Doe v. Holladay



FILED

APR 1 1982

LOU ALEKSICH, JR. CLERK
BY TERESA 1: EISCHEE
Deputy Clerk

IN THE UNITED STATES DISTRICT COURT

FOR THE DISTRICT OF MONTANA

BILLINGS DIVISION

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D. DOE, et al.,

-vs-

CV-77-74-BLG

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CONSENT DECREE

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DON T. HOLLADAY, et al.,)

Plaintiffs,

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Defendants.

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PREAMBLE

Plaintiffs filed this class action pursuant to the Civil Rights Act of 1871, 42 U.S.C. §1983, in May 1977, alleging federal jurisdiction under 28 U.S.C. §\$1343(3),(4) and 1331(a). The Court certified the class, which is comprised of: (1) all male juveniles presently confined at the Pine Hills School in Miles City, Montana; (2) all male juveniles previously confined at the Pine Hills School and now under the supervision, custody, and control of the Montana Department of Institutions; and (3) all male juveniles who may in the future be incarcerated in the Pine Hills School. The Pine Hills School is a youth correctional facility for the rehabilitation of delinquent youths. §41-5-103(17), MCA.

The complaint filed by plaintiffs alleged that conditions and practices at the Pine Hills School violated plaintiffs' rights, privileges, and immunities under state law and the First, Third, Fourth, Fifth, Eighth, and Fourteenth Amendments of the United States Constitution. It focused principally on procedures for confining individual students in the school's maximum security unit (Clark Lodge) and the conditions and practices to which the students were subjected within

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that lodge. Additionally, the complaint challenged the adequacy of the rehabilitation program at Pine Hills; school censorship policies; and the lack of written rules governing admission, custody, transfer, and release of youths committed to the Institution. In their prayer for relief, plaintiffs sought declaratory, injunctive, and other equitable redress.

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Defendants denied the allegations of the complaint but acknowledged the Court's jurisdiction.

Since the commencement of this action in May 1977, there have been significant developments which have affected the course of the litigation. First, Clark Lodge was closed. Second, the procedure by which students are confined in maximum security, the conditions to which they are subjected while in confinement, and the length of confinement have radically changed. Third, the Superintendent of the Pine Hills School at the time the complaint was filed, Don T. Holladay, resigned in May 1978; a new Superintendent, with different philosophies, has served the school since that time. Fourth, in February 1978, the parties agreed to a comprehensive evaluation of the Pine Hills School by three independent experts in the administration of juvenile institutions. The evaluation dovetailed with an existing program of the Department of Institutions for the comprehensive evaluation of all Montana institutions. As a part of the comprehensive evaluation, consultations and negotiations between plaintiffs' and defendants' attorneys were expanded to encompass many matters not expressly raised by plaintiffs' complaint.

Numerous changes have been made at the Pine Hills School since the commencement of this lawsuit and many of the issues raised in the complaint may now be moot. These changes resulted from the evaluation team's recommendations, consultations between the parties, and new policies voluntarily

promulgated by the Department of Institutions and the new Superintendent of the Pine Hills School.

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This Consent Decree reflects a continuing spirit of cooperation between plaintiffs and defendants in an attempt to generally improve the Pine Hills School and to specifically respond to plaintiffs' claims. The Decree goes beyond the allegations in the complaint and reflects agreed matters irrespective of whether they were raised by the complaint.

By participating in this Decree, plaintiffs do not waive their right to litigate any claims and issues which may remain unresolved and do not intend to dispose of any issue for which no specific provision is made in this Decree.

I.

14		DEFINITIONS	
15	1.	ADMINISTRATOR .	-the Administrator of the
16			Corrections Division of the
17		.•	Department of Institutions.
18	. •	•	
19	2.	CONTRABAND	-anything youths are not
20			authorized to possess,
21			including items that are il-
22		•	legal or that threaten the
23			security of the Institution.
24			•
25	3.	CORRECTIONS DIVISION	-the division of the Montana
26			Department of Institutions
27			directly responsible for
28			supervising the Pine Hills
29			School.
30			
31	4.	COTTAGE LIFE STAFF	-employees of Pine Hills
32			School who work directly
		•	

1		•	with youths in the various
2			lodges in which the youths
3			reside.
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5	5.	DEPARTMENT	-Montana Department of
6		**************************************	Institutions.
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8	6.	DIRECTOR	-the Director of the
9		•	Montana Department of
10		•	Institutions.
11		•	
12	7.	EMPLOYEES	-all employees of the
13			Pine Hills School,
14			including staff and
15			volunteers.
16			
17	8.	GENERAL POPULATION	-all youths in the
18			Institution who are not
19			in segregation, punitive
20	·		isolation, or the inter-
21			nal support sections.
22		:	
23	9.	INSTITUTION	-the Pine Hills School
24			in Miles City.
25			
26	10.	INTERNAL SUPPORT SECTI	ONS-the Institution's most
27			secure living units/
28 29			programs for youths who
30	·		are unable to function
31			acceptably in the
32			general population.

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1	11.	LODGE		-a residence for youths.	
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3	12.	SOCIAL WORKER	•	-staff member primarily	
4		•	4	responsible for provid-	
5				ing counseling, program	
6				supervision, and general	
7		•		case work.	
8	·				
9	13.	STAFF		-all employees of Pine	
10				Hills School who exercise	
11		•		direct supervisory res-	
12			•	ponsibility for youths.	
13					
14	14.	SUPERINTENDENT		-the Superintendent of	
15				Pine Hills School or a	
16	:`	÷	•	named staff member des-	
17				ignated by the Superin-	
18				tendent as his represen-	
19		•	•	tative with respect to a	
20		•	;	specific matter.	
21			·		
22	15.	YOUTH		-any youth committed to	
23			1	the Pine Hills School.	
24	•	•	u.	· .	
25	STATEMENT OF PRINCIPLES				
26	1. This Consent Decree should be interpreted in a				
27	manner consistent with the rehabilitation needs of the youths				
28	and the reasonable requirements of public safety.				
29	2.	Each youth has	the right t	to be free from harm and	

to receive appropriate individualized treatment in the least

41-5-101 $\underline{\text{et}}$ $\underline{\text{seq}}$., MCA, the Constitution of Montana, and the

restrictive setting. These rights are guaranteed under sections

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Constitution of the United States.

The purpose of the Pine Hills School is to foster normal growth, rehabilitation, and mature development of youths. As far as practical within the institutional and community setting, taking into consideration the ages of the youths and their need for reasonable security, direction, guidance, and treatment, the Pine Hills School shall provide opportunities for each youth to:

- enhance individuality and self-respect;
- В. enjoy privacy;
- .develop intellectual and vocational abilities; C.
- retain family ties and personal ties which do not D. undermine individual treatment and development;
- E. express cultural identity:
- relate to and socialize with peers of both F. sexes;
- G. practice religious beliefs;
- H. explore social and philosophical ideas;
- enjoy a nutritious and varied diet; I.
- receive adequate dental and medical care, J. including human sexuality counseling;
- enjoy a variety of recreational activities; K.
- L. be free from physical abuse or attack, humiliation, and psychological abuse;
- live in an environment which is designed to M. maximize individual security, privacy, and dignity;
- N. exercise freedom of choice as to personal matters such as dress, hair length, and choice of friends; and,
- communicate with persons in the community.
- The Institution shall be utilized for confinement

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after adjudication in accordance with the Montana Youth Court Act or as otherwise allowed by law.

