ facility.

With respect to the facilities subject to the staffing provision, since November 2009 the number of YSOs employed has increased from 646 to 730. However, the number of inactive YSOs has increased in those facilities from 84 to 118. Thus, the net increase in YSOs actually working at those facilities is 50 YSOs.

#### **Youth Supervision**

The Monitor makes the following findings with respect to the obligation to "ensure the reasonable safety of youth by providing adequate supervision of youth in all facilities operated by, or on behalf of, the Defendants."

- Over the course of the last two quarters of 2010, there has been a 19% reduction in the volume of youth designated for 1:1 supervision (3171 1<sup>st</sup> Q.: 2577 2ndQ). Correspondingly, there has been an 18% reduction in the volume of youth without required 1:1 supervision (583 1<sup>st</sup> Q: 288 2<sup>nd</sup> Q)
- During the First Quarter 2010 reporting period, AIJ documented a total of 3171 events that required 1:1 staff to youth supervision. Of the 3171, 1:1 events, 583 of the events (19%) were not supervised with the required 1:1 staff youth ratio
- Since early January 2008 there has been no system in place for review of reports of suicide or self-mutilation gestures or attempts. The Commonwealth is in the process of selecting a new lead psychologist, but during the interim the case reviews have not been taking place.

## D. Incident Investigation and Assessment

During 2006 the Plaintiff filed a motion for civil contempt. (dkt. 554) In August 2006, (dkt. 624) the Court denied the motion finding that significant progress had been made in remedying the compliance problems identified in the original motion. The core problems that the motion sought to remedy involved the management of and investigation of incidents of possible abuse and maltreatment of youth in AIJ custody.

The Monitor is concerned that the level of compliance achieved in 2006 has recently deteriorated in several important areas of compliance with paragraph 78. Paragraph 78.e reads as follows:

78.e Administrative investigations of serious incidents shall be conducted by SAISC and completed within 30 days of SAISC's receipt of the referral. Administrative investigation of

<sup>&</sup>lt;sup>1</sup> The legal position of the Commonwealth is that the program at Camp Santiago is not subject to the Settlement Agreement. They asked that the reporting of the number of positions at Camp Santiago be accompanied by a statement of their legal position.

incidents classified as less serious may be conducted internally by appropriate facility staff and shall be completed within 20 days of witnessing or discovering an incident.

During the first quarter, <u>all</u> of the 48 SAISC investigations took longer than 30 days. Of 279 cases referred to SAISC during the past four quarters, 168 cases have not been completed. Based on the modifications to Paragraph 78 adopted in 2007, the cases referred to SAISC are only the most serious cases. Thus, it appears that the majority of serious cases referred to SAISC are no longer being investigated.

The 20-day completion rate for local investigations has fallen from 91% in the third quarter of 2009 to 26% during the most recent quarter. This is taking place even though the number of cases being deferred for local 284a investigation is declining due to the mental health referral process.

The Monitor is also concerned that cases of suicide or self-mutilation ideation, gestures or attempts are not being assessed. In the past, these cases were assessed and investigated through the Paragraph 78 process. However, with the cooperation of the Plaintiff, AIJ implemented a screening procedure and instrument that diverts the investigation of some suicide-related and self-mutilation-related incidents from the Paragraph 78 process to a yet-to-be-developed mental health process. Of the 147 suicide and self-mutilation incidents for the first quarter, only 5 resulted in Paragraph 78a abuse referrals. The remaining cases were to be referred to the mental health process which has not been set up.<sup>2</sup>

## E. Paragraph 77 Modification

The Monitor's consultant, David Bogard, has recommended that Paragraph 77 be modified. This provision currently reads as follows:

No corporal punishment shall be imposed on any juvenile. The use of physical force by staff shall be limited to instances of justifiable self-defense, protection of others, and prevention of escapes. Defendants agree that under no circumstances shall restraints be used as a form of punishment. In cases where restraints are necessary to prevent a juvenile from causing serious bodily harm to himself or to another, the facility director or his/her designee must approve the use of restraints before they are applied.

The following is a strike/add presentation of the changes which the Monitor recommends for consideration by the parties.

No corporal punishment shall be imposed on any juvenile. In no event is physical force justifiable as punishment on any juvenile. The use of physical force by staff, including the use of restraints, shall be limited to instances of justifiable self-defense, protection of self and others, to maintain or regain control of an area of the facility, including the protection of significant property from significant damage; and prevention of escapes; and then only when other less severe alternatives are insufficient. A written report is prepared following all uses of force and is submitted to administrative staff for review. When force, including restraint, is used to protect a youth from self, this must be immediately reported to a psychiatrist who shall provide an intervention and treatment plan. Defendants agree that under no circumstances shall restraints be used as a form of punishment. In cases where restraints are necessary to prevent a juvenile from causing bodily

<sup>&</sup>lt;sup>2</sup> As of July 1, 2010, AIJ has appointed Dr. Virgen Renta, a psychologist, as the Mental health Coordinator. She will be assigned responsibility to develop and implement a procedure to review the reports of suicide and self-mutilation.

harm to himself or another, the facility director or his/her designee must approve the use of restraints before they are applied.

The result is that the provision would read as follows:

In no event is physical force justifiable as punishment on any juvenile. The use of physical force by staff, including the use of restraints, shall be limited to instances of justifiable self-defense, protection of self and others, to maintain or regain control of an area of the facility, including the protection of significant property from significant damage; and prevention of escapes; and then only when other less severe alternatives are insufficient. A written report is prepared following all uses of force and is submitted to administrative staff for review. When force, including restraint, is used to protect a youth from self, this must be immediately reported to a psychiatrist who shall provide an intervention and treatment plan.

These changes integrate the provisions relating to force and restraint. They add two justifications that the consultants considers to be customary and reasonable – to maintain or regain control of an area of the facility, including the protection of significant property from significant damage. The provision does not require prior administrative authorization of force or restraint because this is usually impractical at the moment an incident develops. It requires immediate notice to a psychiatrist when force or restraint is used to protect a youth from self, and provides that the psychiatrist develop an intervention and treatment plan.

The Commonwealth submitted the following comment to the Monitor concerning this modification: "The Commonwealth insists upon the original position that it adopted which was the language which had been suggested by the United States and which language at that time was also accepted by the Monitor's consultant David Bogard and which language is the adoption of the ACA model language for Paragraph 77."

The United States commented that "the United States remains available and willing to continue discussions regarding a stipulated amendment to the provision."

### F. CREANDO Youth

The Commonwealth has set up a 22-week in-residence program for 30 juveniles at Camp Santiago, which is a base of the Puerto Rico National Guard. (PRNG) The program, called CREANDO, is modeled after the PRNG Challenge program which is federally-funded, and is located in the same complex of facilities at the base. However, the Commonwealth program is funded by the Commonwealth through AIJ and the PRNG, and is operationally separate from the federally-funded program.

The juveniles assigned by AIJ to the Camp Santiago program are juveniles as defined in Paragraphs 25 and 27 of the Settlement Agreement, which read as follows:

25. The terms "juvenile" or "juveniles" shall refer to one or more individuals detained at or otherwise confined at residential facilities operated by or on behalf of the Commonwealth as well as any facility that is built or renovated to replace the existing facilities.

27. The term "commitment" shall refer to the court's transfer of custody to AIJ.

When the Monitor visited Camp Santiago on April 14, 2010, there were 27 juveniles who had been committed to AIJ as defined in Paragraph 27. The juveniles had been housed within AIJ commitment facilities and then were transferred to the Camp Santiago program by AIJ. They remain in the custody of AIJ. Therefore, based on the facts ascertained about the program and its operation, this program is subject to the provisions of the Settlement Agreement.<sup>3</sup>

The defendants report that there are four youth who graduated from CREANDO but whose release has not been authorized yet. They are housed in a facility in Hato Rey. Since the youth are in AIJ custody, the Settlement Agreement applies to their treatment and management.

The four CREANDO graduates who did not go back to the community after completing the program are now participating in the "Programa para Adolescentes en Reconstrucción Exitosa de sus Vidas" (PARES). PARES is a recently created program that is housed in "El Vedado" in Hato Rey. This program has capacity for 20 youth and follows the model of the "Hogar Vida Independiente" - Level II facility.

The Commonwealth reports that their policy and practice is that the services provided through this program are in compliance with the Settlement Agreement.

Services provided to the youth population housed in PARES include needs evaluation, family counseling, facilitating the receipt of educational services, recreational services, social worker services, food services, physical and mental health services, and skills for independent living such as money management, finding a job, and driving.

The following AIJ youth are generally eligible to participate in PARES: (1) Males, classified as level II, who have finished their high school degree, have no charges pending with the Police Department, no substance abuse record in the last 6 months, no mental health diagnosis. In addition, youth who have graduated from CREANDO are eligible. Youth admitted to PARES remain in PARES until they are released to the community, either because they complied with the full term imposed, or because the Court released them ahead of time.

PARES is to be headed by a Supervisor Social Worker. The program is also to have one assigned Social Worker and assigned youth security officers as needed in accord with the number of program participants.

More official information is under development and will be shared with the Monitor when completed.

Respectfully Submitted,

Alburu Beum

F. Warren Benton, Ph.D.

Monitor

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<sup>&</sup>lt;sup>3</sup> The Commonwealth does not agree with the Monitor's interpretation of the Settlement Agreement. The Commonwealth has informed the Monitor that the Defendants believe that the Settlement Agreement provisions do not apply to the services being provided in Camp Santiago though the program CREANDO.

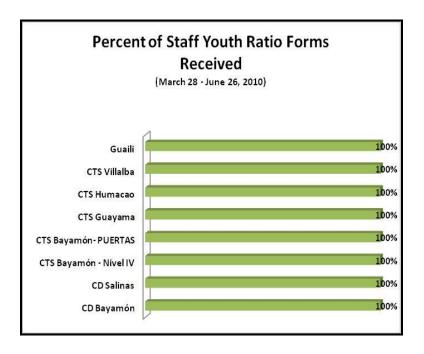
# Document Attachment A: Consultant Robert Dugan Report on Staffing Compliance

### **Background:**

The following report constructed on July 10, 2010 provides information on Staff Youth Ratio forms that were provided to the consultant for the period of March 28, 2010 thru June 26, 2010.

As of the Friday, July 9, 2010 the following forms have been submitted.

|               | Volume of   |             |
|---------------|-------------|-------------|
|               | Weeks of    | Volume of   |
|               | Staff Youth | Staff Youth |
|               | Ratio       | Ratio       |
|               | Forms       | Forms       |
| Facilities    | Requested   | Received    |
| CD Bayamón    | 13          | 13          |
| CD Salinas    | 13          | 13          |
| CTS Bayamón - |             |             |
| Nivel IV      | 13          | 13          |
| CTS Bayamón-  |             |             |
| PUERTAS       | 13          | 13          |
| CTS Guayama   | 13          | 13          |
| CTS Humacao   | 13          | 13          |
| CTS Villalba  | 13          | 13          |
| Guaili        | 13          | 13          |
| Totals        | 104         | 104         |

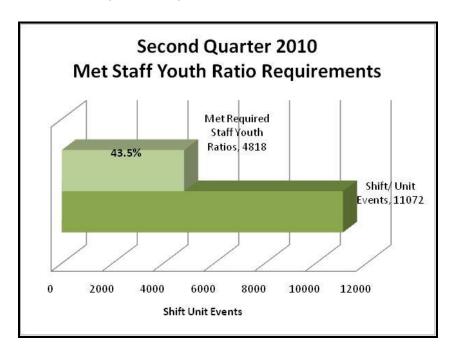


AlJ submitted\_a total of 104 facility staff youth ratio forms. For this quarterly reporting period 100% of the staff youth ratio forms were available for analysis. For three of four Quarterly Reports, AlJ has provided 100% of requested Staff Youth Ratio Forms.

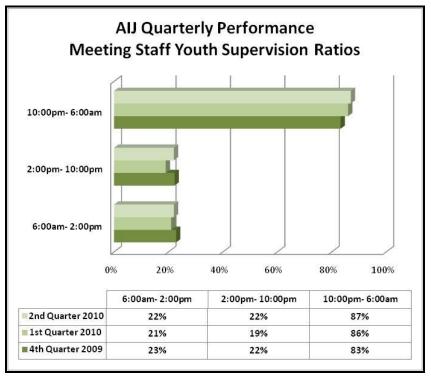
The table displaying the date that Staff Youth Ratio forms were received is on page 15 of this report.

### **AIJ Staff Youth Ratio Averages:**

During the Second Quarter reporting period (March 28, 2010 – June 26, 2010), AlJ documented a total of 11,072 shift / unit events that required staff to youth supervision. Of the 11,072 shift / unit events, 4818 of the events (43.5%) were supervised with the required staff youth ratios.



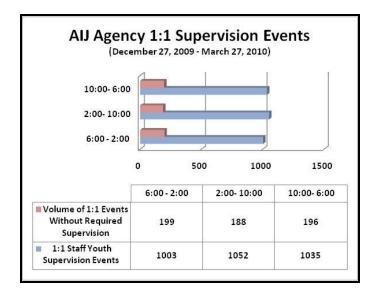
The following chart represents the AIJ agency Staff Youth Ratio averages by shift for the Fourth Quarter Report 2009 and First and Second Quarters of 2010:



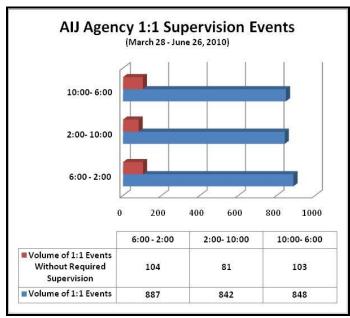
**AIJ Agency 1:1 Supervision Events:** 

Over the course of the last two quarters of 2010, there has been a 19% reduction in the volume of youth designated for 1:1 supervision (3171 1<sup>st</sup> Q.: 2577 2ndQ). Correspondingly, there has been an 18% reduction in the volume of youth without required 1:1 supervision (583 1<sup>st</sup> Q: 288 2<sup>nd</sup> Q)

During the First Quarter 2010 reporting period, AIJ documented a total of 3171 events that required 1:1 staff to youth supervision. Of the 3171, 1:1 events, 583 of the events (19%) were not supervised with the required 1:1 staff youth ratio:



During the Second Quarter 2010 reporting period, AIJ documented a total of 2577 events that required 1:1 staff to youth supervision. Of the 2577, 1:1 events, 288 of the events (11.2%) were not supervised with the required 1:1 staff youth ratio:

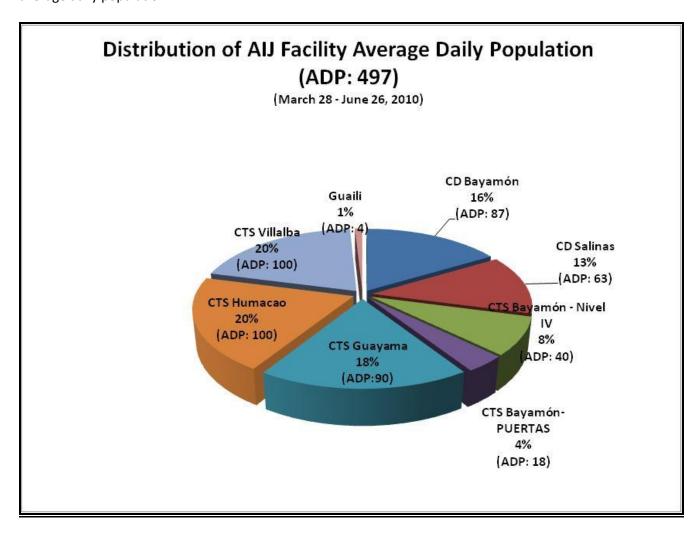


CTS Bayamon PUERTAS has significant improvement of meeting 1:1 staff youth ratio requirements during the last three weeks of the quarterly reporting period (June 6-June 26, 2010).