- 5. Each youth shall be given progressively more freedom as he exhibits appropriate behavior. A youth committed pursuant to state law shall be released from the Institution as soon as the Institution determines confinement is no longer necessary and an appropriate post-institutional program is established.
- Each youth shall be entitled to a free, appropriate education.
- 7. Each youth shall have the right to challenge through established and appropriate legal procedures the legality of his confinement or placement, seek redress for illegal conditions or treatment while under correctional control, pursue remedies in connection with civil legal problems, and assert against correctional or other governmental authority any other rights protected by constitutional or statutory provisions.
- 8. Each youth shall be afforded civil rights which are not precluded by law or court order and which are appropriate considering his commitment to the Pine Hills School, his individual treatment program, conduct, and age.
- 9. Inappropriate behavior by a youth may be evidence of significant emotional or psychological dysfunction and may require increased, rather than decreased, awareness and interaction.
- 10. The objects of the Institution's disciplinary system are:
 - A. To reasonably regulate the behavior of youths and to impose disciplinary measures proportionate to the inappropriate or prohibited behavior;
 - B. To promote fairness and regularity in the system;
 - C. To separate major infractions of institutional regulations from minor infractions;

To promote the use of written regulations to insure D. that each youth knows what conduct is expected of him and what sanctions may be imposed for violations of regulations; To provide a procedure for the imposition of E. disciplinary measures; and, To prohibit cruel and unusual punishment of youths. F. III. **PROVISIONS** Defendants, their successors, agents, employees, and all those persons in active concert with them, shall comply, during the operation of the Pine Hills School, with the following provisions: ORIENTATION A written policy shall be established to govern the reception, classification, and orientation of each newly admitted youth. The policy shall provide that during the youth's orientation period initial decisions shall be made classifying the youth in terms of security, lodge assignment, and participation in institutional and community programs. Copies of institutional policies and regulations shall

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- be provided and explained to each youth during his orientation period. Material provided shall include information about:
 - A. Visitation;
 - B. Authorized leaves or home visits:
 - C. Mail:
 - D. Use of the telephone:
 - E. The grievance procedure;
 - F. The disciplinary system, including prohibited behavior and sanctions:
 - G. Searches;
 - H. Access to legal counsel for assistance with legal

problems both inside and outside the Institution and the names and addresses of local organizations providing free legal assistance, if any; and

- . Access to medical and dental services.
- 3. The same orientation materials shall be provided to the parents or legal guardian(s) of each youth.

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TREATMENT

- 4. The Institution shall employ, either as an employee or on a contract-for-service basis, a psychiatrist or Ph.D. level psychologist who shall be responsible for providing mental health services at the Institution, including the screening of newly admitted youths and the development and implementation of treatment programs for the internal support sections.
- 5. The psychiatrist or Ph.D level psychologist shall have an adequate staff to meet the mental health and treatment needs of youths.
- 6. The Department and Corrections Division recognize that the Institution must have an adequate staff-youth ratio if youths are to receive effective treatment.
- 7. The Institution shall establish an individualized treatment and rehabilitation program for each youth within the least restrictive setting appropriate for the youth. The program shall be written, shall include a description of expected behavior and accomplishments, a projected time schedule for achievement and subsequent release, and signatures of both the youth and the appropriate staff member. The program shall provide for a gradual decrease in supervision and a corresponding increase in the youth's freedom and responsibility. Once the youth's program is established, planning for his release from the Institution and development of a post-institutional plan shall be initiated.

- 9. To assist in the design and coordination of the treatment program for each youth, the youth's academic records and counseling records at the Institution shall be available to all staff working with the youth.
- 10. A written policy shall be established to provide for a major review of each youth's treatment program, including his readiness for release from the Institution, no later than three (3) months after admission and at least every three (3) months thereafter. The review shall be by a committee, which shall include the youth's social worker. The policy shall also provide that a written report summarizing the review shall be prepared by the social worker. The report shall:
 - A. Specify the date of review;
 - B. List the names of all staff members who participated in the review:
 - C. Include an evaluation of the youth's present treatment program;
 - D. Include an evaluation of the youth's behavior since the last review;
 - E. Set forth in detail any changes to be made in the youth's program and the reasons for the changes; and,

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- F. Set forth clearly the criteria the youth must satisfy to secure his release from the Institution.
- 11. The report described in the preceding paragraph shall be placed in the youth's file and a copy given to the youth. If the youth's program is to be substantially changed and he objects to the proposed change(s), he may file a grievance.

RIGHTS

- 12. A written policy shall establish procedures to ensure that the due process rights of youths are protected.
- 13. The policy regarding due process rights shall provide that a due process hearing before an impartial tribunal shall be held if a youth is charged with an infraction of institutional regulations and a finding that the youth committed the infraction may result in:
 - The imposition of sanctions permitted for major infractions; or,
 - ii. Placement in an internal support section.
 - A. The hearing shall be convened by or at the direction of the Superintendent;
 - B. A youth charged with an infraction shall be presumed innocent until proven guilty by a preponderance of substantial evidence;
 - C. The hearing shall be informal and shall be conducted by an impartial tribunal who shall determine the youth's guilt or innocence. The tribunal may be an individual or a panel of three. The size of the tribunal shall be determined by the Superintendent;
 - D. Department heads at the Institution and volunteer attorneys shall serve as members of the tribunal.

The membership of the tribunal shall be determined by the Superintendent;

- E. The youth shall be given at least twenty-four (24) hours written notice of the due process hearing.

 If the infraction occurred on a Friday or a day preceding a holiday, the youth and his representative may waive the twenty-four (24) hour notice;
- F. The youth's notice shall contain:
 - Reason(s) for the hearing, including a detailed description of the alleged infraction;
 - .ii. The time and place of the hearing;
 - iii. The name of the complainant and any witnesses he/she intends to call; and,
 - iv. A statement that:
 - (a) The youth shall be represented by a staff member of his choice or by an attorney retained by the youth at his own expense. In the event the youth does not choose a representative, his assigned social worker shall fill the role; if the social worker is unable to fill the role, the tribunal shall appoint an individual to act as the youth's representative;
 - (b) The following persons shall not be allowed to act as a youth's representative:
 - (1) The Superintendent:
 - (2) Any member of the tribunal; or.
 - (3) Any individual who is directly involved in the case;
 - c) At the hearing the youth shall have the right to confront and cross-examine

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opposing witnesses, to set forth his position and to present his own witnesses. The right to cross-examine shall not, however, extend to a confidential informer if the tribunal reasonably determines that disclosure of the informer's identity would jeopardize his safety. If the informer's identity is not disclosed, the substance of his evidence shall be disclosed to the youth and his representative and the youth may not be found guilty unless the evidence of the confidential informer is corroborated by other substantial evidence;