#### **AIJ Average Daily Population:**

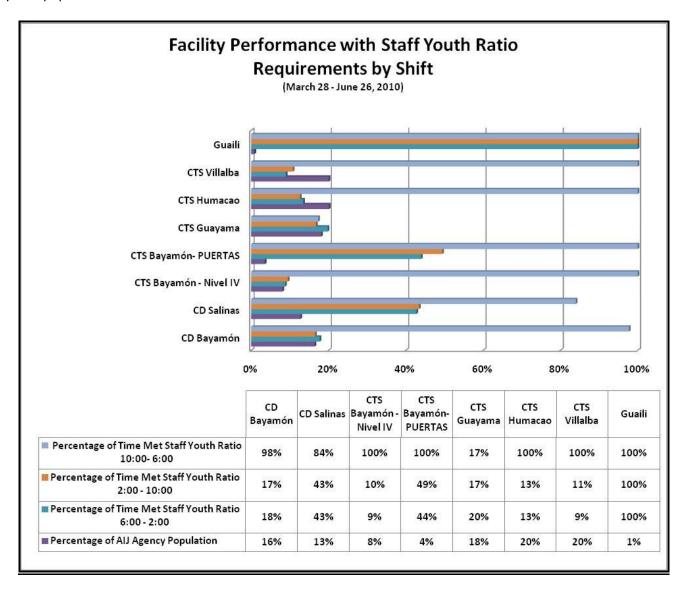
Analysis of Staff Youth Ratio forms has been expanded to provide some perspective to not only the number of shifts that are in compliance with expected staff youth ratios, but to display staffing information compared to facility average daily population (ADP). Facility average daily population was computed from the weekly Staff Youth Ratio forms by averaging the 6:00-2:00 shift facility population on the first Monday of each of the thirteen reporting weeks.

The table below displays each facilities average daily population for the reporting cycle (March 28, 2010 – June 26, 2010) as well as the proportionate facility youth population that each facility contributes to the agency average daily population.



The staff youth ratio analysis below represents the staffing information received for the period from March 28, 2010 thru June 26, 2010 (13 weeks). The purple bar for each facility represents the proportionate average daily population that facility contributes to the AIJ average daily population. The table of average daily population can be found on page 16 of this report.

During the second quarter reporting period (March 28 thru June 26, 2010), CD Bayamon, CTS Villalba, CTS Bayamon Nivel IV and CTS Humacao have the largest volume of staffing deficiencies, representing 64% of the AIJ youth population.



## **CD Bayamón Staff Youth Ratio Analysis:**

#### March 28, 2010 thru June 26, 2010

**Level 5 Facility:** AlJ has not identified CD Bayamon units that will have youth classified as low risk.

AlJ has not designated CD Bayamon high risk units or low risk units, consequently the analysis was done with the ratios of 1:8 during the 6:00 AM-2:00 PM and 2:00 PM -10:00 PM shifts.

- High Risk CD Units: Staff Youth Ratio 1:8 during 6:00-2:00 and 2:00-10:00
- Low Risk CD Units: Staff Youth Ratio 1:16 during 6:00-2:00 and 2:00-10:00
- All Units Staff Youth Ratio 1:16 during 10:00-6:00

**Percent of Forms Available: 100%** 

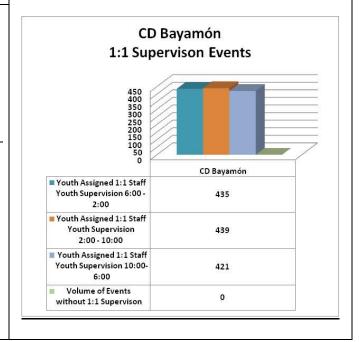
Volume of Weeks Analyzed: 13 of 13 requested

Volume of Days Analyzed: 91 CD Bayamón **Percent of Units Meeting Staff Youth Ratio** CD Bayamón ■ Percentage of All Agency 16% Population Percentage of Time Met Staff Youth Ratio 6:00 -18% 2:00 Percentage of Time Met 17% Staff Youth Ratio -10:00 Percentage of Time Met Staff Youth Ratio 10:00-98% 6:00

Volume of Weeks Analyzed: 13

Average volume of youth assigned 1:1 staff youth supervision per reported day: 14.2

Volume of 1:1 Events Without Required staffing during reporting period:



## **CD Salinas Staff Youth Ratio Analysis:**

March 28, 2010 thru June 26, 2010

0

#### **Level 5 Facility:**

On May 15, 2009, AlJ identified CD Salinas units that will have youth classified as low risk. At this time the following classification of units has been presented:

Housing Unit A - Detention Moderate Risk.

Housing Unit B. - Detention Custody.

Housing Unit C - Detention Low Risk.

Housing Unit D - Residential Evaluation Unit (MER - Formerly known as CER.)

Housing Unit E - Detention Low Risk.

Until the Salinas risk classification plan can be analyzed Staff Youth ratio will be analyzed for 1:8 during the 6:00 AM-2:00 PM and 2:00 PM -10:00 PM shifts.

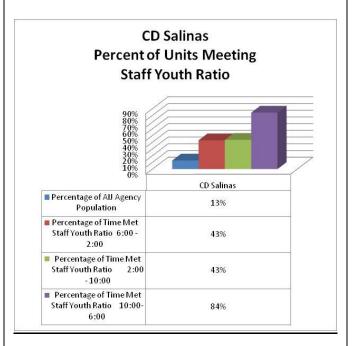
 AIJ has started a process to review and update the Salinas classification policy, procedure, training and documentation.

**Percent of Forms Available: 100%** 

Volume of Weeks Analyzed: 13 of 13 requested

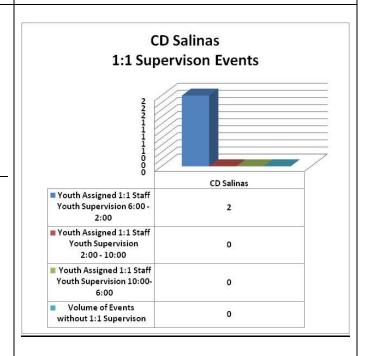
Volume of Weeks Analyzed: 13

Volume of Days Analyzed: 91



Average volume of youth assigned 1:1 staff youth supervision per reported day: **0** 

Volume of 1:1 Events Without Required staffing during reporting period:



### CTS Bayamón - Nivel IV Staff Youth Ratio Analysis:

0

March 28, 2010 thru June 26, 2010

Volume of Weeks Analyzed: 13

#### **Level 4 Facility:**

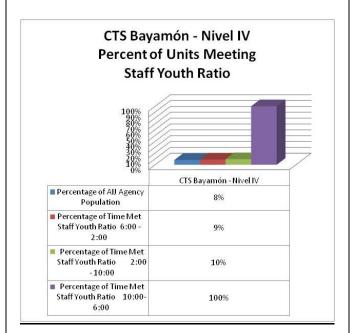
Moved Ponce youth to CTS Bayamon on September 17, and started reporting as CTS Bayamón - Nivel IV

- A Staff Youth Ratio of 1:8 during 6:00 AM -2:00 PM and 2:00 PM -10:00 PM
- A Staff Youth Ratio of 1:16 during 10:00 PM -6:00 AM

\*Youth were transferred from facility on October 23-27 in light of Bayamon explosions.

**Percent of Forms Available: 100%** 

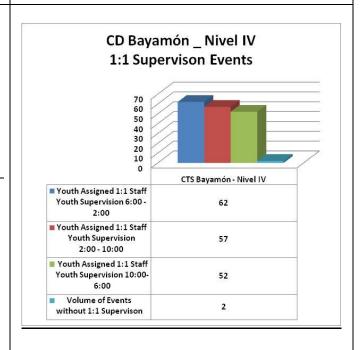
Volume of Weeks Analyzed: 13 of 13 requested



Volume of Days Analyzed: 91

Average volume of youth assigned 1:1 staff youth supervision per reported day: 2

Volume of 1:1 Events Without Required staffing during reporting period:



### CTS Bayamón PUERTAS Staff Youth Ratio Analysis:

2

March 28, 2010 thru June 26, 2010

Level 4 and 5 Facility:

The youth placed in the PUERTAS, specialized

Volume of Weeks Analyzed: 13

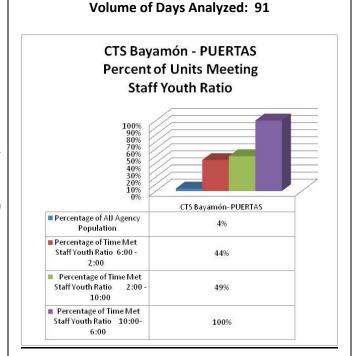
mental health residential program, were moved to the CTS Bayamon Blue building, which was designed to house this population with mental health specialized needs on March 27, 2009.

The staffing was adjusted to 1-8 and 1-16, with the appropriate living conditions.

- A Staff Youth Ratio of 1:8 during 6:00 AM 2:00 PM and 2:00 PM -10:00 PM
- A Staff Youth Ratio of 1:16 during 10:00 PM-6:00 AM

**Percent of Forms Available: 100%** 

Volume of Weeks Analyzed: 13 of 13 requested



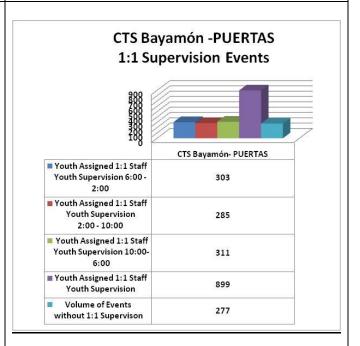
Average volume of youth assigned 1:1 staff youth supervision per reported day: **10** 

Volume of 1:1 Events Without Required staffing during reporting period:

277

N.B. It should be noted that there appeared to be a significant reduction in the volume of youth on 1:1 supervision status since the prior quarter report (3171 1<sup>st</sup> Q.: 2577 2ndQ) and reduction in the volume of events where youth were not under 1:1 supervision (583 1<sup>st</sup> Q: 288 2<sup>nd</sup> Q).

Additionally, noted reduction in 1:1 failures over the course of the last three weeks of the quarterly reporting period.



## **CTS Guayama Staff Youth Ratio Analysis:**

March 28, 2010 thru June 26, 2010

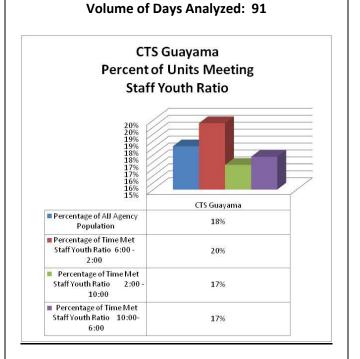
Volume of Weeks Analyzed: 13

#### Level 3 Facility:

- A Staff Youth Ratio of 1:16 during 6:00 AM
   -2:00 PM and 2:00 PM -10:00 PM
- A Staff Youth Ratio of 1:16 during 10:00 PM -6:00 AM

**Percent of Forms Available: 100%** 

Volume of Weeks Analyzed: 13 of 13 requested



Average volume of youth assigned 1:1 staff youth supervision per reported day: **0** 

Volume of 1:1 Events Without Required staffing during reporting period:

CTS Guayama 1:1 Supervision Events CTS Guayama ■ Youth Assigned 1:1 Staff Youth Supervision 6:00 -0 ■ Youth Assigned 1:1 Staff **Youth Supervision** 0 2:00 - 10:00 ■ Youth Assigned 1:1 Staff Youth Supervision 10:00-0 ■ Youth Assigned 1:1 Staff 0 **Youth Supervision** Volume of Events 0 without 1:1 Supervison

## **CTS Humacao Staff Youth Ratio Analysis:**

0

March 28, 2010 thru June 26, 2010

#### **Level 4 Facility:**

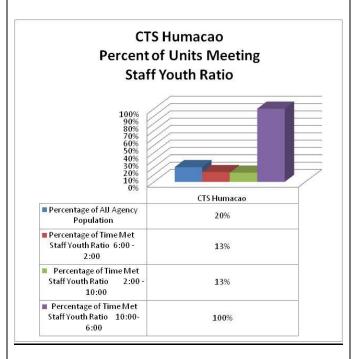
- A Staff Youth Ratio of 1:8 during 6:00 AM-2:00 PM and 2:00 PM -10:00 PM and
- A Staff Youth Ratio of 1:16 during 10:00 PM -6:00 AM

**Percent of Forms Available: 100%** 

Volume of Weeks Analyzed: 13 of 13 requested

Volume of Weeks Analyzed: 13

Volume of Days Analyzed: 91

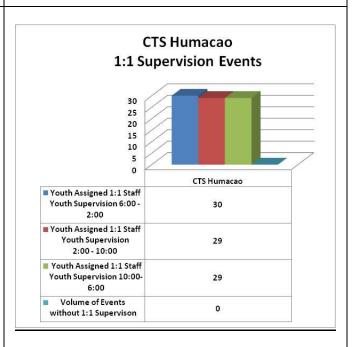


Average volume of youth assigned 1:1 staff youth supervision per reported day: 1

Volume of 1:1 Events Without Required staffing during reporting period:

N.B. It should be noted that there has been reduction in 1:1 events as well as significant improvement in providing 1:1 supervision for youth in this quarter from the prior two quarters.

- For the Fourth Quarter of 2009 there were 68 1:1 events that did not have the required supervision.
- For the First Quarter of 2010, there were 170 1:1 events that did not have the required supervision, and increase of 102 events.



### **CTS Villalba Staff Youth Ratio Analysis:**

0

March 28, 2010 thru June 26, 2010

#### **Level 5 Facility:**

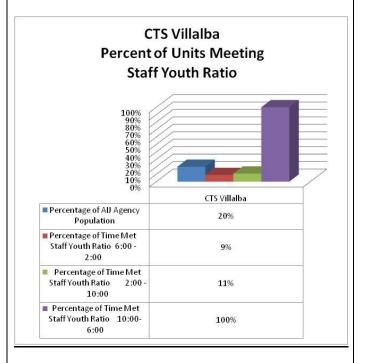
- A Staff Youth Ratio of 1:8 during 6:00 AM 2:00 PM and 2:00 PM -10:00 PM
- A Staff Youth Ratio of 1:16 during 10:00 PM -6:00 AM

Percent of Forms Available: 100%

**Volume of Weeks Analyzed:** 13 of 13 requested

Volume of Weeks Analyzed: 13

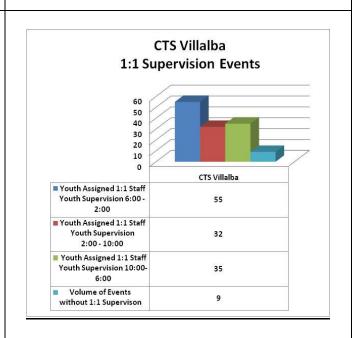
Volume of Days Analyzed: 91



Average volume of youth assigned 1:1 staff youth supervision per reported day: 1.3

Volume of 1:1 Events Without Required staffing during reporting period:

9



## **Guaili Staff Youth Ratio Analysis:**

March 28, 2010 thru June 26, 2010

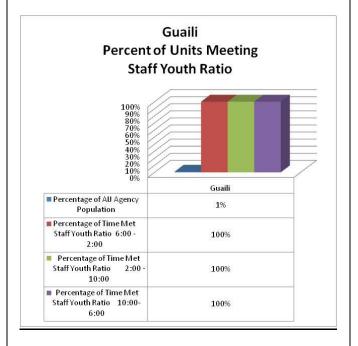
#### Level 2 Facility:

- A Staff Youth Ratio of 1:16 during 6:00 AM
   -2:00 PM and 2:00 PM -10:00 PM
- A Staff Youth Ratio of 1:16 during 10:00 PM -6:00 AM

**Percent of Forms Available: 100%** 

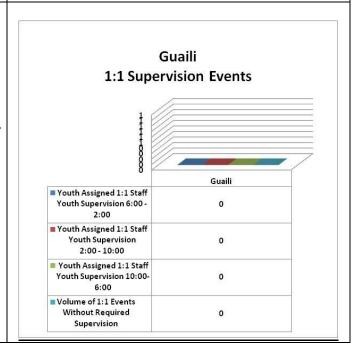
Volume of Weeks Analyzed: 13 of 13 requested

Volume of Weeks Analyzed: 13 Volume of Days Analyzed: 91



Average volume of youth assigned 1:1 staff youth supervision per reported day:

Volume of 1:1 Events Without Required staffing during reporting period:



# **Facility Table of Shift Compliance with Staff Youth Ratio:**

0

|                         | Percent of<br>Staff Youth<br>Ratio Forms<br>Received | Percentage of AIJ Agency Population | Percentage of<br>Time Met<br>Staff Youth<br>Ratio 6:00 -<br>2:00 | Percentage of Time Met Staff Youth Ratio 2:00 - 10:00 | Percentage<br>of Time Met<br>Staff Youth<br>Ratio 10:00-<br>6:00 |
|-------------------------|--|-------------------------------------|--|---|--|
| CD Bayamón              | 100%   | 16%                                 | 18%  | 17%   | 98%  |
| CD Salinas              | 100%   | 13%                                 | 43%  | 43%   | 84%  |
| CTS Bayamón - Nivel IV  | 100%   | 8%                                  | 9%   | 10%   | 100%   |
| CTS Bayamón-<br>PUERTAS | 100%   | 4%                                  | 44%  | 49%   | 100%   |
| CTS Guayama             | 100%   | 18%                                 | 20%  | 17%   | 17%  |
| CTS Humacao             | 100%   | 20%                                 | 13%  | 13%   | 100%   |
| CTS Villalba            | 100%   | 20%                                 | 9%   | 11%   | 100%   |
| Guaili                  | 100%   | 1%                                  | 100%   | 100%  | 100%   |

# Facility Table of Assignment of 1:1 Supervision by Day:

| Facilities            | Youth Assigned<br>1:1 Staff Youth<br>Supervision | Volume of 1:1<br>Events Without<br>Required<br>Supervision | Volume of Days<br>Analyzed |
|-----------------------|--|--|----------------------------|
| CD Bayamón            | 1295   | 0  | 91                         |
| CD Salinas            | 2  | 0  | 91                         |
| CTS Bayamón- Nivel IV | 171  | 2  | 91                         |
| CTS Bayamón - PUERTAS | 899  | 277  | 91                         |
| CTS Guayama           | 0  | 0  | 91                         |
| CTS Humacao           | 88   | 0  | 91                         |
| CTS Villalba          | 122  | 9  | 91                         |
| Guaili                | 0  | 0  | 91                         |

# **Table of Date of Receipt of Facility Staff Youth Ratio Form:**

|                           |             |           |           | <u>CTS</u> | <u>CTS</u> |            |            |            |           |
|---------------------------|-------------|-----------|-----------|------------|------------|------------|------------|------------|-----------|
|                           | <u>Camp</u> | <u>CD</u> |           | Bayamón -  | Bayamon-   | <u>CTS</u> | <u>CTS</u> | <u>CTS</u> |           |
| <u>Date</u>               | Santiag *   | Bayamo 💌  | CD Salin: | Nivel IV 💌 | PUERTA *   | Guayam 🔻   | Humaca 🔻   | Villalba 💌 | Guaili 💌  |
| March 28- April 3, 2010   |             | 4/12/2010 | 4/12/2010 | 4/12/2010  | 3/31/2010  | 4/12/2010  | 4/12/2010  | 5/6/2010   | 6/15/2010 |
| April 4 - 10, 2010        |             | 4/15/2010 | 4/28/2010 | 5/6/2010   | 4/15/2010  | 4/15/2010  | 4/28/2010  | 5/6/2010   | 4/15/2010 |
| April 11 - 17, 2010       |             | 6/3/2010  | 5/6/2010  | 6/3/2010   | 6/3/2010   | 4/28/2010  | 4/28/2010  | 5/6/2010   | 4/28/2010 |
| April 18 - 24, 2010       |             | 6/3/2010  | 5/6/2010  | 6/3/2010   | 6/3/2010   | 4/28/2010  | 5/4/2010   | 5/6/2010   | 4/30/2010 |
| April 25 - May 1, 2010    |             | 5/4/2010  | 5/6/2010  | 7/9/2010   | 5/4/2010   | 5/4/2010   | 5/4/2010   | 5/6/2010   | 5/4/2010  |
| May 2 -May 8, 2010        |             | 6/3/2010  | 6/4/2010  | 6/3/2010   | 6/3/2010   | 6/3/2010   | 6/3/2010   | 6/3/2010   | 6/3/2010  |
| May 9 -May 15, 2010       |             | 6/29/2010 | 6/4/2010  | 6/30/2010  | 6/30/2010  | 6/3/2010   | 6/3/2010   | 6/3/2010   | 6/3/2010  |
| May 16 -May 22, 2010      |             | 6/29/2010 | 6/4/2010  | 6/30/2010  | 6/30/2010  | 6/3/2010   | 6/7/2010   | 6/10/2010  | 6/14/2010 |
| May 23 -May 29, 2010      |             | 6/4/2010  | 6/4/2010  | 6/4/2010   | 6/4/2010   | 6/4/2010   | 6/7/2010   | 6/10/2010  | 6/14/2010 |
| May 30 -June 5, 2010      |             | 6/29/2010 | 6/25/2010 | 6/30/2010  | 7/1/2010   | 6/10/2010  | 6/25/2010  | 6/10/2010  | 6/10/2010 |
| June 6 -June 12, 2010     |             | 6/29/2010 | 6/25/2010 | 6/30/2010  | 7/1/2010   | 6/30/2010  | 6/25/2010  | 6/28/2010  | 6/15/2010 |
| June 13 -June 19, 2010    |             | 6/29/2010 | 6/29/2010 | 6/30/2010  | 7/8/2010   | 6/30/2010  | 6/29/2010  | 6/25/2010  | 6/25/2010 |
| June 20 -June 26, 2010    |             | 6/29/2010 | 6/29/2010 | 7/1/2010   | 7/1/2010   | 6/30/2010  | 7/1/2010   | 6/30/2010  | 6/28/2010 |
| Volume of Forms Submitted |             | 100.00%   | 100.00%   | 100.00%    | 100.00%    | 100.00%    | 100.00%    | 100.00%    | 100.00%   |

# **Table of Date of Facility Average Daily Population Based on Monday AM Weekly Count:**

|                                     |                |            | <u>CTS</u> | <u>CTS</u>     |                |                |                 |               |
|-------------------------------------|----------------|------------|------------|----------------|----------------|----------------|-----------------|---------------|
|                                     | <u>CD</u>      |            | Bayamón -  | Bayamon        | <u>CTS</u>     | <u>CTS</u>     | CTS             |               |
|                                     | <u>Bayamon</u> | CD Salinas | Nivel IV2  | <b>PUERTAS</b> | <u>Guayama</u> | <u>Humacao</u> | <u>Villalba</u> | <u>Guaili</u> |
| Number of Units                     | 8              | 8          | 6          |                | 6              | 8              | 8               | 1             |
| March 28- April 3, 2010             | <u>58</u>      | 78         | 43         | <u>15</u>      | <u>85</u>      | <u>100</u>     | <u>110</u>      | <u>5</u>      |
| April 4 - 10, 2010                  | <u>71</u>      | <u>85</u>  | 43         | <u>15</u>      | <u>94</u>      | <u>101</u>     | <u>110</u>      | <u>8</u>      |
| April 11 - 17, 2010                 | <u>77</u>      | <u>66</u>  | 43         | <u>16</u>      | <u>92</u>      | <u>101</u>     | <u>109</u>      | <u>6</u>      |
| April 18 - 24, 2010                 | <u>81</u>      | <u>67</u>  | 43         | <u>16</u>      | <u>95</u>      | <u>101</u>     | 107             | <u>6</u>      |
| April 25 - May 1, 2010              | <u>81</u>      | <u>61</u>  | 43         | 18             | <u>97</u>      | <u>104</u>     | <u>107</u>      | <u>5</u>      |
| May 2 -May 8, 2010                  | 81             | 72         | 42         | <u>18</u>      | 92             | <u>107</u>     | 103             | 4             |
| May 9 -May 15, 2010                 | 82             | 69         | 43         | <u>18</u>      | 98             | <u>105</u>     | 115             | 4             |
| May 16 -May 22, 2010                | 91             | 54         | 43         | <u>19</u>      | <u>89</u>      | <u>98</u>      | <u>101</u>      | <u>4</u>      |
| May 23 -May 29, 2010                | 83             | 48         | 42         | 19             | <u>103</u>     | <u>103</u>     | <u>107</u>      | <u>4</u>      |
| May 30 -June 5, 2010                | 82             | 66         | 41         | 19             | 99             | <u>104</u>     | 110             | 4             |
| June 6 -June 12, 2010               | 87             | 59         | 37         | 19             | 64             | 90             | 119%            | 3             |
| June 13 -June 19, 2010              | 90             | 48         | 31         | 19             | 83             | <u>93</u>      | 109             | 2             |
| June 20 -June 26, 2010              | 97             | 51         | 31         | 18             | 80             | 94             | 108             | 1             |
| Totals                              | 1061           | 824        | 525        | 229            | 1171           | 1301           | 1297            | 56            |
| Percentage of AIJ Agency Population | 16%            | 13%        | 8%         | 4%             | 18%            | 20%            | 20%             | 1%            |

# Document Attachment B: Report on Incidents and Understaffing

The following is a table of incidents that took place at times and in locations where the required levels of staffing coverage, as specified by Paragraph 48, were not in place.

The number of incidents in the tables has declined over the past two years. For example, for the first quarter of 2008, there were 46 listed incidents taking place when there was documented staffing non-compliance, while this table which covers the fourth quarter of 2009 includes 24 listed cases. There are two factors that can explain the decline in the number of listed cases.

- The number of male youth in AIJ facilities has declined.
- AIG implemented a screening procedure and instrument that diverts the investigation of some incidents from the Paragraph 78 process to a yet-to-be-developed mental health process. Of the 174 suicide or self-mutilation incidents reported by mental health, only 12 resulted in paragraph 78 (284a) referrals. The remainder were to be assessed based on a centralized mental health process, but this process has not been set up.
- Since this table is primarily based on Paragraph 78 referrals, most cases diverted to the mental health process do not appear in this list.

Therefore, there is no conclusive evidence that the number of incidents accompanied by staffing non-compliance has declined.

## Incidents and Understaffing: January – March 2010

| Jan. 3  | CD Salinas     | 10-003 | Morning   | A group of juveniles hit other juvenile with a plastic chair in the living unit. The victim was also stabbed with a shank. | 1 officer,<br>14 juveniles |
|---------|----------------|--------|-----------|--|----------------------------|
| Jan. 5  | CTS<br>Humacao | 10-006 | Afternoon | A juvenile cut himself while he was in his room. According to him the psychologist didn't see him.                         | 1 officer,<br>13 juveniles |
| Jan. 8  | CTS<br>Humacao | 10-006 | Afternoon | A juvenile cut himself in the living unit. According to him he didn't received his scheduled phone call.                   | 1 officer,<br>9 juveniles  |
| Jan. 23 | CTS<br>Humacao | 10-032 | Afternoon | A juvenile that was in constant watch in this day in the morning cut himself in the afternoon, requiring 77 stitches.      | 1 officer,<br>15 juveniles |
| Jan. 23 | CTS<br>Humacao | 10-029 | Afternoon | The same juvenile from case 10-032 cut himself in the living unit, second time in the same day.                            | 1 officer,<br>15 juveniles |
| Jan. 23 | CD Bayamón     | 10-034 | Afternoon | A juvenile pushed the custody officer assigned to his living unit. (no injuries)   | 1 officer,<br>16 juveniles |

| Jan. 25 | CTS<br>Humacao                           | 10-036 | Afternoon | A juvenile was found hanging with his own blanket while he was in his room. (no major injuries)  | 1 officer,<br>14 juveniles   |
|---------|--|--------|-----------|--|--|
| Jan. 27 | CTS Villalba                             | 10-045 | Afternoon | A fight between juveniles in the facility's main basketball court.   | 1 officer,<br>14 juveniles   |
| Jan. 28 | CD Salinas                               | 10-049 | Afternoon | A juvenile was hit (multiple occasions) in his back by other juveniles while he was in the living unit.  | 1 officer,<br>15 juveniles   |
| Jan. 28 | CTS<br>Humacao                           | 10-048 | Afternoon | A juvenile cuthimself in his leg, requiring 36 stitches.   | 1 officer<br>(double<br>shifting),<br>12 juveniles                                     |
| Jan. 29 | CTS<br>Bayamón<br>(Orange unit)          | 10-053 | Afternoon | A group of 4 juveniles assaulted other juvenile in the living unit.  | 1 officer,<br>15 juveniles   |
| Jan. 31 | CTS<br>Humacao                           | 10-051 | Afternoon | A juvenile was hit and sexually molested by other juvenile in the living unit  | 1 officer,<br>12 juveniles   |
| Feb. 4  | CTS Villalba                             | 10-063 | Morning   | A group of 3 juveniles cutthemself at the same time while they were in the living unit. The juvenile were upset because the TV unit was removed from the module as a sanction. The sanction was imposed by the shift supervisor. | 1 officer,<br>13 juveniles   |
| Feb. 12 | CTS<br>Humacao                           | 10-071 | Night     | Two juveniles under constant watch cut themselves while they were in the living unit. They were sent to the medical area, but stitches were taken 12 hours later.  | 1 officer,<br>12 juveniles   |
| Feb. 15 | CTS<br>Humacao                           | 10-072 | Afternoon | The same two juveniles from case 10-071 cut themselves again. The juveniles were in preventive supervision.  | 1 officer (double<br>shifting),<br>15 juveniles  |
| Feb. 22 | CREANDO<br>Program<br>(Camp<br>Santiago) | 10-077 | Afternoon | A juvenile was hit by other juveniles during a group drill.  | 0 officer (the assigned officer was not in the area), 4 juveniles                      |
| Feb. 22 | CD Salinas                               | 10-079 | Afternoon | A fight between a juvenile and an officer in the bathroom area, Living unit 330.   | 1 officer,<br>2 juveniles (one<br>of the juveniles<br>in mental health<br>supervision) |
| March 1 | CD Bayamón                               | 10-088 | Afternoon | A juvenile alleged that the officer assigned to his module opened his room door and pushed him, apparently the juvenile was arguing with other juvenile.   | 1 officer,<br>10 juveniles   |

| March 2     | CTS<br>Humacao  | 10-119     | Afternoon | A group of 3 juveniles get access to the room of another juvenile in the living unit and hit him in his head and stabbed him in his right leg.                                   | 1 officer,<br>14 juveniles |
|-------------|-----------------|------------|-----------|--|----------------------------|
| March<br>21 | CTS<br>Humacao  | 10-<br>106 | Afternoon | Two juveniles cut themselves in their legs with a piece of a disposable razor blade while they were in the living unit. The razor blade is not the one provided in the facility. | 1 officer,<br>14 juveniles |
| March<br>22 | CTS<br>Guayama  | 10-<br>110 | Afternoon | A juvenile was hit by other juveniles in the living unit's bathroom.   | 1 officer,<br>14 juveniles |
| March<br>29 | CTS<br>Villalba | 10-<br>123 | Morning   | A juvenile was hit in his back by other juveniles causing him hematomas while they were in the living unit.  | 1 officer,<br>15 juveniles |
| March<br>29 | CD<br>Salinas   | 10-127     | Afternoon | A juvenile was hit in his head by other juveniles while they were in the living unit.  | 1 officer,<br>20 juveniles |