- G. Prior to the hearing, the youth may not be confined in a setting more secure than his residence at the time of the alleged infraction or subjected to other restrictions unless the Superintendent first determines that probable cause exists to believe that the youth committed the alleged infraction and then reasonably determines that confinement in a more secure setting or the imposition of other restrictions is necessary to protect the youth, to protect others, or to maintain institutional integrity.
 - The youth may not be confined for more than thirty-six (36) hours, excluding weekends and holidays, unless the Superintendent reasonably determines

that the hearing cannot be held within that time, in which case the youth may be confined up to forty-eight (48) hours, excluding weekends and holidays;

- ii. If the youth is found guilty of the alleged infraction, the tribunal shall consider the confinement or restrictions to which he has been subjected in determining the appropriate sanction.
- H. The due process hearing shall be tape-recorded and the record preserved at least ninety (90) days;
- I. At the hearing, the tribunal shall inform the youth of the reason for the hearing. The tribunal shall ask the youth to admit or deny the charge. If the charge is denied, the tribunal shall call and question the complainant and the complainant's witnesses. The youth or his representative shall have the opportunity to cross-examine any witness other than a confidential informer, to inspect and challenge any documentary or physical evidence, to introduce evidence, and to call witnesses;
- J. The tribunal shall render a written decision based upon evidence presented at the hearing and notify the youth and his representative of the decision within twenty-four (24) hours of the hearing. The decision shall:
 - Summarize the evidence relied upon; and,
 - ii. Find that the youth did not commit the alleged infraction, in which case all records of the charge shall be expunged

from his files; or,

- iii. Find that the youth did commit the alleged infraction, in which case the tribunal may:
 - (a) Impose sanctions permitted by institutional policy; and/or,
 - (b) Order placement of the youth in an internal support section;
- M. The youth, assisted by his representative, may appeal the tribunal's decision to the Superintendent. The appeal shall be in writing and shall be made within forty-eight (48) hours of receipt of the decision, excluding weekends and holidays. The Superintendent's review shall be limited to the hearing record. He shall make a written decision within seventy-two (72) hours. He may reverse, affirm, or modify the tribunal's decision or reduce the sanctions imposed by the tribunal.
- 14. The policy regarding due process rights shall also provide:
 - A. A youth who has allegedly committed a criminal offense for which prosecution by state authorities is sought may be confined in a setting more secure than his residence at the time of the criminal offense or be subjected to other restrictions if the Superintendent first determines that there is probable cause to believe that the youth committed the offense and then reasonably determines that confinement or restrictions are necessary to protect the youth, to protect others,

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or to maintain institutional integrity. The decision of the Superintendent and the reasons

- If state authorities decline to prosecute or if a decision to prosecute has not been made within two (2) days of the request to prosecute, excluding weekends and holidays, the youth shall be released from confinement or charged with a major infraction of institutional regulations. If he is charged with a major infraction, a due process hearing shall be held within twenty-four (24) hours:
- ii. The youth shall not be questioned about the criminal offense nor subjected to a due process hearing unless he is represented by an attorney;
- В. The degree of procedural formality that must precede the imposition of sanctions for minor infractions of institutional regulations or the imposition of other restrictions on the liberty of youths shall be determined by the seriousness of the sanction or restriction sought to be imposed. The greater the permissible sanction or restriction. the greater the degree of formality that shall be required.
- A written policy shall establish a grievance procedure by which youths and employees may complain about policies. personnel, conditions, procedures, or programs at the Pine Hills School. The grievance procedure shall be governed by the following principles:
 - Grievances shall be submitted to the

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Superintendent;

- B. There shall be reasonable time limits within which a grievance may be submitted;
- C. The grievance procedure shall permit informal resolution of grievances;
- D. There shall be brief time limits for the receipt of all responses to a grievance as well as for action that is required to relieve the grievance;
- E. A complaining party shall be guaranteed fair consideration of his grievance and a written response to the grievance with stated reasons for the decision. In the absence of such a response, there shall be further recourse available to the complaining party;
- F. A youth who has difficulty presenting his grievance shall be assisted by a staff member of his choice;
- G. The Administrator shall periodically review and evaluate the grievance procedure;
- H. There shall be no reprisals against anyone for using the grievance procedure;
- I. The Administrator shall be notified of any grievance involving the Superintendent or any grievance alleging physical abuse;
- J. Any decision on a grievance involving the Superintendent or on a grievance alleging physical abuse may be appealed to the Administrator. All other decisions may be appealed to the Superintendent by any person directly affected. If the Super-

intendent participated in the decision on appeal, he shall appoint an impartial employee to hear the appeal.

- K. The grievance procedure shall provide the means for immediate consideration and redress of an emergency grievance;
- L. The grievance procedure shall include a method for determining whether a particular complaint falls within its jurisdiction;
- M. Youths and employees shall participate in the development and operation of the grievance procedure;
- N. If a grievance challenges the procedure that preceded the imposition of a sanction for a minor infraction or the sanction itself, imposition of the sanction shall be stayed until it has been affirmed by a final decision on the grievance;
- O. Neither the procedure that preceded the imposition of a sanction after a due process hearing nor the sanction itself may be the subject of a grievance; and,
- P. Each use of the grievance procedure shall be reported. Reports shall be centrally filed in chronological order and shall include the date of the grievance, the name of the person filing the grievance, a description of the grievance, a summary of any investigation, and a statement of the disposition and the reasons for the disposition and shall be signed by the person who decided the grievance.
- 16. A written policy shall be established to insure the

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31 32 right of youths to receive visitors subject only to reasonable limitations necessary to maintain the order and security of the Institution. The policy shall govern all visitation except visits with an attorney or an attorney's authorized representative or visits that are part of the Family Therapy Program. The policy shall provide:

- A. Visits shall be liberally permitted subject to the youth's schedule;
- B. Visits may be subject to visual, but not auditory, monitoring;
- C. There shall be no limitations on the length or number of visits a youth may receive unless the Superintendent reasonably determines in writing that:
 - The visits jeopardize the safety and security of the Institution or the visitors; or,
 - ii. The visits are anti-therapeutic;
- D. A youth shall be informed in writing of any limitation on his right to receive visitors and the reason for the limitation. A copy of the writing shall be placed in the youth's file;
- E. Visitation may occur on any day between 9 a.m. and 5 p.m. or at any other reasonable time specified by the Superintendent; and,
- F. Procedures for special visits.
- 17. A written policy shall be established to insure the right of youths to make and receive private telephone calls. The policy shall govern all telephone use except telephone calls to and from the youth's attorney or the attorney's authorized representative or telephone use that is part of a Family Therapy Program. The policy shall provide:

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- A. Telephone calls, including in-state long distance calls, shall be liberally permitted subject to the youth's schedule and reasonable time of day, length, staff, and fiscal limitations;
- B. The persons to whom calls may be made or from whom calls may be received shall not be restricted, unless the Superintendent reasonably determines that:
 - The calls jeopardize the safety and security of the Institution; or,
 - ii. The calls are anti-therapeutic;
- C. Procedures for emergency telephone calls;
- D. Each youth whose parents or guardians reside outside the state of Montana shall be allowed to make at least one long distance telephone call to them of fifteen (15) minutes duration per month at state expense; and,
- E. A youth shall be informed in writing of any limitation of his right to use the telephone and the reason for the limitation. A copy of the notice shall be placed in the youth's file.
- 18. A written policy shall ensure the right of youths to send and receive mail, including correspondence, packages, and publications. The policy shall provide:
 - A. Privileged correspondence--
 - Privileged correspondence is correspondence between youths and:
 - (a) Attorneys;
 - (b) Judges and Clerks of federal, state, tribal, and local courts;
 - (c) The Director of the Department of

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Institutions and his staff;

- (d) The President, Vice-President, and Attorney General of the United States;
- (e) A member of the United States Congress;
- (f) The Governor, Lieutenant Governor, and Attorney General of any state;
- (g) A member of any state legislature;
- (h) An elected leader or member of the governing body of any Indian tribe;
- (i) Federal, state, and tribal probation officers; and,
- (j) Representatives of news media (outgoing correspondence only);
- Outgoing privileged correspondence shall not be opened, inspected, read, or censored;
- iii. Incoming privileged correspondence:
 - (a) Shall be treated as privileged only if the name and official status of the sender is adequately identified on the envelope;
 - (b) May be opened and inspected for cash, checks, money orders, or contraband, but only in the presence of the youth to whom it is addressed; and,
 - (c) Shall not be read or censored;
- B. General Correspondence--
 - General correspondence is correspondence between youths and persons other than privileged correspondents;
 - ii. Youths may send mail to whomever they wish, except that mail to inmates of penal or correctional institutions may be sent only

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with the Superintendent's approval, which shall not be unreasonably withheld;

- iii. Outgoing general correspondence shall not be opened, inspected, read, or censored;
- vi. Incoming general correspondence:
 - (a) May be opened and inspected for cash, checks, money orders, or contraband;
 - (b) Shall not be read unless there is credible evidence that the correspondence contains:
 - (1) Plans for sending contraband into or out of the Institution;
 - (2) Plans for criminal activity, including escape; or,
 - (3) Information which, if communicated, would create a clear and present danger to the security of the Institution;
 - (c) Shall be read only if the youth is present and has been first advised of the reasons for reading the correspondence. If the youth wishes to contest the decision to read the correspondence, he may appeal it through the grievance procedure. The correspondence shall not be read until a final decision on the grievance has been rendered; and,
 - (d) May be censored if it discusses any of the matters described in subparagraph (b);
- Packages may be opened and inspected for cash, checks, money orders, or contraband.

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- i. The Superintendent shall provide youths with a list of items considered to be contraband. The list may include, but is not limited to:
 - (a) Weapons and explosives;
 - (b) Toxics, alcohol, and drugs;
 - (c) Jewelry and electronic equipment, unless approved by the Superintendent;
 - (d) short-wave radios;
 - (e) Aerosol deodorants, aftershave lotion, or other toiletries containing alcohol;
 - (f) Tools;
 - (g) Cigarette lighters; and,
 - (h) Drug paraphernalia;
- D. Youths shall be permitted to receive books, magazines, newspapers, and other publications unless the Superintendent reasonably determines that the publication is anti-therapeutic, obscene, or that it presents an immediate threat to the security of the Institution;
- E. Cash, checks, money orders, or contraband discovered in a youth's mail shall be removed.

 Cash, checks, or money orders shall be credited to the youth's account and receipts shall go to the youth and the sender. Contraband that is illegal or that presents a threat to the security of the Institution or correspondence that discusses criminal activity may be forwarded to law enforcement officials. Other contraband shall be returned to the sender;
- F. Whenever a decision is made to censor or return mail, the youth to whom the mail is addressed

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shall be notified in writing of the decision and the reasons for the decision. If the youth wishes to contest the decision, he may file a grievance. The mail shall not be censored or returned until a final decision on the grievance has been rendered;

- G. Whenever mail has been censored or returned, the sender shall be notified and given the reasons for the censorship or return. He/she may appeal the decision to the Superintendent. If the Superintendent participated in the decision to censor or return, he shall designate an impartial employee to hear the appeal;
- Н. Whenever a youth's correspondence has been read and/or censored, or a youth has not been allowed to receive a package or publication, a written report shall be filed with the Superintendent. The report shall include the date the action was taken, the name of the employee who took the action, the evidence supporting the action, and a copy or description of the material that was read, censored or returned. correspondence was read and/or censored, the report shall include a copy of the correspondence. If a publication was returned, the report shall indicate the title and date of the publication. A copy of the report shall be placed in the youth's file. The reports shall be reviewed monthly by the Superintendent to ensure strict compliance with the Institution's mail policy;
- Youths shall be allowed to receive an unlimited amount of mail;

- K. Outgoing mail shall be collected from youths and mailed at least once every weekday. Incoming mail shall be held only so long as is necessary for inspection and/or reading, but never longer than forty-eight (48) hours, unless it is the subject of a grievance. Incoming mail shall be distributed by a designated employee directly to the youth to whom it is addressed. Mail shall never be collected or distributed by youths.
- 19. A written policy shall be established that (
 specifies the religious rights of youths at the Institution.
 The policy shall not violate state or federal law and shall provide:
 - A. Participation in the Institution's religious programs shall be voluntary;
 - B. When feasible, the Institution shall allow for the religious needs of all youths; and,
 - C. Appropriate religious materials shall be accessible.
- 20. A written policy shall be established that ensures youths access to courts and attorneys. The policy shall provide:
 - A. Youths shall have access to:

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- i. Attorneys; and,
- ii. Authorized representatives of attorneys, limited to law students, paralegals, secretaries, and special investigators;
- B. If he requests, a youth shall be given assistance in contacting any of the persons referred to in Part A. The contact shall be confidential;
- C. Visits with any of the persons referred to in Part A may occur at any reasonable time. If a visit is to be conducted outside normal working hours, the visitor shall notify the staff of the proposed visit and obtain permission, which shall not be unreasonably withheld;
 - D. Visits with any of the persons referred to in Part A shall be in private;
 - E. Confidential telephone communication with any person referred to in Part A shall be permitted, subject to reasonable time of day limitations. A staff member shall assist with such communication; and,
 - F. There shall be no limit on the number or length of visits and telephone calls between a youth and any person referred to in Part A. The State shall pay for long distance in-state telephone calls of reasonable length or allow the youth to use the State's WATS line.
- 21. A youth dress and hair code shall be established. The code shall provide:
 - A. The Institution shall require no specific mode of dress;
 - B. Rules relating to length and style of hair, facial hair, cosmetics, clothing, and the like,

shall be based on safety, cleanliness, and health standards and not on the personal preference of those in authority;

- C. Each youth shall be required to maintain personal hygiene and to be attired appropriately for the weather conditions and the activity in which he is engaged;
- D. Protective clothing shall be worn when necessary; and.
- E. Tattoos shall not be removed or altered, except by authorized medical personnel.
- 22. A written policy shall be established by which a youth may be temporarily separated from the general population at his own request. The policy shall provide:
 - A. The request shall be granted unless the Superintendent specifies in writing good cause for denying it;
 - B. The youth shall be returned to the general population upon request, but in no event shall he be separated from the general population for more than twenty-four (24) hours;
 - C. When a youth is separated from the general population, the youth's social worker or other appropriate staff member shall be informed and shall visit the youth as soon as possible;
 - D. The youth's physical and mental condition shall be observed upon separation and thereafter as needed, but at least every thirty (30) minutes.