# Incidents and Understaffing: April-June 2010

| Apr. 3  | CTS<br>Guayama<br>CTS | 10-142 | Afternoon | A juvenile was hit in his face and threatened by other juveniles with a piece of a disposable razor blade.                            | 1 officer (working double shift), 22 juveniles (1 juvenile in therapeutic sup.) 1 officer, |
|---------|-----------------------|--------|-----------|---|--|
| Apr. 10 | Villalba              | 10-137 | Afternoon | A juvenile was hit in his room by a group of 5 juveniles that were in recreation.   | 14 juveniles   |
| Apr. 14 | CTS<br>Villalba       | 10-145 | Morning   | A juvenile was cut in his face with a piece of a disposable razor blade by other juveniles. The incident occurred in the living unit. | 1 officer,<br>14 juveniles   |
| Apr. 16 | CTS<br>Guayama        | 10-149 | Morning   | A juvenile was hit in his arms and back while he was in the living unit. The juvenile said was an accident.                           | 1 officer,<br>20 juveniles   |
| Apr. 21 | CTS<br>Humacao        | 10-150 | Afternoon | A juvenile allegedly was hit by<br>two officers while he was in his<br>room. The juvenile was also<br>sprayed with "pepper spray".    | 1 officer,<br>15 juveniles   |
| Apr. 23 | CTS<br>Humacao        | 10-153 | Afternoon | A juvenile allegedly was hit by other juveniles in different parts of his body in the bathrooms area.                                 | 1 officer,<br>15 juveniles   |

| May 10  | CTS<br>Bayamón<br>CTS | 10-168 | Morning  Afternoon | A group of juveniles allegedly were verbally abused by two UOE officers. One of the juveniles allegedly was kicked in his back while he was on the floor. The incident occurred in the dining room area. | 2 officers,<br>25 juveniles |
|---------|-----------------------|--------|--------------------|--|-----------------------------|
| May 10  | Villalba              |        |                    | A juvenile was hit in different parts of his body by other juveniles. The incident occurred in the victim's room.  | 11 juveniles                |
| May 12  | CTS<br>Villalba       | 10-170 | Afternoon          | A juvenile was punched by two juveniles in his head. The incident occurred in the bathroom area.   | 1 officer,<br>12 juveniles  |
| May 13  | CD Salinas            | 10-167 | Morning            | A juvenile was hit with a chair in his head by other juvenile. The incident occurred in the math classroom.  | 1 teacher,<br>9 juveniles   |
| May 14  | CTS<br>Bayamón        | 10-165 | Morning            | A juvenile was inviting other juveniles to fight. As a result 3 juveniles went to his room and hit and cut him. The incident occurred in Living Unit Orange.   | 1 officer,<br>15 juveniles  |
| May 17  | CTS<br>Guayama        | 10-169 | Afternoon          | A juvenile was hit in different parts of his body by 2 juveniles from the same living unit.  | 1 officer,<br>20 juveniles  |
| May 25  | CTS<br>Villalba       | 10-180 | Afternoon          | A juvenile allegedly was hit and sodomized by other juvenile in the living unit while others hold him. The victim was sent to an emergency room.   | 1 officers,<br>13 juveniles |
| May 27  | PUERTAS               | 10-177 | Afternoon          | A juvenile was cut superficially with an unknown object by other juvenile. The incident occurred in the victim's room.   | 1 officer,<br>10 juveniles  |
| Jun. 3  | CTS<br>Villalba       | 10-182 | Afternoon          | A juvenile was hit in his head by other juvenile. Allegedly, the aggressor used a sox with soap bars inside. The incident occurred in the bathroom area.   | 1 officer,<br>15 juveniles  |
| Jun. 9  | CTS<br>Humacao        | 10-184 | Afternoon          | A juvenile was cut in his face and stabbed with a piece of a disposable razor blade. The incident occurred in the living unit.   | 1 officer,<br>10 juveniles  |
| Jun. 30 | CTS<br>Guayama        | 10-200 | Afternoon          | A juvenile was hit in his mouth<br>and face by other juveniles. The<br>incident occurred in the living<br>unit's hall.   | 1 officer,<br>18 juveniles  |

# Document Attachment C: Abuse Referrals Tracking Report

The following tables summarize statistics about case management for the last two quarters of 2009 and the first and second quarter of 2010. The underlying source of the information is the tracking database maintained by AIJ along with other records.

The first table summarizes overall incident statistics, and then describes the incidents suicide and self-mutilation incidents known to mental health staff. Many of these do not warrant abuse allegations.

| Statistics for 2009-2010                | 2009-3rd | 2009-4th | 2010-1st | 2010-2nd |
|---|----------|----------|----------|----------|
| Incidents                               | 112      | 123      | 140      | 147      |
| Suicidal Incidents                      | 36       | 20       | 28       | 26       |
| Self-Mutilation Incidents               | 76       | 57       | 112      | 37       |
|   |          |          |          |          |
| Suicidal Incidents (From M/H Records)   | 36       | 20       | 28       | 26       |
| Youths Involved                         | 35       | 19       | 28       | 24       |
| Cases involving ideation only           | 5        | 16       | 8        | 12       |
| Cases involving suicide intention       | 0        | 1        | 2        | 1        |
| Cases w/ ambulatory treatment           | 28       | 19       | 22       | 12       |
| Cases with hospitalization              | 0        | 4        | 2        | 2        |
| Cases leading to death                  | 0        | 0        | 0        | 0        |
| Cases with 284a report filed            | 28       | 2        | 8        | 0        |
|   |          |          |          |          |
| Self-Mutilations Incidents (MH records) | 76       | 57       | 112      | 37       |
| Youths Involved                         | 71       | 41       | 80       | 30       |
| Cases requiring sutures                 | 1        | 6        | 21       | 3        |
| Cases requiring hospitalization         | 2        | 2        | 1        | 0        |
| Cases leading to death                  | 0        | 0        | 0        | 0        |
| Cases with a 284a report filed          | 6        | 3        | 4        | 5        |

The above cases come from mental health records. AIG has implemented a screening procedure and instrument that diverts the investigation of some incidents from the Paragraph 78 process to a yet-to-be-developed mental health process. Of the 147 suicide and self-mutilation incidents for the first quarter, only 5 resulted in Paragraph 78a abuse referrals. The remaining cases were to be referred to the mental health process which has not been set up.

The second table concerns incidents that warranted abuse referrals.

| Sta | atistics for 2009-2010            | 2009-3rd | 2009-4th | 2010-1st | 2010-2nd |
|-----|-----------------------------------|----------|----------|----------|----------|
| 284 | 1 A Incidents                     | 105      | 98       | 127      | 71       |
|     | Level Two Incidents               | 61       | 66       | 112      | 49       |
|     | Referrals to SAISC                | 61       | 66       | 112      | 49       |
|     | Suicide Ideation/Attempt          | 0        | 0        | 3        | 0        |
|     | Self-Mutilation Idea/Attempt      | 17       | 12       | 21       | 7        |
|     | Youth-to-Youth Incidents          | 57       | 58       | 55       | 42       |
|     | Youth-to-Youth Injuries           | 35       | 74       | 41       | 25       |
|     | Youth-to-Youth with External Care | 11       | 18       | 19       | 15       |
|     | Youth-to-Youth Sexual             | 6        | 1        | 2        | 2        |
|     | Youth-to-Youth Sexual w/ Injury   | 0        | 1        | 0        | 1        |
|     | Staff-to-Youth Incidents          | 31       | 27       | 48       | 21       |
|     | Staff-to-Youth Injuries           | 16       | 15       | 33       | 12       |
|     | Staff-to-Youth with External Care | 4        | 3        | 25       | 2        |
|     | Staff-to-Youth Sexual             | 2        | 1        | 2        | 0        |
|     | Staff-to-Youth Sexual with Injury | 0        | 0        | 0        | 0        |
|     | SOU 284A Interventions            | 2        | 4        | 6        | 5        |
|     | 284A with Item 5 completed        | 84       | 85       | 108      | 66       |
|     | 284A with Staffing Compliance     | 43       | 49       | 57       | 32       |

Serious incidents almost doubled between the  $1^{st}$  quarter of 2010, but then returned to the earlier level in the second quarter.

The next table summarizes initial case management.

| Statistics for 2009-2010            | 2009-3rd | 2009-4th | 2010-1st | 2010-2nd |
|-------------------------------------|----------|----------|----------|----------|
| Initial Case Management             |          |          |          |          |
| 284A percent with admin actions     | 92%      | 90%      | 95%      | 92%      |
| 284A Within 24 hours                | 85%      | 89%      | 91%      | 86%      |
| 284A Within 72 hours                | 94%      | 89%      | 97%      | 96%      |
| 284B or Local Report Within 5 days  | N/A      | N/A      | N/A      | N/A      |
| 284B or Local Report Within 15 days | N/A      | N/A      | N/A      | N/A      |
| 284B or Local Report Within 20 days | 91%      | 50%      | 48%      | 26%      |

The 20-day completion rate for local investigations has fallen to 26%. This is taking place even though the number of cases being deferred for local 284a investigation is declining due to the mental health referral process.

The following table concerns referrals and investigations of cases to and by SAISC.

| Statistics for 2009-2010         | 2009-3rd | 2009-4th | 2010-1st | 2010-2nd |
|----------------------------------|----------|----------|----------|----------|
| SAISC                            |          |          |          |          |
| Cases Referred from this quarter | 61       | 66       | 99       | 48       |
| Referred Within 1 day            | 61       | 66       | 92       | 48       |
| Referred Within 3 days           | 0        | 0        |          | 0        |
| Referred Within 10 Days          | 0        | 0        |          | 0        |
| Referred Within 20 Days          | 0        | 0        |          | 0        |

Based on the new investigation procedure, cases are immediately provided to the SAISC investigator responsible for the facility involved.

The following table summarizes the SAISC investigation durations for the cases involved.

| Statistics for 2009-2010           | 2009-3rd | 2009-4th | 2010-1st | 2010-2nd |
|------------------------------------|----------|----------|----------|----------|
| SAISC Investigation Durations      |          |          |          |          |
| Completed in less than 10 workdays | 0        | 0        | 0        | 0        |
| Completed in 11-20 workdays        | 0        | 0        | 0        | 0        |
| Completed in 21-30 workdays        | 3        | 4        | 3        | 0        |
| Completed in 31-45 workdays        | 19       | 7        | 9        | 5        |
| Completed in more than 45 workdays | 29       | 15       | 8        | 4        |
| Not completed yet.                 | 10       | 40       | 79       | 39       |

Paragraph 78.e requires that SAISC complete investigations within 30 days. During the first quarter, all of the 48 SAISC investigations took longer than 30 days. Of 279 cases referred to SAISC during the past four quarters, 168 cases have not been completed.

The following table summarizes the decisions and actions taken in cases that do not involve criminal charges.

| Statistics for 2009-2010               | 2009-3rd | 2009-4th | 2010-1st | 2010-2nd |
|--|----------|----------|----------|----------|
| Administrative Determinations          |          |          |          |          |
| Cases with youth discipline referrals  | 77       | 58       | 59       | 40       |
| Cases with youth discipline actions    | 67       | 39       | 43       | 27       |
| Cases with youth no discipline actions | 10       | 19       | 16       | 13       |
| Cases staff/youth with determinations  | 2        | 1        | 0        | 0        |
| Cases recommending personnel actions   | 15       | 0        | 0        | 0        |

Because the some cases are still in process, administrative determinations and actions may be taken in the future. The table will be updated for each quarter in future Quarterly Reports.

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The following table concerns prosecutorial determinations. Because cases are still in process, it can take several quarters for the final determinations to be made.

| Statistics for 2009-2010             | 2009-3rd | 2009-4th | 2010-1st | 2010-2nd |
|--------------------------------------|----------|----------|----------|----------|
| Prosecutorial Determinations         | 1        | 1        | 0        | 0        |
| Cases with no determinations         | 47       | 22       | 5        | 1        |
| Cases with decision not to prosecute | 7        | 2        | 19       | 4        |
| Cases with referral for prosecution  | 0        | 0        | 6        | 0        |
| Total cases documented               | 55       | 25       | 30       | 5        |

# Document Attachment D: Abuse Referral Case Assessment Report January – March 2010

The Monitor's Office has developed an instrument to assess how abuse allegation cases are investigated and managed. This instrument is designed to assess whether a sample of cases meet the quality and timeliness criteria in the Settlement Agreement. It consists of six parts which are to be completed by different participating agencies in the investigation process. The six parts are:

- A. Initial Reporting and Investigation (completed by the facility where the incident is alleged to have taken place.
- B. Police and Prosecutorial Investigation (to be completed by the Puerto Rico Department of Justice in consultation and coordination with the Puerto Rico Police and the prosecutors within the Department of Justice.)
- C. Facility Investigation (to be completed by UEMNI)
- D. SAISC Investigation (to be completed by SAISC)
- E. Case Tracking and Outcomes (to be completed by the Puerto Rico Department of Justice.)
- F. Monitor's Office Assessment

For each item in the instrument, an answer of "Y" or "NA" (not applicable) is intended to mean that there was compliance or an absence of non-compliance with the requirements of the Settlement Agreement. An answer of "N" indicates that a substantive or timeliness criterion was not met.

As the instrument is fully implemented, sampling will be determined by the Monitor's Office and may vary from quarter to quarter as to the types of cases selected. The general approach is that at the end of each quarter, the Monitor's Office will provide a list of 25-50 cases for which the instrument is to be completed and transmitted to the Monitor's Office within one week of receipt of the list of cases. These cases will involve incidents that took place during the quarter previous to the most recent quarter. For example, for March-April-May, the cases will be selected from January-February-March. This will provide sufficient time for investigations to be completed and final determinations to be made.

**Note:** In each table, the numbers refer to number of "Y" cases that were rated as compliant with respect to the topic. Thus "20 of 21" means that 20 of the 21 cases were rated as complying with the provision requirement.