 Based on these observations, appropriate medical and psychological care shall be provided to insure the well-being of the youth. Each observation shall be recorded. The record shall

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 show the time, date, behavior observed, and the name of the observer.

- E. A youth separated from the general population shall never be placed with youths being disciplined and, when possible, shall be placed in his own room;
- F. While separated from the general population, a youth may exercise those rights and privileges exercised by youths in the general population that are consistent with separation; and,
- G. The staff member who receives the request for separation shall file a written report with the Superintendent. The report shall indicate the date and length of, and reason for, the separation. A copy of the report shall be placed in the youth's file.
- 23. Sleeping and privacy arrangements for youths shall be varied so that individual and small group arrangements are available according to the needs and desires of the youths. In future construction, the Institution shall not use dormitory arrangements unless specifically directed to do so by the state legislature.
- 24. All youths shall have the option of having a minimum of one (1) hour daily of strenuous physical activity. The activity may be part of a recreational program, decentralized by lodge.
- 25. Youths shall not be compelled to do maintenance or other work assignments as substitutes for employees. Youths shall also not be required to participate in coerced work assignments unless work is:
 - i. Part of an approved vocational program;

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- ii. Part of an individual treatment program;
- iii. Reasonably related to the youth's normal housekeeping and yardkeeping tasks; or,
- iv. Reasonably related to the youth's personal hygenic needs.
- 26. A written policy shall ensure the confidentiality of all records and information pertaining to youths. The policy shall provide:
 - A. A youth's case file shall be open for information only to administrators and employees associated with the youth's treatment;
 - B. A youth shall have access to all material in his case file at any reasonable time, except particular material access to which the Superintendent has reasonably determined would be anti-therapeutic. The reasons for denying access shall be given to the youth in writing and a copy of the writing shall be placed in the youth's file;
 - C. A youth's attorney or the attorneys's representative shall have access to the youth's entire case file upon providing a Release of Confidential Information signed by the youth; and,
 - D. An individual not listed in subparagraph A or subparagraph C or an agency may obtain information from a youth's file if authorized by a statute or a court order to receive it.
- 27. A written policy shall be established governing searches of youths, their rooms, sleeping areas, and property. The policy shall provide:
 - A. Searches shall never be used as punishment, in

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retaliation, or for disciplinary purposes;

- B. Searches shall be conducted only upon written authorization of the Superintendent by employees specifically trained in effective and safe search techniques;
- C. Searches shall be conducted no more frequently than is reasonably necessary to control contraband. Each search shall be conducted in a reasonable manner with no more force or intrusion than is necessary to effectuate the search.

 Every effort shall be made to minimize the embarrassment of any youth being searched;
- D. A youth may be subject to a search after he has received visitors or been off the grounds of the Institution. In all other cases, a youth may be searched only if the Superintendent has probable cause to believe that he is concealing contraband;
- E. Searches of youths shall be conducted in private by no more than two (2) male employees;
- F. Strip searches may include visual but never tactile examination of body cavities;
- G. Searches of a youth's room, sleeping area, or property shall be conducted if the Superintendent determines that there is probable cause to believe that a search will uncover violations of the Institution's regulations. The youth shall be given an opportunity to observe the search;
- H. All searches shall be documented. A written report of each search shall be filed with the Superintendent by the employee in charge of

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 the search. The report shall include the date of the search, the location and subject of the search, the names of the employees conducting the search, the reason for the search, and a description of any contraband discovered during the search.

- 28. Each living unit shall have indoor space for leisure time activities, such as television, table games, and reading, which meets or exceeds the space requirement of the Commission on Accreditation set forth in the MANUAL FOR JUVENILE CORRECTIONAL INSTITUTIONS (1979).
- 29. Trustworthy youths shall be afforded the opportunity, with the permission of the Superintendent, to be involved in civic, artistic, cultural, recreational, and social activities outside the Institution.
- 30. Written policy shall ensure that authority over and control of youths is always exercised by employees.
- 31. When feasible, use of the Institution's gymnasium by youths and community organizations shall be encouraged.
- 32. No youth shall be transferred from the Institution to a mental health facility except in accordance with law.
- 33. A written policy shall be established regarding the content, format, maintenance, security, retention, sealing and expungement of youth case files.

DISCIPLINE

- 34. Youths shall not be subjected to corporal punishment. This prohibition allows no exceptions.
 - immediate supervisor of any employee allegedly subjecting a youth to corporal punishment.

 The report shall include the date of the incident, the names of any employees involved

in the incident, the names of any witnesses, a description of the incident, a description of any injury, and the treatment provided;

- The report shall be submitted to the Administrator and the Superintendent within forty-eight hours (48) hours of the incident. A copy of the report shall be placed in the youth's file. The Superintendent shall investigate the incident. If he determines that a youth was subjected to corporal punishment, the employee shall be immediately suspended and appropriate disciplinary proceeding instituted, disposition of which shall include removing the employee from direct contact with youths and may include termination of employment; and,
- C. The Superintendent shall prepare a written report of his investigation, which shall include his findings and a determination whether criminal prosecution of the employee is warranted. The report shall be submitted to the Administrator within one (1) week of the incident and a copy placed in the youth's file and the employee's personnel file.
- 35. The use of any force for punishment or reprisal is prohibited.
- 36. Youths shall not be subjected to verbal harrassment, name calling, unusual punishment, humiliation, mental abuse, or punitive interference with the daily functions of living.
- 37. The use of physical force by one youth against another shall be prohibited by Institution policy.
- 38. Firearms or other deadly force weapons shall not be used in conjunction with any institutional duties nor be per-

mitted on the grounds of the Institution (excluding private residences) except in an emergency situation involving imminent threat to life or imminent threat of grave bodily harm. 39. The use of force by employees shall be prohibited except that the minimum force necessary to achieve the following objectives may be used as a last resort: Self-defense; A. В. To prevent imminent injury to the youth or to another person; To prevent imminent and substantial property damage; C. .To prevent escape; and, D. E.

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- E. To compel a youth to obey an order if disobedience would seriously disrupt the functioning of the Institution:
- 40. The use of violent, profane, or abusive language or the deliberate neglect or failure to respond to a youth's needs, shall be prohibited. Violation of this prohibition shall result in disciplinary proceedings.
- 41. The use of chemical agents, except chemical restraints, shall be prohibited. Chemical restraints may be used only to stop the commission of a felony, an assault, or a riot, subject to the following conditions:
 - A. Chemical restraints shall be used only by employees specifically trained in their use;
 - B. Chemical restraints shall be stored, under lock, in the Superintendent's office, or the office of the chief of security;
 - C. Chemical restraints shall be used only with the approval of the Superintendent;
 - D. Chemical restraints shall not be used repeatedly against a youth within a short period of time;
 - E. If a chemical restraint is used, the youth shall

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be permitted to wash the affected area as soon as possible;

- F. If a chemical restraint is used, the youth shall immediately receive medical care; and,
- G. Chemical restraints shall never be used for punishment, retaliation, or disciplinary purposes.
- 42. A written policy shall govern the use of mechanical or soft restraints. The policy shall provide:
 - A. Mechanical or soft restraints shall be used only by personnel trained in their use:
 - To restrain a youth from engaging in behavior dangerous to himself or others;
 - ii. To prevent serious property damage; or,
 - 111. To transport a youth under necessary security precautions;
 - B. Mechanical or soft restraints shall never be used:
 - i. For punishment, retaliation, or disciplinary purposes;
 - ii. About the head or neck of a youth; or,
 - iii. In a way that causes undue physical discomfort, inflicts physical pain, or restricts the blood circulation or breathing of a youth;
 - C. A youth who has been restrained shall be checked every fifteen (15) minutes to make sure that the restraint is not causing undue physical discomfort or restricting the youth's blood circulation or breathing; and,
 - D. A youth shall be released from mechanical or soft restraint as soon as the objective of restraint has been achieved.
 - 43. A written policy shall require a written report

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of all incidents involving the use of force or chemical, mechanical, or soft restraints. The report shall be filed by the employee using the force or restraint. It shall include the date of the incident, the names of all employees involved in the incident, the names of all witnesses, an account of the events leading to the incident, a description of the incident, the reason for the use of force or a restraint, and a description of any injury and the treatment provided. The report shall be submitted to the Superintendent within twenty-four (24) hours of the incident and a copy placed in the youth's file. All reports, except in cases involving mechanical or soft restraints used in transporting a youth, shall also be submitted to the Administrator, The Superintendent shall investigate all incidents, except those involving mechanical or soft restraints used in transport, and determine whether any institutional policy was violated. He shall prepare a written report of his investigation, which shall include his findings and a description of any disciplinary action taken. Except in cases of mechanical or soft restraints used in transport, the report of the investigation shall be submitted to the Administrator within one (1) week of the incident and a copy placed in the youth's file.

- 44. A security master log shall be established on a twenty-four (24) hour per day basis. The log shall contain all reports involving security.
- 45. A written policy shall establish a disciplinary system. The system shall:
 - A. Classify infractions of institutional regulations
 as major or minor;
 - B. Limit major infractions to offenses classified as felonies and misdemeanors by state law;
 - C. Limit sanctions to:
 - Major infractions--up to four (4) days

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of punitive isolation; suspension of all or some institutional privileges for a period not to exceed sixty (60) days; imposition of some or all sanctions available for minor infractions.

- ii. Minor infractions--suspension of all or some institutional privileges for a period not to exceed fourteen (14) days; restitution reprimand and warning; imposition of other sanctions no more severe than the sanctions expressly provided for minor infractions;
- D. Designate the privileges that may be revoked for an infraction of institutional regulations.

 The privileges shall include, but not be limited to: access to movies; radio or television; participation in recreational or athletic activities; and, participation in off-campus activities;
- D. Prohibit as sanctions: corporal punishment or any other punishment designed to cause physical pain, contempt, or ridicule, including the wearing of special clothing or insignia; restriction of diet; alteration of regular sleeping patterns; imposition of arduous physical labor; imposition of a rule of silence;
- F. Provide that a sanction shall be proportional to the infraction for which it is imposed;
- G. Provide that a youth who is believed to have

 committed an offense that would be a felony under

 Montana law if committed by an adult may be

 prosecuted in the same manner as a youth who is

 not in the Institution and also provide that if

, 1		there is no prosecution, the matter may be
2		treated within the Institution as a major
3		infraction; and,
4	н.	Provide that youths shall not be subjected to
5		disciplinary action for any of the following
6		behavior:
7		i. Sexual behavior that is not forbidden by
8		law;
9		ii. Refusal to attend religious services;
10		iii. Refusal to conform in matters of personal
11		appearance or dress to any institutional
12		regulation that is not related to health
13		or safety;
14		iv. Refusal to permit a search of the person or
15		of personal effects that is not authorized
16	,	by institutional regulations;
17		v. Except for vulgar or obscene language or
18		actions, refusal to address employees in
19		any particular manner or displaying what
20		is viewed as a negative, hostile, or
21		undesirable attitude;
22		vi. Possession of any printed or otherwise
23		recorded material unless such possession is
24		specifically forbidden by institutional
25	`	regulations;
26		vii. Refusal to eat a particular food;
27		viii.Refusal to behave in violation of the
28		youth's religious beliefs;
29		ix. Refusal to participate in any study,
30		research, or experiment; and,
31		x. Refusal to take drugs designated to
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modify behavior or to submit to non-

emergency surgery without consent.

- 46. A written policy shall be established that requires that each youth placed in punitive isolation or in an internal support section shall:
 - A. Be provided with a clean mattress;
 - B. Be provided with clean bedding appropriate to the season (sheets, pillow cases, pillows, and blankets):
 - C. Be regularly provided with soap, towels, washcloth, toothbrush, toothpaste, and toilet paper;
 - D. Be permitted use of private toilets at all times and private showers daily;
 - E. Subject to reasonable security needs, as determined in writing by the Superintendent, receive visitors in accordance with institutional policy for youths in the general population;
 - F. Subject to reasonable security needs, as determined in writing by the Superintendent, have access to telephone in accordance with institutional policy for youths in the general population;
 - G. Be allowed to wear appropriate clothing and be provided daily changes of undergarments;
 - H. Be provided the same meals and beverages as youths in the general population and be allowed to eat meals outside the confinement area whenever practical;
 - I. Subject to reasonable security needs, as determined in writing by the Superintendent, be provided the option of having a minimum of one (1) hour daily of large muscle exercise

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activity outside of the confinement area;

- J. Receive mail in accordance with institutional policy for youths in the general population;
- K. Subject to reasonable security needs, as determined in writing by the Superintendent, be provided with writing material in accordance with institutional policy for youths in the general population;
- L. Be permitted contact in person or by telephone with his attorney, authorized representatives of his attorney, or special investigators in accordance with institutional policy for youths in the general population;
- M. Subject to reasonable security needs, as determined in writing by the Superintendent, be provided with non-academic reading materials;
- N. Subject to reasonable security needs, as determined in writing by the Superintendent, be permitted daily access to recreational materials, such as television, radio, table games, and cards;
- O. If confined more than three (3) school days, have the opportunity to visit daily with a representative of the academic school program, who shall provide the youth with whatever materials are practical in assisting the youth to maintain his current school status. This service shall be made available to the youth, but shall not be mandated as a condition for release from confinement;
- P. Have at least one (1) staff member within