The first table relates to initial incident reporting.

| <b>Assessment Criterion</b>                             | Status Y/N/NA        | - Initial Reporting  Comment   |
|---|----------------------|--|
|   |                      |  |
| A.1 Was the incident promptly reported?                 | Y-33, N-3            | The percentage for this report is 92%. The percentage in the last Quarterly Report was 100%.   |
| A.2 Were appropriate administrative actions             | Y-36                 | The percentage for this report is 100%. The  |
| taken to protect the victim(s)?                         |                      | percentage in the last Quarterly Report was 100%.  |
| A.3 If injury was suspected, was the victim             | Y-36                 | The percentage for this report is 100%. The  |
| promptly evaluated for injury by health care personnel? |                      | percentage in the last Quarterly Report was 91%.   |
| A.4 Was evidence preserved?                             | Y-14, N/A-22         | The percentage for this report is 50%. The percentage in the last Quarterly Report was 53% In this question 8 of 22 N/A represent level I cases. |
| A.5 Was investigation initiated promptly?               | Y-31 , N-1,<br>N/A-4 | The percentage for this report is 86%. The percentage in the last Quarterly Report was 97%. <b>Reduced Compliance</b>                            |
| A.6 Was the 284-A filed within 24 hours?                | Y-32, N-4            | The percentage for this report is 89%. The   |
|   |                      | percentage in the last Quarterly Report was 97%.   |
|   |                      | Reduced Compliance   |
| A.7 Did the reporting official file an                  | Y-32, N/A-4          | The percentage for this report is 89%. The   |
| incident report before the end of shift?                |                      | percentage in the last Quarterly Report was 100%.  |
| •   |                      | Reduced Compliance   |
| A.8 If this was a serious incident, was                 | Y-32, N-4            | The percentage for this report is 89%. The   |
| SAISC notified within 24 hours?                         |                      | percentage in the last Quarterly Report was 100%.  |
|   |                      | Reduced Compliance   |
| A.9 Was the AIJ preliminary investigation               | Y-33, N-3            | The percentage for this report is 92%. The   |
| reported within 24 hours to the Police                  |                      | percentage in the last Quarterly Report was 100%.  |
| Department, the Department of Family                    |                      |  |
| Services, the Department of Corrections,                |                      |  |
| and the AIJ Administration.                             | *************        |  |
| A.10 Were any youths suspected as                       | Y-17, N/A-19         | The percentage for this report is 68%. The   |
| perpetrators separated from the victim(s)?              |                      | percentage in the last Quarterly Report was 61%.   |
| A.11 If the case was serious, were the police           | Y-34, N-2            | The percentage for this report is 94%. The   |
| notified that the case was serious within 24            | , ,                  | percentage in the last Quarterly Report was 97%  |
| hours?  |                      |  |
| A.12 Did the initial investigation accurately           | Y-31, N/A-5          | The percentage for this report is 86%. The   |
| list all youth and staff witnesses?                     | ·                    | percentage for the last Quarterly Report was 97%.  Reduced Compliance  |
| A.13 Did all staff witness's document what              | Y-27, N-4,           | The percentage for this report is 75%. The   |
| they knew or saw before the end of shift?               | N/A-4, Blank-1       | percentage in the last Quarterly Report was 94%.   |
|   |                      | Reduced Compliance   |
| A.14 If there was timeliness non-                       | Y-3, N-14,           | The percentage for this report is less than 1%. A low  |
| compliance, was related to shortage of                  | N/A-19               | percentage is a positive fact.   |
| staffing?   |                      | Improved Compliance  |
| A.15 At the location of the incident at the             | Y-15, N-19           | The percentage for this report is 42%. The   |
| time of the incident, was staffing compliant            | N/A - 2              | percentage in the last Quarterly Report was 42%.   |
| with Settlement Agreement requirements?                 |                      |  |

The second table relates to investigations by the police and the prosecutors. According to Commonwealth counsel, this information is sought from the Commonwealth Police, but the Agency does not cooperate in providing the information, returning information instead on the "status" of cases.

| Case Assessment Instrument – Section   | Case Assessment Instrument – Section B – Police and Prosecutorial Investigation |   |  |  |  |  |
|--|---|---|--|--|--|--|
| <b>Assessment Criterion</b>  | Status Y/N/NA   | Comment   |  |  |  |  |
| B.1 Was the incident report received from the facility within 24 hours of the time recorded as |   | For this reporting period the PRDOJ sent a table with information related to 17 cases. It contains  |  |  |  |  |
| the point of knowledge of the incident?  |   | the following: case number, victim's name, date received, incident classification, incident date, facility's name, and case disposition. From the total amount 15 cases were closed (terminated), 1 case is still pending and, 1 case was not filed (lack of evidence). Eleven cases were not evaluated (level I), and 6 cases were not received on time from local judicial districts. |  |  |  |  |
| B.2 If the case was considered serious by the  |   | -   |  |  |  |  |
| facility where the incident took place, were the   |   |   |  |  |  |  |
| police contacted within 24 hours?  |   |   |  |  |  |  |
| B3. Were PRPD expectations met for promptly  |   |   |  |  |  |  |
| initiating an investigation?   |   |   |  |  |  |  |
| B.4 Did PRPD investigators determine that  |   |   |  |  |  |  |
| evidence was appropriately preserved?  |   |   |  |  |  |  |
| B.5 If prosecutors communicated an intent to   |   |   |  |  |  |  |
| proceed criminally, was AIJ informed to delay  |   |   |  |  |  |  |
| any compelled interview of the subject until the   |   |   |  |  |  |  |
| criminal investigation was completed?  |   |   |  |  |  |  |
| B.6 Were PRPD expectations met for timeliness  |   |   |  |  |  |  |
| in completing the investigation?   |   |   |  |  |  |  |
| B.7 Was completion of the investigation  |   |   |  |  |  |  |
| documented?  |   |   |  |  |  |  |
| B.8 If there was timeliness non-compliance, was  |   |   |  |  |  |  |
| is related to shortage of staffing?  |   |   |  |  |  |  |

# The next table concerns facility-level investigations.

| Case Assessment Instrument – Section C – Facility Investigation  |                        |   |
|--|------------------------|---|
| <b>Assessment Criterion</b>  | Status Y/N/NA          | Comment   |
| D.1 If the case was a Level II case, was the referral received by SAISC within 24 hours?   | Y- 28, N-2,<br>N/A - 5 | The percentage for this report is 80%. The percentage in the last Quarterly Report was 80%.   |
| D.2 Did SAISC complete (and transmit to AIJ and the PRDOJ) an investigation within 30 calendar days of the receipt of the initial referral by SAISC? | Y-1, N-34              | The percentage for this report is less than 1%. The percentage in the last Quarterly Report was 30%. For this question 11 cases were classified as level I but, only 1 complied with the requirement. |
| D.3 Did the investigation meet SAISC's standards for investigation quality?  | Y-1, N-34              | The percentage for this report is less than 1%. The percentage in the last Quarterly Report was 25%. For this question 11 cases were classified as level I but, only 1 complied with the requirement. |
| D.4 Did the investigation provide a description of the alleged incident, including all involved persons and witnesses and their role?                | Y-5,<br>N-9, N/A-21    | The percentage for this report is 14%. The percentage in the last Quarterly Report was 30%. <b>Reduced Compliance</b>   |
| D.5 Did the investigation provide a description and assessment of all relevant evidence?   | Y-8, N-3,              | The percentage for this report is 72%. The percentage in the last Quarterly Report was 72%. In the sample only 11 cases were classified as Level I.   |
| D.6 Did the investigation provide proposed findings?   | Y-34, N/A-1            | The percentage in this report is 97%. During the last 3 years the data base was operated manually.  |

The next table concerns investigations by SAISC.

| Case Assessment Instrument – Section D – SAISC Investigation |                |   |  |  |  |  |  |  |  |
|--|----------------|---|--|--|--|--|--|--|--|
| NOTE: Completed only for Level II cases.                     |                |   |  |  |  |  |  |  |  |
| Assessment Criterion   | Status Y/N/NA  | Comment   |  |  |  |  |  |  |  |
| D.1 If the case was a Level II case, was the                 | Y-20, N-2,     | The percentage for this report is 73%. The        |  |  |  |  |  |  |  |
| referral received by SAISC within 24 hours?                  | Blank-2        | information in the last Quarterly Report was 83%. |  |  |  |  |  |  |  |
| D.2 Did SAISC complete (and transmit to AIJ                  | N-15, Blank-8  | The percentage for this report 15%. The           |  |  |  |  |  |  |  |
| and the PRDOJ) an investigation within 30                    |                | information in the last Quarterly Report was      |  |  |  |  |  |  |  |
| calendar days of the receipt of the initial referral         |                | 63%. Reduced Compliance.                          |  |  |  |  |  |  |  |
| by SAISC?  |                |   |  |  |  |  |  |  |  |
| D.3 Did the investigation meet SAISC's standards             | Y-14, Balnk-10 | The percentage for this report is 50%. The        |  |  |  |  |  |  |  |
| for investigation quality?                                   |                | information in the last Quarterly Report was      |  |  |  |  |  |  |  |
|  |                | 58%.  |  |  |  |  |  |  |  |
| D.4 Did the investigation provide a description of           | Y-13, N-1,     | The percentage for this report is 54%. The        |  |  |  |  |  |  |  |
| the alleged incident, including all involved                 | Blank-10       | information in the last Quarterly Report was      |  |  |  |  |  |  |  |
| persons and witnesses and their role?                        |                | 54%.  |  |  |  |  |  |  |  |
| D.5 Did the investigation provide a description              | Y-13, N-1,     | The percentage for this report is 50%. The        |  |  |  |  |  |  |  |
| and assessment of all relevant evidence?                     | Blank-10       | information in the last Quarterly Report was      |  |  |  |  |  |  |  |
|  |                | 54%.  |  |  |  |  |  |  |  |
| D.6 Did the investigation provide proposed                   | Y-13, N-1,     | The percentage for this report is 50%. The        |  |  |  |  |  |  |  |
| findings?  | Blank-10       | information in the last Quarterly Report was      |  |  |  |  |  |  |  |
|  |                | 54%.  |  |  |  |  |  |  |  |
| D.7 If there was timeliness non-compliance, was              | N-15, N/A,     | The percentage for this report is 54%. The        |  |  |  |  |  |  |  |
| it related to shortage of staffing?                          | Blank-7        | information in the last Quarterly Report was      |  |  |  |  |  |  |  |
|  |                | 63%.  |  |  |  |  |  |  |  |

The reduced level of compliance for the 30-day completion deadline is consistent with the finding in the tracking statistics, although the tracking statistics reported that no April-June SAISC referrals were completed within 30 days.

The next table concerns case tracking and outcomes. A basic problem here is that the computer-based tracking system has not been supported by AIJ's UEMNI unit for several quarters. Some case tracking statistics are gathered manually, but the computer-based system is not updated. Apparently there is a plan to update the software, but whether that is taking place is not clear.

The value of the computer-based tracking system is that the information can be used to assess and evaluate many other aspects of the abuse case management system, including the evaluation of patterns of abuse that might be addressed with preventive measures.

| Case Assessment Instrument – Section E – Case Tracking and Outcome   |               |  |  |  |  |  |  |  |  |  |
|--|---------------|--|--|--|--|--|--|--|--|--|
| <b>Assessment Criterion</b>  | Status Y/N/NA | Comment  |  |  |  |  |  |  |  |  |
| E.1 At the time of the assessment of this case with this instrument, was the tracking database complete for this case?   | N             | The tracking database was not updated for the reporting quarter. A manual version has been maintained that provides for very limited analysis. |  |  |  |  |  |  |  |  |
| E.2 Was the initial investigation (284-A) faxed within 24 hour?  |               |  |  |  |  |  |  |  |  |  |
| E.3 Was the facility investigation completed within 20 days?   |               |  |  |  |  |  |  |  |  |  |
| E.4 If the incident was serious (involving allegations of: abuse; neglect; excessive use of force; death; mistreatment; staff-on-juvenile assaults; injury requiring treatment by a licensed medical practitioner; sexual misconduct; exploitation of a juvenile's property; and commission of a felony by a staff person or juvenile) was SAISC notified and the case referred within 24 hours?  E.5 If applicable, was a SAISC investigation |               |  |  |  |  |  |  |  |  |  |
| completed and transmitted to PRDOJ within 30 days of receipt by SAISC?   |               |  |  |  |  |  |  |  |  |  |
| E.6 Did AIJ reach an administrative determination concerning the case which is documented in the tracking database?  |               |  |  |  |  |  |  |  |  |  |
| E.7 Is there a document demonstrating review, by PRDOJ prosecutors of the PRPD investigation, which documents a prosecutorial determination as to whether to prosecute or not?  E.8 If there was timeliness non-compliance, was  |               |  |  |  |  |  |  |  |  |  |
| is related to shortage of staffing?  |               |  |  |  |  |  |  |  |  |  |

The final table summarizes the Monitor's Office assessment of the findings.

| Case Assessment Instrument – S               | onitor's Office Assessment |   |
|--|----------------------------|---|
| <b>Assessment Criterion</b>                  | Status Y/N/NA              | Comment   |
| F.1 Does the Monitor's Office confirm the    | Y-30, N-6                  | All the cases were reviewed and the Monitor's     |
| timeliness facts as asserted in Page A?      |                            | Office confirmed the information provided by      |
|  |                            | the facilities 80% of the cases. The percentage   |
|  |                            | in the last Quarterly Report was 83%.             |
| F.2 Does the Monitor's Office confirm the    |                            | Some information was sent, but not in the form    |
| timeliness facts as asserted in Page B?      |                            | required.   |
| F.3 Does the Monitor's Office confirm the    | N/A - 31, N-5              | The percentage for this report is 83%. The        |
| timeliness facts as asserted in Page C?      |                            | percentage in the last Quarterly Report was 86%.  |
| F.4 Does the Monitor's Office confirm the    | Y-36                       | The percentage for this report is 100%. The       |
| timeliness facts as asserted in Page D?      |                            | information for the last Quarterly Report was not |
|  |                            | provided.   |
| F.5 Does the Monitor's Office confirm the    |                            | The Information was not provided.                 |
| timeliness facts as asserted in Page E?      |                            |   |
| F.6 Does the Monitor's Office confirm the    |                            | Some information was provided, but not in the     |
| investigation quality as asserted in page B? |                            | form required.                                    |
| F.7 Does the Monitor's Office confirm the    | Y-35, N-1                  | The percentage for this report is 100 %. This     |
| investigation quality as asserted in page C? |                            | percentage only means that the Monitor's Office   |
|  |                            | confirms the information provided by the          |
|  |                            | facilities not a percentage of compliance.        |
| F.8 Does the Monitor's Office confirmed the  | Y-36                       | The percentage for this report is 100 %. This     |
| investigation quality as asserted in page D? |                            | percentage only means that the Monitor's Office   |
|  |                            | confirms the information provided by OISC not     |
|  |                            | a percentage of compliance.                       |

### Document Attachment E:

## Chronology of Site Visits

The Functional Teams have conducted site visits to several facilities in order to assess conditions and operations, and to inform the process of developing monitoring protocols and in developing recommendations for improvements where needed. In addition, Deputy Monitor Javier Burgos and Associate Monitor Ricardo Blanco continue to make site visits to follow up the joint monitoring process and to assess conditions that may formally or informally come to their attention. The following is a list of the site visits conducted with participation by officials of the Monitor's Office.

| April 14, 2010: | Federal Monitor Fred Warren Benton Deputy Monitor Javier<br>Burgos and Associate Monitor Ricardo Blanco<br>Site visit to Camp Santiago "CREANDO.              |
|-----------------|---|
| April 15, 2010: | Federal Monitor Fred Warren Benton, Deputy Monitor Javier Burgos, Consultant Barbara Quinonez and Associate Monitor Ricardo Blanco Site visit to CTS Bayamon. |
| April 16, 2010: | Consultant Barbara Quinonez and Associate Monitor Ricardo Blanco Site visit to CTS Humacao.   |
| April 23, 2010: | Deputy Monitor Javier Burgos and Associate Monitor Ricardo Blanco site visit to CD Bayamon.   |
| April 26, 2010: | Deputy Monitor Javier Burgos and Associate Monitor Ricardo Blanco site visit to CDT Ponce "Girls".  |
| April 26, 2010: | Deputy Monitor Javier Burgos and Associate Monitor Ricardo Blanco site visit to "GUAILI".   |
| April 27, 2010: | Deputy Monitor Javier Burgos and Associate Monitor Ricardo Blanco site visit to CTS Guayama.  |
| April 27, 2010: | Deputy Monitor Javier Burgos and Associate Monitor Ricardo Blanco site visit to CD Salinas.   |
| May 26, 2010:   | Deputy Monitor Javier Burgos and Associate Monitor Ricardo Blanco site visit to CD Salinas.   |
| June 7, 2010:   | Consultant David Bogard, Deputy Monitor Javier Burgos and Associate Monitor Ricardo Blanco site visit to CTS Bayamon and CD Bayamon.                          |
| June 8, 2010:   | Consultant David Bogard, Deputy Monitor Javier Burgos and Associate Monitor Ricardo Blanco site visit to CTS Villalba.  |
| June 9, 2010:   | Consultant Barbara Quiñones and Associate Monitor Ricardo   |

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#### THE UNITED STATES OF AMERICA

Plaintiff,

v.