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- Q. Be visited by appropriate staff responsible for the youth's treatment program on a daily basis; and,
- R. Have his parents or legal guardians notified when he is to be placed in isolation or in an internal support section for more than twenty-four (24) hours, unless it is reasonably determined in writing by the Superintendent that notification should not be given.
- 47. A manual containing all of the procedures for institutional security and control and detailed instructions for implementing these procedures shall be developed. Each security employee shall be provided with a personal copy of the manual. A copy shall also be kept in the Institution's security and control center and be available to all employees.
- 48. A segration procedure for youths who are upset and out of control shall be established. The procedure shall provide:
 - A. A youth may be segregated if he is upset and out of control, but only if he has not responded to verbal attempts to calm him;
 - B. The youth shall be returned to the general population as soon as he is calm;
 - C. Only the Superintendent shall have the authority to place a youth in segregation and to determine when he should be released:
 - D. If the youth is still upset and out of control after twenty-four (24) hours of segregation, he may be transferred to another setting;
 - E. Only the minimum amount of force necessary to control the youth shall be used;

- F. After a youth is placed in segregation, his social worker or other appropriate staff member shall be informed and shall visit him as soon as possible;
- G. The youth's physical and mental condition shall be observed upon reception and thereafter as needed, but at least every thirty (30) minutes. Based on these observations, appropriate medical and psychological care shall be provided to insure the well-being of the youth. Each observation shall be recorded. The record shall show the time, date, behavior observed, and the name of the observer;
- H. Furnishings may be removed from the segregation room if necessary to protect the youth;
- I. While segregated, a youth shall have the same rights as a youth in punitive isolation or an internal support section; and,
- J. Whenever a youth is segregated, the fact and reason for segregation shall be recorded.

 The record shall be filed with the Superintendent and a copy placed in the youth's file.

EDUCATION

- 49. The budget for educational program supplies at the Institution shall meet accreditation standards for the State of Montana.
- 50. The vocational education program at the Institution shall be a full-time accredited program.
- 51. To the extent feasible, a Vocational Trade Advisory Council shall be established. The Council shall be composed of interested people who have practical experience with the skills taught at the Institution. It shall meet as often as

necessary at the Institution. Professional staff and secretarial support shall be provided by the Institution. The Council, which is advisory only, shall assist in the development of the overall vocational education program, review and approve the teaching syllabus for each course, establish standards, and assist in making the program relevant to job opportunities in various communities in Montana. When appropriate and with the approval of the Superintendent, the Council or council members may take youths on trips to offices, factories, and other sites where the skills being taught in the vocational education programs are utilized.

52. In addition to the school library, a wide range of reading materials suitable for education and recreation shall be available in each lodge.

MEDICAL SERVICES

- 53. The Institution shall obtain, either as an employee or on a contract-for-service basis, a physician licensed to practice in Montana who shall be responsible for providing medical services at the Institution.
- 54. Each youth shall receive free reasonable and necessary dental and medical care.
- 55. A written policy shall be established to govern all medical services at the Institution. The standard procedure governing the provision of medical care shall be approved and signed by the responsible physician. Treatment by medical personnel other than a physician shall be performed in accordance with written standing or direct orders from a physician. In lieu of standing orders, physician assistants and nurse practitioners licensed by the state may practice within the limits permitted by state law.
- 56. State licensing and/or certification requirements and restrictions shall apply to health care personnel and

all licenses and/or certifications shall be verified by the Department.

- 57. One of the nurses on the Institution's staff shall be designated as a Supervisory Nurse and her/his supervisory role, responsibilities, and authority shall be established in writing.
- 58. A medical examination shall be conducted by a licensed physician of each youth upon admission to the Institution. If the Institution is unable to provide a full medical examination of each youth upon admission, it shall ensure that a full examination is performed by local authorities immediately prior to the youth's admission to the Institution and that a complete record of the examination accompanies the youth to the Institution.
- 59. Youths' medical complaints shall be monitored and responded to daily by medically trained personnel. Appropriate review of complaints and additional treatment, if indicated, by medical personnel shall follow.
- 60. Sick call, conducted by the physician responsible for the Institution's medical services or other qualified medical personnel, shall be available at least three (3) times per week.
- 61. The physician responsible for the Institution's medical services shall be available at least once per week to respond to youth complaints regarding services received or not received from other medical personnel.
- 62. No prescription drug may be administered to a youth unless prescribed by a licensed physician following a physical examination by the physician. Drugs requiring intramuscular administration shall be administered by a licensed physician or registered nurse.
 - 63. Under no circumstances shall a stimulant, tranquilizing,

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or psychotropic drug be administered for purposes of program management, discipline, experimentation, or research.

- 64. Whenever a stimulant, tranquilizing, or psychotropic drug is administered to a youth, a record shall be made and a copy placed in the youth's medical file. The record shall disclose:
 - A. Identification of the drug;
 - B. Quantity of the drug;
 - C. Who administered the drug and the time it was administered;
 - D. Who prescribed the drug and the reason for the prescription;
 - E. The short and long term effects of the drug on the youth, including the observations of the physician and/or nurse; and,
 - F. Any necessary consent.
- 65. No youth shall ever be subjected to highly intrusive techniques such as psychosurgery or electrical stimulation of the brain.
- 66. A written policy shall be established that requires all pharmaceuticals to be managed in accordance with the regulations established by the State Board of Pharmacy.

 Storage of pharmaceuticals shall be in compliance with applicable state and federal laws.
- 67. Under no circumstances shall an unsupervised youth be left in the Institution's infirmary.
- 68. The Institution shall provide medically related in-service training, such as first aid and cardiopulmonary resuscitation (CPR), to staff on an ongoing basis.
- 69. All staff shall be trained in basic first aid and emergency care procedures. The training shall include, among other things, the identification of current and potential

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emergencies, first aid and resuscitation skills, information about the need for and access to emergency assistance, and procedures for transfer to appropriate medical care.

- 70. At least one staff member per shift must have training in basic medical screening, basic life support, cardiopulmonary resuscitation (CPR), and the recognition of symptoms of illnesses most common to youths.
- 71. Youths shall have access to twenty-four (24) hour emergency medical and dental care.
- 72. Dental care shall be provided to each youth by or under the direction and supervision of a licensed dentist.

 The care shall include:
 - A. Dental screening upon admission to the Institution;
 - B. Dental hygiene services, if indicated;
 - C. Dental examinations, if indicated; and,
 - D. Dental treatment, including extractions and dental prostheses when the mental or physical health of the youth would otherwise be adversely affected.
- 73. The Institution shall provide for the screening and care or referral for care of mentally ill or developmentally disabled youths.
- 74. Youths shall have access to mental health counseling and crisis intervention services in accordance with their needs.
- 75. The Institution shall provide programs and training for youths to enable them to develop sound habits and practices regarding personal hygiene, including dental hygiene, sexual hygiene, bathing, change of clothing, eating habits, exercise, rest, smoking, alcohol use, and drug use.