CIVIL ACTION NO. 94-2080 CC

### COMMONWEALTH OF PUERTO RICO

Defendants,

Monitor's Compliance Ratings Second Quarter 2010

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| Provision                                  | P  | S                  | R      | T      | D        | G      | Comment   |  |  |  |  |
|--|--|--------------------|--------|--------|----------|--------|---|--|--|--|--|
| Compliance Category and Rating Definitions |  |                    |        |        |          |        |   |  |  |  |  |
| Compliance Category P                      | This category concerns <u>Policy Compliance</u> as required by Settlement Agreement paragraph 45. "Y" means that there are sufficient written policies and procedures in place so that, if they were implemented, compliance would be achieved. A "Y" also means that there are no policies and procedures in place that are inconsistent with the provision.                              |                    |        |        |          |        |   |  |  |  |  |
| Compliance Category S                      | This category concerns <u>Staffing Compliance</u> as required by Settlement Agreement paragraph 48. "Y" means that there are sufficient authorized and filled positions so that compliance could be achieved. Temporary vacancies are acceptable, provided that functional coverage is provided while the position is vacant, and the process of replacing the employee proceeds promptly. |                    |        |        |          |        |   |  |  |  |  |
| Compliance Category R                      | This category concerns <u>Resource Compliance</u> as required by Consent Order paragraph 44. "Y" means that there are sufficient funds, equipment and supplies and space that compliance can be achieved.  |                    |        |        |          |        |   |  |  |  |  |
| Compliance Category T                      | mean   | s that t           | he nec | essar  |          | ng has | npliance as required by Settlement Agreement paragraph 45. "Y" been provided, and that the training informs the employees as to lived.  |  |  |  |  |
| Compliance Category D                      | 101. 'comp   | 'Y" me             | ans th | at the | ere is p | ocedu  | on Compliance as required by Settlement Agreement paragraph res and forms in place and in use to document whether A "Y" can be assigned when the documentation accurately shows |  |  |  |  |
| Compliance Category G                      |  | categor<br>sion in |        |        | Genera   | ıl Con | <u>upliance</u> - the overall achievement of compliance with the  |  |  |  |  |
| Compliance Rating Definitions              | "Y" means that compliance is achieved. "N" means that compliance is not yet achieved. "#" means that the Monitor has not determined whether compliance has been achieved or not. "I" means that the category is inapplicable to the provision involved.  |                    |        |        |          |        |   |  |  |  |  |

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| Provision  | P | S | R | Т | D | G | Comment  |
|--|---|---|---|---|---|---|--|
| Facility Provisions  |   |   |   |   |   |   |  |
| C.O. 41: Within ninety (90) days of the filing of this Consent Order, Defendants shall repair all defective plumbing in the facilities in this case. The defective plumbing shall be repaired first at Mayaguez, Ponce Industrial, Ponce Detention and Humacao.  | N | N | N | # | # | N | Compliance with this provision will be impossible to achieve under the current AIJ operating procedures and policies as it pertains to maintenance. Key issues are a lack of sufficient numbers of maintenance personnel coupled with an arcane procurement process for parts. The defendants concur with this assessment through numerous conversations with the monitor's office but to date no viable plan has been created to address plumbing and maintenance repairs in a timely manner.   |
| C.O. 29. Each new facility shall be built in accordance with: (1) the American Correctional Association's (hereinafter "ACA") standards in effect at the time of the construction; (2) the Americans with Disabilities Act of 1990, 42 U.S.C. §§ 12101-12213 and 47 U.S.C. §§ 225 and 611, and the regulations thereunder; and (3) all Commonwealth fire codes and regulations.  | Y | I | N | Y | N | # | The defendants have closed several older facilities that had serious fire and life safety code violations as well as non-compliance with ACA standards and ADA regulations.  Accordingly, AIJ is close to compliance with this provision pending the availability of additional resources to both document compliance as well complete necessary repairs and/or renovations to allow full compliance with this provision. It is recommended that an audit be conducted to determine how ADA compliance can be achieved.  |
| <b>S.A.31.</b> Existing facilities expected to be occupied by juveniles beyond Fiscal Year 1996-1997 shall conform to applicable federal, state and/or local building codes. Sleeping areas in which juveniles are confined shall conform to 35 square feet per one occupant. Toilets shall be provided at a minimum ratio of one for every 12 juveniles in male facilities and one for every eight juveniles in female facilities. Juveniles will have access to operable wash basins with running water, to operable showers, and to potable drinking water. | # | Ι | # | # | # | # | The monitor's office needs to determine that the defendants are close to compliance with this provision as several older facilities have been closed. Fluctuating populations at Guayama at times have not allowed compliance with the sleeping area or fixture standards. The monitor's office would recommend that its code consultant Michael DiMascio return to Puerto Rico for a site visit to determine if prior code violations have now been corrected. The electrification of the cell doors and removal of padlocks and hasps at CD Bayamon and Ponce Ninas, as well as the planning to do the same at Humacao, will help achieve full compliance with this provision by allowing the remote unlocking of cell doors in an emergency and support the ability of providing faster access to sanitary facilities at night when juveniles are secured in their rooms. |
| <b>S.A. 32.</b> Defendants shall eliminate ventilation and acoustical echoing problems at Centro Juvenile Metropolitano in Bayamón.  | Y | I | Y | # | Y | # | Final work has been bid out in the Green Housing Unit at CTS Bayamon that will address the acoustics in that housing unit. The installation of new air conditioning in the yellow, green and orange housing units as well as acoustical treatment in all the housing units at CTS Bayamon is moving AIJ towards full compliance with this provision.   |

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| Provision   | P | S | R | Т | D | G | Comment  |
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| S.A. 33. Defendants will ensure that ventilation and acoustical systems provide healthful living and working conditions for juveniles and staff in all facilities.  | Y | I | N | # | # | Y | With the closure of the older facilities, all housing units are now air conditioned and provide some level of acoustical treatment. Now that the air conditioning of the education building at CTS Bayamon is completed, there appears be compliance with this provision. The ability to maintain the systems on a long term ongoing basis may be the biggest stumbling block to achieving full compliance with this provision that requires AIJ to "ensure" compliance.  Based on these findings the Monitor has determined that there is apparent compliance with this provision. The Monitor recommends that if this apparent compliance persists for several quarter that a Compliance Memorandum be developed by the Monitor's Office as a basis for consideration of termination by the parties.   |
| <b>S.A. 34.</b> In order to properly equip and swiftly evacuate the facilities in the event of a fire or other emergency, in each facility, Defendants shall provide sufficient staff with appropriate keys to unlock exit doors in all buildings occupied by juveniles. The keys shall be color coded and notched or otherwise readily identifiable. Defendants shall also store a backup set of emergency keys at a place accessible at all times to staff on duty on all shifts. | Y | # | # | # | N | # | While all facilities have emergency keys that are readily available for use in an emergency, the monitor's office has found that in many instances the keys are not properly color coded or notched. Also, there is no systematic approach to storing or issuing the correct keys in an emergency. The AIJ Fire Safety Officer has been working on a plan to rectify this. When that plan is completed, the monitor's office will review it and oversee its proper implementation. The electrification of the cell doors at CD Bayamon and Ponce Ninas, and hopefully Humacao, will help achieve compliance with this provision by reducing the number of keys needed for emergency exiting. AIJ needs to ensure sufficent staff, with proper communication to staff in the living units, are working in the Housing Control stations on all shifts to operate the contol panels to remotely unlock all doors. |
| <b>S.A. 35.</b> Defendants agree that designated exit doors in all facilities will be maintained in operable condition and shall be readily unlocked in case of an emergency.   | Y | # | N | # | Y | # | Non-compliance with the resource designation in this provision relates to the lack of staff and funds in regards to maintenance and repair of all exit doors as well as current maintenance procedures and procurement policies. There are sufficient resources to conduct regular checks and monthly reports by each facility's fire safety coordinators and that is being performed and well-documented.   |
| <b>S.A. 37.</b> AIJ policy shall ensure safety for juveniles and staff by requiring compliance with fire safety code requirements. Specific emergency plans shall be developed and copies made available to staff members. There shall be ongoing training programs and emergency procedures shall be reviewed and updated annually.  | Y | Y | Y | # | Y | # | Pedro Santiago the AIJ Fire Safety Officer has been providing regular training in all emergency procedures to the fire safety coordinators and appropriate A IJ staff. The adequacy of the training which will need to be reviewed by Victor Herbert.  |

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| Provision   | P | S | R | T | D | G | Comment   |
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| S.A. 38. A person having knowledge of the NFPA Life Safety Code and of the requirements of the specific building and fire codes for Puerto Rico will be designated as the Fire and Safety Officer. This Fire Safety Officer will have the authority to conduct monthly inspections of each facility for compliance with safety and fire prevention requirements. The Fire and Safety Officer shall prepare a monthly report of his findings and submit the report to the Monitor. Defendants shall correct in a timely manner any fire safety deficiency noted in the reports of the Fire and Safety Officer. A staff member in each facility who has received training in and is familiar with weekly inspection procedures, including the use of checklists and methods of documentation, will be appointed to work with the Fire and Safety Officer. | Y | Y | N | Y | Y | # | There are numerous reports that are prepared weekly and monthly by the various institutional fire safety coordinators. These in turn are reviewed by the A IJ Fire Safety Officer, and then submitted to the monitor's office. The key obstacle to full compliance with this provision is "Defendants shall correct in a timely manner any fire safety deficiency noted in the reports of the Fire and Safety Officer." Resources to achieve this have not been allocated nor have adequate maintenance procedures and procurement policies been put in place to allow for deficiencies to be corrected in a timely manner. |
| <b>S.A. 44.</b> Defendants agree to provide mattresses constructed of fire retardant materials.   | Y | I | N | Y | # | N | The Monitor's consultant has been informed that funds have not yet been made available to purchase totally fire retardant mattresses, although all mattresses now have fire retardant coverings. Compliance with this provision has not yet been fully verified by the Monitor's office, but has been reported completed by the AIJ Fire Safety officer. However, the Monitor's consultant has urged AIJ to purchase new totally fire-retardant mattresses system wide versus just the current mattresses which have fire retardant covers.   |

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| Provision  | P | S | R | T | D | G | Comment   |
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| Policies and Procedures  |   |   |   |   |   |   |   |
| <b>S.A. 45.</b> Within one year of the approval of this agreement by the Court, Defendants agree to provide an agency policy and procedure manual governing all operational aspects of the institutions. Within eighteen months of the approval of this agreement by the Court, Defendants shall further insure that the facilities are strictly operated within these policies and procedures and that all staff have been trained accordingly.   | N |   |   |   |   | N | In the rest of this table, policies and procedures are rated as a compliance problem for many of the provisions in this case.   |
| Staffing   |   |   |   |   |   |   |   |
| S.A. 48. Defendants shall ensure that the facilities have sufficient direct care staff to implement all terms of this agreement. Direct care staff supervise and participate in recreational, leisure and treatment activities with the juveniles. Compliance can be demonstrated in either of two ways.   | N | N | N | N | Y | N | For the 2nd quarter of 2010, all of the facilities submitted the staffing compliance reports.  Improvement has been noted in reduction of failures in meeting 1:1 supervision events.  See the 2010 Second QR narrative for more information about staffing compliance.  Agency meeting staffing ratio requirements:  6:00 - 2:00: 22% of events 2:00 - 10:00: 22% of events 10:00 - 6:00: 87% of events 1% improvement for each shift since prior quarterly report |
| January 2009 Stipulation Paragraph 1: A ll necessary steps shall be taken immediately to ensure the reasonable safety of youth by providing adequate supervision of youth in all facilities operated by, or on behalf of, the Defendants.  | Y | N | N | N | N | N | Due to understaffing, the necessary steps are not being taken. This is reflected in compliance statistics about supervision of youth requiring 1:1 supervision, and in statistics about harmful incidents taking place when required levels of staffing are not in place.   |
| January 2009 Stipulation Paragraph 2: A ll necessary steps shall be taken to provide sufficient direct care staff to implement the Consent Decree and adequately supervise youth, pursuant to Paragraph 48, as amended by Court Order dated M ay 15, 2007 (Dkt. #719), by hiring qualified direct care staff, beginning with fifty (50) direct care staff within thirty (30) days of this Order, and fifty (50) additional direct care staff every thirty (30) days, until Defendants achieve the goal to provide adequate supervision of youth in all facilities. | N | N | N | N | N | N | The January 2010 academy yielded 43 YSOs. The May 2010 academy yielded 52 YSOs. A third academy scheduled for August 2010 is expected to yield 50 YSOs.   |

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| Provision   | P | S | R | T | D | G | Comment   |
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| January 2009 Stipulation Paragraph 3: Defendants will include as direct care staff all social workers assigned to its institutions, once such staff receive forty (40) hours of preservice training, pursuant to Paragraph 49 of the Consent Decree. The same shall also receive annual training as direct care staff, pursuant to Paragraph 50 of the Consent Decree.  | # | # | # | # | # | # | The Commonwealth has decided not to employ this provision to enhance coverage.                                      |
| January 2009 Stipulation Paragraph 4: All persons hired to comply with Paragraph 48 shall be sufficiently trained, pursuant to Paragraph 49 of the Consent Decree, before being deployed. Defendants shall deploy all duly trained direct care staff, pursuant to Paragraph 49, to juvenile facilities in a timely manner.  | Y | N | N | # | N | N | The new YSOs have been deployed to youth corrections facilities.  |
| January 2009 Stipulation Paragraph 5: On the fifth day of every thirty-day period commensurate with the Order approving this Stipulation, Defendants shall submit a report to the Monitor and the United States providing the following: a. the number of current direct care staff, by position classification, at each facility; b. the number of qualified direct care staff hired during the previous period; c. the number of hired direct care staff in the previous period who were hired and have received preservice training, pursuant to Paragraph 49; and d. the juvenile facilities where the direct care staff who were hired in the previous quarter and have received pre-service training, pursuant to Paragraph 49, have been deployed or assigned. | Y | Y | Y | Y | Y | Y | The reports are being provided. However, they are not reporting compliance with the other parts of the stipulation. |