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WRITTEN POLICIES AND PROCEDURES

- 76. All institutional regulations, policies, and procedures shall be written. They shall be consistent with state and federal law. They shall be compiled in a manual with a table of contents.
- 77. A written policy shall be established regarding the adoption and distribution of all new institutional regulations, policies, and procedures. The policy shall provide:
 - A. The Administrator shall review and approve all new institutional regulations, policies, and procedures prior to their implementation;
 - B. Copies of all new regulations, policies, and procedures shall be provided to all employees who are affected by them; and,
 - C. Every employee shall sign a receipt for all new regulations, policies, and procedures he/she receives. The receipt shall indicate that the employee read and understood the material. It shall be filed in the employee's personnel file.

EMPLOYEES

- 78. A written policy shall be established regarding the screening of prospective employees. The policies shall provide that prior to employment:
 - A. An applicant shall be screened to determine his/her fitness to work with youths;
 - B. A criminal record review shall be conducted to determine whether the applicant has committed any criminal acts that are directly related to the responsibilities of the prospective job;

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- C. The applicant shall be evaluated on the basis of education and experience;
- D. References shall be contacted and questioned regarding the applicant's qualifications;
- E. The applicant's immediate supervisor at both his/her most recent job and the last job at which he/she was employed continuously for over a year, if any, shall be contacted and questioned regarding the applicant's qualifications; and,
- F. Relevant or required transcripts, degrees, and licenses shall be verified by the Department.
- 79. A written job description and the procedure by which the job is to be performed shall be established for each employee position. The job description shall accurately reflect the treatment responsibilities, if any, and other duties of the position. Each employee prior to assuming his/her first shift in a new position shall read, initial, and date the appropriate job description and procedures. Thereafter, each employee shall be required to read, initial, and date any modification of the job description and/or procedures.
- 80. Each new employee shall be given a written notice of employment. The notice shall include:
 - A. The job title;

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- B. A detailed job description;
- C. The orientation and training requirements:
- D. The probation period and the name of the person evaluating the employee's job performance;
- E. A list of any prerequisites to employment the employee still needs to meet;
- F. A statement that the employee is subject to

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the standards of conduct set forth in the Institution's employee handbook; and,

- G. A copy of the employee handbook.
- 81. The Department shall develop a disciplinary policy for employees. A copy of the policy shall be included in the employee handbook.
- 82. Where feasible and appropriate, the Institution shall actively involve volunteers in institutional programs. Volunteers shall not replace regular employees, but shall be used to enrich and supplement on-going programs. Volunteers shall be provided with pre-service orientation and training and be supervised by experienced employees.
- 83. The Institution shall employ a full-time, qualified recreational director to design and supervise the Institution's recreational program.
- 84. The Department shall employ a qualified Training
 Officer to coordinate and supervise the Institution's training
 programs.
- 85. The minimum educational standards for newly hired entry level social workers at the Institution shall be forty (40) quarter hours or twenty-seven (27) semester hours of college level work in behavioral sciences, with no equivalence allowed.

IN SERVICE TRAINING

- 86. There shall be a written training and employee development plan for all employees.
- 87. All staff and full-time volunteers who function as staff shall receive forty (40) hours of orientation and/or supervised on-the-job training prior to job assignment. The orientation and/or training shall be relevant to the needs of the Institution, the needs of the youths, and the necessary job skills.

88. Within budgetary limits, all staff and full-time volunteers who function as staff shall receive a minimum of forty (40) hours of in-service training each year. This training shall improve professional competence, teach new job skills, and address personnel problems.

HEALTH AND SAFETY

- 89. The Institution shall comply with all applicable federal, state, and local health and safety codes.
- 90. The Institution shall be inspected annually by appropriate public health and safety officials to insure compliance with applicable health and safety codes. Reports regarding these inspections shall be submitted to the Superintendent and the Administrator.
- 91. Any staff member on duty alone in a lodge shall be provided with a portable communication system, such as a pocket signal generator or a two-way radio. The system shall enable the staff member to communicate with the Institution's security control center in the event that emergency assistance is needed. Communication shall not depend on the telephone or the primary electric power system.

MONITORING OF CONSENT DECREE

- 92. The Corrections Division/Pine Hills School shall obtain the MANUAL FOR JUVENILE CORRECTIONAL INSTITUTIONS, published by the Commission on Accreditation and consider the appropriateness of obtaining formal accreditation. For at least three (3) years from the date this Consent Decree is signed by the Court, copies of all reports written by the Institution or the Commission on Accreditation regarding efforts to achieve accreditation or any periodic evaluations shall be sent to the Director of Montana Legal Services Association.
- 93. Until March 1985, plaintiffs' attorney shall be provided with copies of all institutional regulations, policies,

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procedures, and modifications. They shall be sent to the Director of Montana Legal Services Association.

- 94. The Director of the Department of Institutions shall visit the Pine Hills School at least twice annually and conduct a comprehensive review of its operation. For at least three (3) years from the date this Consent Decree is signed by the Court, the review shall include a determination of whether the Institution is complying with the terms of the Decree. The Director shall make a written report of his determination to the Director of Montana Legal Services

 Association. The Director of the Department of Institutions may delegate the responsibility to review the operation of the Pine Hills School to any person or persons not employed at the Institution but the report to Montana Legal Services

 Association shall be signed by the Director and shall indicate who conducted the review.
- 95. Representatives of Montana Legal Services Association, together with any experts they may retain, shall have the right to periodically visit and inspect the Institution.

 The visitors and/or inspectors shall have the right to speak privately with any youth or any employee, to inspect all reports required by the provisions of this Consent Decree and to have access to a youth's file if a Release of Confidential Information signed by the youth is obtained.
- 96. Unless otherwise provided in this Consent Decree, the provisions of the Decree shall be implemented within thirty (30) days from the date the Decree is signed by the Court.
- 97. The Court shall retain jurisdiction over this lawsuit. All modifications of this Consent Decree must be approved by the Court. The Decree may be modified on the motion of either party, or on the parties' stipulation.

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Copies of this Consent Decree and any modifications 1 of the Decree shall be made available by the Superintendent 2 to all youths and employees within thirty (30) days from the 3 date the document is signed by the Court. 5 8 7 8 JAMES F. BATTIN UNITED STATES DISTRICT JUDGE 10 BY CONSENT: 11 12 13 Robert L. LaRoche William J. Miele 14 David Boeck MONTANA LEGAL SERVICES ASSOCIATION 2718 Montana Avenue Billings, Montana 16 Patricia Connell 17 LEGAL ASSISTANCE FOUNDATION OF CHICAGO 343 South Dearborn 18 Chicago, Illinois 60604 19 Attorneys for Plaintiffs 20 21 22 Nick A. Rotering
SPECIAL ASSISTANT ATTORNEY GENERAL
FOR THE DEPARTMENT OF INSTITUTIONS
1539 11th Avenue 23 24 59601 Helena, Montana 25 Attorney for Defendants 26 27

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