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| Provision  | P | S | R | T | D | G | Comment   |
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| Training   |   |   |   |   |   |   |   |
| <b>S.A. 49.</b> Direct care staff shall have at least forty (40) hours of pre-service training before being given supervisory responsibility for juveniles.  |   |   |   |   |   |   | See the Monitor's PLRA Report.  |
| S.A. 50. Defendants shall ensure that current and new facility direct care staff are sufficiently well-trained to implement the terms of this agreement. Each direct care staff, whether current or new, shall receive at least forty (40) hours of training per year by qualified personnel to include, but not be limited to, the following areas: CPR (cardiopulmonary resuscitation); recognition of and interaction with suicidal and/or self-mutilating juveniles; recognition of the symptoms of drug withdrawal; administering medicine; recognizing the side-effects of medications commonly administered at the facility; HIV related issues; use-of-force regulations; strategies to manage juveniles' inappropriate conduct; counseling techniques and communication skills; use of positive reinforcement and praise; and fire prevention and emergency procedures, including the fire evacuation plan, the use of keys, and the use of fire extinguishers. | Y | N | N | Ι | Y | N | For the Fiscal Year ending June 2010, AIJ reports 33% compliance with this provision. The facility with the highest level of compliance is CTS Bayamon at 56%. The facility with the lowest level of compliance is CD Salinas at 20%. |
| Classification   |   |   |   |   |   |   |   |
| <b>S.A. 52.</b> At both the detention phase and following commitment, Defendants shall establish objective methods to ensure that juveniles are classified and placed in the least restrictive placement possible, consistent with public safety. Defendants shall validate objective methods within one year of their initial use and once a year thereafter and revise, if necessary, according to the findings of the validation process.   | N | # | # | # | # | N | The detention classification system is not yet fully defined and implemented. A pilot program is being evaluated.   |

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| Provision  | P | S | R | T | D | G | Comment  |
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| Mental Health and Substance Abuse Treatment  |   |   |   |   |   |   |  |
| <b>S.A. 59.</b> Defendants, specifically the Department of Health (ASSMCA), shall provide an individualized treatment and rehabilitation plan, including services provided by AIJ psychiatrists, psychologists, and social workers, for each juvenile with a substance abuse problem.  | N | N | Y | # | N | N | Review of the medical records and observation of a treatment team meeting revealed that the treatment planning process is markedly deficient. The team meeting was not attended by the psychiatrist, no treatment needs were identified, the youths were all reported to be "stable". The types and frequency of substance abuse difficulties were noted but the treatable psychological deficits that lead to and support substance abuse were not identified or discussed.   |
| C.O. 29: Defendants shall maintain an adequate 48 bed residential mental health treatment program which provides services in accordance with accepted professional standards, for juveniles confined in the facilities in this case in need of such services as determined by a qualified child and adolescent psychiatrist as part of a qualified interdisciplinary mental health team. | N | N | N | # | N | N | Currently there are no special residential placements for youth in detention. Detention youth released from suicide watch or returning from inpatient psychiatric hospitalization are placed back in general population as there is no specialized residential placement in detention.  The mission of the PUERTAS program at CTS Bayamon (which has replaced an earlier program at Rio Grande) remains unclear. At the last site there were less than 20 youth at the CTS Bayamon residential facility. Interviews with youth at other facilities identified several youth who could benefit from residential treatment who were not being considered for CTS Bayamon M ental Health Unit |
| <b>C.O. 30:</b> Defendants provide adequate qualified staff members for the residential treatment program, which include a child psychiatrist, psychologist, occupational therapist, social workers and nurses.  |   | N |   |   |   |   | Psychologist hours had been cut from 35 to 30 hours in general. Some psychologists work only 28 hours. While this is not per se a violation of the Consent Order, the Monitor's consultant believes that the number of hours is insufficient.  |
| <b>C.O. 34.</b> Within 160 days of the filing of this Consent Decree, Defendants shall train all staff whose responsibilities include supervision of the juveniles regarding the effective recognition of suicidal and/or self-mutilating behaviors.   |   |   |   |   |   |   | Not yet rated.   |

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| Provision  | P | S | R | Т | D | G | Comment   |
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| C.O. 36. Within 120 days of the filing of this consent Order, Defendant Juvenile Institutions Administration shall provide continuous psychiatric and psychology service to juveniles in need of such services in the facilities in this case either by employing or contracting with sufficient numbers of adequately trained psychologists or psychiatrists, or by contracting with private entities for provision of such services. The continuous psychiatric and psychological services to juveniles in need of such services to include at a minimum, a thorough psychiatric evaluation. The continuous psychiatric and psychological services to juveniles in need of such services to include at a minimum diagnostic tests before prescription of behavior-modifying medications. | N | N | # | N | N | N | <ul> <li>Psychologist hours had been cut from 35 to 30 hours. Youth are not adequately assessed.</li> <li>Treatment plans are not individualized and treatment progress not assessed and documented.</li> <li>Policy is deficient in terms of the procedures for documenting progress. Given the deficient assessment practices policies will need to be developed that include enhanced assessment.</li> <li>Assessment is seriously deficient with many youth being diagnosed as free of mental health concerns.</li> <li>Because the evaluation of youth is so deficient, appropriate treatment services are not being provided.</li> </ul>  |
| S.A. 62. In addition to the mental health staff required by ¶ 36 of the Consent Order approved by the Court in this case in October 1994, Defendants shall provide ambulatory psychiatric services by a team. This team shall be composed of a child psychiatrist, a child psychologist and a social work counselor. All mental health care personnel shall have written job descriptions and meet applicable Commonwealth licensure and/or certification requirements. Defendants, specifically AIJ, will provide for residential treatment and, if needed, in-patient hospitalization for those cases where such service is needed.  | N | N | # | # | N | N | <ul> <li>Currently there are no special residential placements for youth in detention. Detention youth released from suicide watch or returning from inpatient psychiatric hospitalization are placed back in general population as there is no specialized residential placement in detention.</li> <li>Although the services are provided by a team, the absence of a single master treatment plan demonstrates one aspect of the fragmentation of service delivery. The serious deficiencies in assessment of youth make the current provision of ambulatory mental health services inadequate. M any mental health difficulties of youth go undetected, youth who repeatedly self mutilate, or aggressive are viewed not as in need of mental health services but as manipulative.</li> <li>Documentation does not reflect the efficacy of treatment or lack thereof so that adjustments can be made. M any youth have been taken off psychotropic medications including medications to treat ADHD without adequate assessments to determine the need for these medications. M ost youth referred for psychiatric hospitalization are not admitted either due to inappropriate referral, inappropriate admission standards or refusal by the hospital.</li> </ul> |

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| Provision   | P | S | R | T | D | G | Comment  |
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| S.A. 63. For each juvenile who expresses suicidal or self-mutilating ideation or intent while incarcerated, staff shall immediately inform a member of the health care staff. Health care staff shall immediately complete a mental health screening to include suicide or self-mutilation ideation for the juvenile. For each juvenile for whom the screening indicates active suicidal or self-mutilating intent, a psychiatrist shall immediately examine the juvenile. The juvenile, if ever isolated, shall be under constant watch. Defendants shall develop written policies and procedures to reduce the risk of suicidal behavior by providing screening for all juveniles at all points of entry or re-entry to AIJ's facilities and/or programs and by providing mechanisms for the assessment, monitoring, intervention and referral of juveniles who have been identified as representing a potential risk of severe harm to themselves. Treatment will be provided consistent with accepted professional standards. | Y | # | N | N | N | N | The current staffing for mental health professionals does not make it possible for a psychiatrist to "immediately evaluate" the youth. This is an overly stringent requirement. Youth should be evaluated immediately by n medical staff and placed on Therapeutic observation and seen by the psychiatrist or psychologist within 8 hours. This generally occurs. However, recent site visits revealed numerous youth isolated reportedly for reasons other than MH concerns. Many of these youth had serious MH concerns with automutilation being common. Minimal MH treatment is being provided these youth. Because youth with MH difficulties are poorly assesses and not identified treatment is not provided in accordance with accepted professional standards. |
| S.A. 66. An AIJ child and/or adolescent psychiatrist shall develop a protocol for the use of psychotropic medication by other physicians. A training program will complement this protocol. A child and/or adolescent psychiatrist will be available on an on-call basis at all times.  | Y | N | Y | # | N | N | <ul> <li>The primary purpose of that paragraph was to deal with the problems associated with treatment by psychiatrists who are not specialists in child and adolescent psychiatry. The paragraph implied supervision by means of the protocol and the on-call consultation.</li> <li>The Monitor's consultant believes that there should be central oversight of psychiatric services by a psychiatrist.</li> </ul>   |
| S.A. 67. Defendants shall obtain specific informed consent from a juvenile's parent or legal guardian or from the state court for the use of psychotropic medication for each juvenile on such medication. All psychotropic medications will be prescribed by a licensed psychiatrist and/or physician. All psychotropic medication will be reviewed and approved by an AIJ child psychiatrist. In all cases, the family of any juvenile taking psychotropic medication will be informed in writing by the family's case manager.   | # | N | Y | # | # | N | The current informed consent process in seriously deficient. During recent site visits consent forms that were reviewed often did not list any risks, treatment rationale was listed in the risk section. In many instances serious risks such as liver failure for drugs like Depakote were not listed at all. The current process does not provide for "informed" consent as it is typically understood in clinical practice. AIJ continues to have the proposed treatments and their risks explained to parents by social workers who are not qualified to answer questions regarding treatment options and medical risks. Thus the process does not represent informed consent as it is generally conceived in clinical practice.                                    |
| <b>S.A. 70.</b> The AIMS instrument shall be completed at least once every six (6) months for each juvenile taking psychotropic medications.  |   |   |   |   |   |   | See the Monitor's PLRA Report.   |

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| Provision  | P | S | R | T | D | G | Comment   |
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| <b>S.A. 71.</b> Stimulants, tranquilizers, and psychopharmacological drugs shall only be used as deemed medically necessary and shall not be administered for punishment.  | # | N | Y | # | # | N | The Monitor's consultant and Plaintiff's consultant identified during recent reviews instances where medication would appear to be unnecessary. Most noteworthy were cases where emergency medications were administered after the emergency was over and the need to medicate had passed. Emergency medication in all case involved Haldol a powerful antipsychotic in cases where psychosis is not the issue. Use of less powerful and safer yet equally effective medications such as Ativan is nonexistent.   |
| <b>S.A. 72</b> . All juveniles receiving emergency psychotropic medication shall be seen at least once during each of the next three shifts by a nurse and within twenty-four (24) hours by a physician to reassess their mental status and medication side effects. Nurses and doctors shall document their findings regarding adverse side effects in the juvenile's medical record. If the juvenile's condition is deteriorating, a psychiatrist shall be immediately notified.   | Y | Y | Y | Y | N | N | In instances where emergency medication was used adequate follow-up of the youth and documentation of the youth's response to the medication is lacking.  |
| S.A. 73. Defendants, specifically AIJ, shall design a program that promotes behavior modification by emphasizing positive reinforcement techniques. Defendants, specifically AIJ, shall provide all juveniles with an individualized treatment plan identifying each juvenile's problems, including medical needs, and establishing individual therapeutic goals for the juvenile and providing for group and/or individual counseling addressing the problems identified. Defendants, specifically AIJ, shall implement all individualized treatment plans. | N | N | N | N | N | N | The AIJ Behavior Management program is seriously deficient. Currently youth receive points on a daily basis for prosocial behavior. However, the reward schedule is so poor that youth need to save up points for an entire month in order to get the Nintendo for the weekend. Youth report that frequently when they try to exchange points for items like pizza or a movie that these are not available due to budget limitations. This undermines the entire rationale for a BM program where rewards in reasonable frequency and quantity are needed to promote positive behavior. |

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| Provision   | P | S | R | T        | D | G | Comment  |
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| Discipline  |   |   |   | <u> </u> | _ |   |  |
| <b>S.A. 74.</b> Defendants shall specify the rules of the facilities with a complete list of possible punishments for violations of such rules in the handbook described in ¶ 47 above. Written notice of any rule violation, a hearing before a facility staff person not involved in the investigation of the violation, and an appeal to the facility director shall be provided to a juvenile prior to any punishment being imposed, except that Defendants may administratively segregate a juvenile in emergency or lifethreatening situations. In the event of an emergency, when circumstances make it inappropriate to hold a hearing prior to segregation, a hearing shall take place within forty-eight (48) hours from the time of segregation. | Y | N | Ι | #        | N | N | <ul> <li>All rules are specified in handbook.</li> <li>Insufficient staffing, e.g., at Humacao in January, resulted in temporary lapse in effective and timely functioning of the disciplinary process; while the system was reinstituted, documentation did not catch up as observed during March monitoring visit.</li> <li>Additional monitoring necessary to determine whether group punishment is still being meted out in violation of AIJ policy.</li> <li>Additional monitoring required to determine whether there remains inconsistent implementation of policies regarding limited dayroom access.</li> </ul>   |
| S.A. 75. The handbook described in ¶ 47 above shall include a description of the grievance process. Grievance decisions that are appealed by the juvenile beyond the facility shall be reviewed by Defendant Director of the AIJ or his or her designee.  | Y | Y | Y | Y        | Y | Y | <ul> <li>AIJ policy 14.7 and practice allow appeals beyond the facility.</li> <li>Inserts reflecting changes to grievance policy are widely available with handbooks distributed to youth and posted on walls of modules.</li> <li>Social workers are orienting youth to the grievance appeals right and forms have been modified to show this step.</li> <li>The agency still needs to finalize changes to the actual handbook reflecting the youth's right to appeal.</li> <li>Insufficient staffing, e.g., at Humacao in January, resulted in temporary lapse in effective and timely functioning of the grievance process, but that has been rectified as observed during March monitoring visit.</li> <li>Based on these findings the Monitor has determined that there is apparent compliance with this provision. The Monitor recommends that if this apparent compliance persists for several quarter that a Compliance Memorandum be developed by the Monitor's Office as a basis for consideration of termination by the parties.</li> </ul> |

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| Provision  | P | S | R | Т | D | G | Comment   |
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| <b>S.A. 76.</b> The terms of this agreement relating to safety, crowding, health, hygiene, food, education, recreation and access to courts shall not be revoked or limited for any juvenile for disciplinary reasons.   | Y | Y | I | # | Y | Y | <ul> <li>A minor flaw in AIJ policy was corrected via memorandum to all institutions to clarify that disciplinary policies/procedures are established solely by AIJ central office policy and not by individual institutions.</li> <li>Based on these findings the Monitor has determined that there is apparent compliance with this provision. The Monitor recommends that if this apparent compliance persists for several quarter that a Compliance Memorandum be developed by the Monitor's Office as a basis for consideration of termination by the parties.</li> </ul>                |
| S.A. 77. No corporal punishment shall be imposed on any juvenile. The use of physical force by staff shall be limited to instances of justifiable self-defense, protection of others, and prevention of escapes. Defendants agree that under no circumstances shall restraints be used as a form of punishment. In cases where restraints are necessary to prevent a juvenile from causing serious bodily harm to himself or to another, the facility director or his/her designee must approve the use of restraints before they are applied. | N | # | I | N | N | N | AIJ policy and training and associated practice does not currently comport with the language of this provision. The Monitor has urged the parties to resolve this issue for more than a year and a half.  Staffing shortages (P48) may be contributing to the number of use of force incidents that might otherwise have been averted.  Documentation of use of force incidents is insufficient to determine the extent of non-compliance. However, a new incident report is being piloted at Humacao, which will hopefully provide more and better information about use of force incidents. |

| Provision   | P | S | R | Т | D | G | Comment   |
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| Abuse and Maltreatment Investigation and Management   |   |   |   |   |   |   |   |
| S.A. 78.a Defendants shall take prompt administrative action in response to allegations of abuse and mistreatment, including steps to protect and treat the victim, steps to preserve evidence and initiate investigation, steps to isolate, separate, and sanction youth and/or staff involved in misconduct or criminal conduct. Defendants' policies, procedures, and practices shall clearly define all incidents that must be reported, to include, at a minimum, allegations of: abuse, mistreatment, neglect, excessive use of force, inappropriate use of restraints, sexual misconduct, and assaults. Defendants shall provide for confidential means of reporting suspected abuse and mistreatment, without fear of retaliation for making such report.   | Y | N | N | # | N | N | Policies have been updated to comply with this provision. The Quarterly Case Assessments in the main part of the report consistently reveal the following problem areas:  • Evidence is rarely preserved.  • Suspected youth are separated from their victim(s) less than half of the time. |
| <b>S.A. 78.b</b> All Defendants' staff or contractors who are involved in, witness, or discover an incident (or evidence of abuse or mistreatment, in the case of a health care worker) shall document the incident or evidence in writing in a standardized incident report. The report shall be submitted to the reporter's supervisor or other designated staff person before the reporter leaves the facility following shift change. The report shall include all relevant details regarding the incident, including a description of the events leading to and immediately following the incident; date, time, and place; all persons involved, including alleged victim(s) and all witnesses; how the incident was detected; reporter's name and signature; and date and time the report form was completed. | Y | Y | Y | # | N | N | The timeliness of initial reporting appears to have improved, but statistics are not yet available to assess whether compliance has been achieved. In the future, a compliance review will be necessary to determine whether they are completed with consistent timeliness and quality.     |
| S.A. 78.c Within 24 hours of knowledge of a potential abuse incident, the report shall be transmitted to the Commonwealth Police for investigation, the Department of Family Services for statistical reporting, the Department of Corrections, and the AIJ administration. For serious incidents involving allegations of: abuse; neglect; excessive use of force; death; mistreatment; staff-on-juvenile assaults; injury requiring treatment by a licensed medical practitioner; sexual misconduct; exploitation of a juvenile's property; and commission of a felony by a staff person or juvenile, the AIJ administration shall also notify SAISC within 24 hours of knowledge of the potential incident, and 1 hour for any juvenile death, and SAISC shall conduct an administrative investigation.          | Y | Y | Y | # | N | N | The timeliness of initial reporting by AIJ, based on AIJ records, has been high.  The Commonwealth Police do not respond to the Monitor's information requests for case analysis information.  Cases are promptly referred to SAISC.  |

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| S.A.78.d Within 24 hours, AIJ shall prepare and forward a copy of each incident report together with the AIJ preliminary investigation to the Police Department, the Department of Family Services, the Department of Corrections, and the AIJ Administration. Every 30 calendar days, AIJ, SAISC and the Commonwealth Police shall report to the Defendant Department of Justice and AIJ the status of each investigation including final determinations and associated administrative and criminal actions. Defendants shall implement appropriate policies, procedures, and practices to ensure that incidents are promptly, thoroughly, and objectively investigated. AIJ, SAISC, and Defendant Department of Justice shall consult throughout an investigation. If Defendant Department of Justice indicates an intent to proceed criminally, any compelled interview of the subject staff shall be delayed until Defendant Department of Justice concludes the criminal investigation, but all other aspects of the investigation shall proceed. Defendant Department of Justice shall review and investigate allegations of serious incidents following a preliminary investigation by the Puerto Rico Police Department. | Y | # | # | # | N | N | Documentation is insufficient concerning the implementation of investigations by the Commonwealth Police.   |
| S.A. 78.e Administrative investigations of serious incidents shall be conducted by SAISC and completed within 30 days of SAISC's receipt of the referral. Administrative investigation of incidents classified as less serious may be conducted internally by appropriate facility staff and shall be completed within 20 days of witnessing or discovering an incident.   | Y | # | # | # | N | N | During the first quarter, <u>all</u> of the 48 SAISC investigations took longer than 30 days. Of 279 cases referred to SAISC during the past four quarters, 168 cases have not been completed. Based on the modifications to Paragraph 78 adopted in 2007, the cases referred to SAISC are only the most serious cases. Thus, it appears that the majority of serious cases referred to SAISC are no longer being investigated. |
| S.A. 78.f Defendants shall implement investigation standards in conformance with applicable law, including, at a minimum: photographing visible injuries; preserving and analyzing evidence; conducting separate, face-to-face, private interviews of the alleged victim, perpetrator, and all possible witnesses, with a record of the questions and answers. Whenever there is reason to believe that a juvenile may have been subjected to physical sexual abuse, the juvenile shall be examined promptly by outside health care personnel with special training and experience in conducting such assessments.   | N | N | Y | # | N | N | <ul> <li>No process is in place to assess whether compliance is achieved with respect to investigation quality.</li> <li>No standards have been formally adopted.</li> </ul>  |

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| S.A. 78.g Every administrative investigation shall result in a written report explicitly providing: a description of the alleged incident, including all involved persons and witnesses and their role; a description and assessment of all relevant evidence; and proposed findings. Defendants shall ensure that there are sufficient numbers of demonstrably competent staff to timely complete competent and thorough administrative investigations. Responsibilities of investigators shall be clearly designated.  | N | N | Y | # | N | N | No process is in place to assess whether compliance is achieved with respect to these aspects of investigation quality.   |
| S.A. 78.h AIJ shall conduct case management, for tracking which includes identification of findings and outcomes and dates of stages of case processing, and for oversight of further administrative actions including analysis to identify and implement corrective actions designed to avoid recurrence of incidents. At the conclusion of an administrative investigation, SAISC shall provide copies of the investigation report to AIJ and Defendant Department of Justice. AIJ's quality assurance personnel shall analyze the report and, as appropriate, identify corrective action to address operational, systemic, or other problems identified in the report and ensure that such action is taken. | N | N | Y | # | N | N | <ul> <li>Case tracking is inconsistent and incomplete.</li> <li>The case tracking information system has not been updated at all during 2008.</li> <li>AIJ lacks staffing and resources to do meaningful analysis of cases</li> </ul>   |
| S.A. 78.i Any employee, staff member or contractor who is criminally charged for offenses involving the abuse or mistreatment of juveniles, excessive force on juveniles, sexual misconduct with juveniles, or any other offense relating to the safety and welfare of juveniles, shall be immediately separated from having contact with detained or committed juveniles, including removal of any such person from exercising supervisory authority over any staff in AIJ facilities, while the criminal investigation or process is pending. Defendants may take additional administrative actions as they deem appropriate.  | Y | Y | Y | Y | N | N | <ul> <li>AIJ policies comply with this provision.</li> <li>Policies and procedures require separation based on substantiated allegations, which is a higher standard of performance than required in this provision.</li> <li>It appears that criminal charges had been filed against three AIJ employees in relation to an alleged assault on a youth on September 10, 2009. The fact of the charges was not reported and compliance with the separation requirements of the December 2006 order has also not been established.</li> </ul> |
| Separation Order, of December 4, 2006: Any employee, staff member, or contractor who is criminally charged in the future for offenses involving the abuse or mistreatment of juveniles, excessive use of force on juveniles, sexual misconduct with juveniles, or any other offense relating to the safety and welfare of juveniles, shall be immediately separated from having contact with detained or committed juveniles, including the removal of any such person from exercising supervisory authority over any staff in AIJ facilities, while the criminal investigation or process is pending.   | N | Y | Y | N | N | N | It appears that criminal charges had been filed against three AIJ employees in relation to an alleged assault on a youth on September 10, 2009. The fact of the charges was not reported and compliance with the separation requirements of the December 2006 order has also not been established. Apparently the charges were dismissed following a preliminary hearing on December 18, 2009 due to insufficient evidence, but the authorities are seeking review of the dismissal.  |

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| Protection and Isolation  |   |   |   |   |   |   |   |
| S.A. 79. Juveniles shall be placed in isolation only when the juvenile poses a serious and immediate physical danger to himself or others and only after less restrictive methods of restraint have failed. Isolation cells shall be suicide resistant. Isolation may be imposed only with the approval of the facility director or acting facility director. Any juvenile placed in isolation shall be afforded living conditions approximating those available to the general juvenile population. Except as provided in ¶91 of this agreement, juveniles in isolation shall be visually checked by staff at least every fifteen (15) minutes and the exact time of the check must be recorded each time. Juveniles in isolation shall be seen by a masters level social worker within three (3) hours of being placed in isolation. Juveniles in isolation shall be seen by a psychologist within eight (8) hours of being placed in isolation and every twenty-four (24) hours thereafter to assess the further need of isolation. Juveniles in isolation shall be seen by his/her case manager as soon as possible and at least once every twenty-four (24) hours thereafter. A log shall be kept which contains daily entries on each juvenile in isolation, including the date and time of placement in isolation, who authorized the isolation, the name of the person(s) visiting the juvenile, the frequency of the checks by all staff, the juvenile's behavior at the time of the check, the person authorizing the release from isolation, and the time and date of the release. Juveniles shall be released from isolation as soon as the juvenile no longer poses a serious and immediate danger to himself or others. | # | # | # | # | # | # | <ul> <li>This provision is related to both Discipline and Mental Heath. The meaning and application of the provision is being worked out.</li> <li>There is no evidence to suggest that isolation is being used for disciplinary purposes and AIJ policy prohibits this.</li> </ul>                     |
| <b>S.A. 80.</b> The terms of this agreement relating to safety, crowding, health, hygiene, food, education, recreation and access to courts shall not be revoked or limited for any juvenile in protective custody.   | Y | # | # | # | # | # | This provision has recently been the subject of compliance concerns based on field assessments made by the Monitor's Consultants. AIJ is meeting to address concerns that have been raised relative to the number of juveniles in protective custody, the reasons, and the access to required services. |

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| Education and Vocational Services   |   |   |   |   | <u> </u> | <u> </u> |  |
| <b>S.A. 81.</b> Defendants, specifically the Department of Education, shall provide academic and/or vocational education services to all juveniles confined in any facility for two weeks or more, equivalent to the number of hours the juveniles would have received within the public education system. Specifically, this education shall be provided 5 (five) days per week, 6 (six) hours per day, 10 (ten) months per year. AIJ shall provide adequate instructional materials and space for educational services. Defendants shall employ an adequate number of qualified and experienced teachers to provide these services.   | Y | N | N | Ι | Y        | N        | In spite of scheduling challenges associated with the remodeling of CD Bayamon and the relocation of youth from CTS Ponce Barones, the education program has been been in full-time operation this quarter consistent with the requirements of this provision. |
| S.A. 86. Defendants, specifically the Department of Education, shall abide by all mandatory requirements and time frames set forth under the Individuals with Disabilities Education Act, 20 USC §§ 1401 et seq. Defendants shall screen juveniles for physical and learning disabilities. The screening shall include questions about whether the juvenile has been previously identified by the public school system as having an educational disability, previous educational history, and a sufficient medical review to determine whether certain educational disabilities are present, such as hearing impairments, including deafness, speech or language impairments, visual impairments, including blindness, mental retardation, or serious emotional disturbances adversely affecting educational performance. | Y | N | Y | I | Y        | N        | The education program has had a system to screen youth with a history of special education services as well as those who were not previously served but who exhibit characteristics indicating that they might be eligible for services.                       |
| S.A. 87. If a juvenile has been previously identified as having an educational disability, Defendants shall immediately request that the appropriate school district provide a copy of the juvenile's individualized education plan ("IEP"). Defendants shall assess the adequacy of the juvenile's IEP and either implement it as written if it is an adequate plan or, if the IEP is inadequate, rewrite the plan to make it adequate, and then implement the revised IEP.  | Y | Y | N | Ι | Y        | N        | AIJ education staff report that records including students' IEPs are passed on to the schools in which students are supposed to enroll upon their release.   |

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| <b>S.A. 88</b> . If the juvenile has not been previously identified as having an educational disability, but indications of such a disability exist, an adequate evaluation must be performed within the time limits prescribed by federal law. The Commonwealth shall use only professionally accepted tests to complete the evaluation. The evaluation shall include a complete psychological battery and intellectual achievement tests. A copy of this educational evaluation shall be kept in the juvenile's record at the facility.  |   |   |   |   |   |   | See the Monitor's PLRA Report.   |
| <b>S.A. 89.</b> If a juvenile referred for an evaluation pursuant to the above paragraph is discharged from the system before the evaluation is complete, Defendants shall forward all information regarding screenings and evaluations completed to date, noting what evaluations are yet to be performed, to the juvenile's receiving school district.   |   |   |   |   |   |   | See the Monitor's PLRA Report.   |
| S.A. 90. Defendants shall provide appropriate services for juveniles eligible for special education and related services. Defendants shall provide each such juvenile with educational instruction specially designed to meet the unique needs of the juvenile, supported by such services as are necessary to permit the juvenile to benefit from the instruction. Defendants shall coordinate such individualized educational services with regular education programs and activities.   | Y | N | N | I | Y | N | The most recent review of this provision showed appropriate services and compliance and some facilities and indequate services at others.        |
| <b>S.A. 91.</b> Qualified professionals shall develop and implement an IEP reasonably calculated to provide educational benefits for every juvenile identified as having a disability. When appropriate, the IEP shall include a vocational component.   | Y | N | N | I | Y | N | Certified special education teachers, many of them new to the profession, provide education services to youth.                                   |
| <b>S.A. 92.</b> All juveniles 18 years old or older shall be permitted to participate in the development of the IEP. Juveniles under age 18 have a right to have a parent present during the development of the IEP. If a parent is unwilling or unable to attend, Defendants shall appoint a surrogate parent trained in the relevant provisions of federal and state law to participate in the development of the IEP. Appointed surrogate parents may not be employees of any public agency involved in the education or care of the juvenile. All juveniles, parents, and surrogate parents shall be informed that they have the right to challenge the IEP. |   |   |   |   |   |   | See the Monitor's PLRA Report.   |
| <b>S.A. 93.</b> Services provided pursuant to IEPs shall be provided year round. Defendants shall ensure that juveniles with educational disabilities receive a full day of instruction five (5) days a week.  | # | N | N | I | # | # | There are unresolved differences between plaintiffs and defendants about the meaning of year round services in the context of special education. |

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| <b>S.A. 94.</b> Juveniles shall not be excluded from services to be provided pursuant to IEPs based on a propensity for violence or self-inflicted harm or based on vulnerability. Juveniles in isolation or other disciplinary settings have a right to special education. If required for institutional security, services provided pursuant to IEPs may be provided in settings other than a classroom. | Y | N | N | Ι | Y | N | The most recent review of services for youth in isolation showed that not all youth receive services to which they are entitled.(See comments for Provision 80.) |
| <b>S.A. 95.</b> When an IEP is ineffective, Defendants shall timely modify the IEP.  | Y | N | N | I | Y | N | This will be reviewed again in Fall 2010.  |