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MAR 22 2004
CENTRAL DISTRICT OF CALIFORNIA
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UNITED STATES DISTRICT COURT
CENTRAL DISTRICT OF CALIFORNIA

U.S. EQUAL EMPLOYMENT
OPPORTUNITY COMMISSION,

Plaintiff,

vs.

ROBERT L. REEVES AND
ASSOCIATES, A PROFESSIONAL
CORPORATION,

Defendant.

CASE NO. CV 00-10515 DT (RZx)

ORDER DENYING DEFENDANT
ROBERT L. REEVES &
ASSOCIATES' MOTION FOR
DISMISSAL FOR LACK OF SUBJECT
MATTER JURISDICTION AND/OR
SUMMARY JUDGMENT PURSUANT
TO FED. R. CIV. P. 12(b)(1), 12(b)(6),
and 56

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I. Background

A. Factual Summary

This action is brought by Plaintiff U.S. Equal Employment
Opportunity Commission ("Plaintiff" or "EEOC") against Defendant Robert L.
Reeves and Associates, a Professional Corporation ("Defendant firm") under Title
VII of the Civil Rights Act of 1964, as amended, the Pregnancy Discrimination
Act of 1978 and Title I of the Civil Rights Act of 1991 to correct alleged unlawful

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1 employment practices on the basis of sex, and to provide appropriate relief to
2 certain females who were adversely affected by such practices.

3 The following facts are undisputed and relevant to the issues
4 currently before this Court:

5 On or about July 18, 1997, Judith Ignacio Quilaton, who was hired on
6 March 25, 1997, was terminated from Defendant firm. Although Daniel Hanlon
7 terminated Ms. Quilaton, Robert L. Reeves ("Reeves") had the ultimate authority
8 to terminate employees at Defendant firm from 1996 to 2000 and Reeves was the
9 one that made the decision to terminate the employment of Ms. Quilaton. Ms.
10 Quilaton never complained about sexual harassment or pregnancy discrimination
11 while she worked for the firm. On or about August 11, 1997, Ms. Quilaton filed a
12 Charge of Discrimination with the EEOC claiming she was terminated because of
13 her pregnancy. On October 14, 1997, Robert L. Reeves ("Reeves") responded to
14 the Quilaton Charge, providing sworn declarations from himself and Daniel
15 Hanlon, providing a detailed explanation, with documents and corroborating
16 sworn declarations, that Ms. Quilaton's employment terminated because of her
17 ongoing poor performance, including locking partners out of the firm on at least
18 two occasions, and that Hanlon did not know Quilaton was pregnant when he
19 terminated her employment. Reeves heard nothing further from the EEOC after
20 responding to Ms. Quilaton's Charge in 1997.

21 The EEOC investigator, Kinzel-Barnes ("Barnes"), received an
22 anonymous telephone call which she later identified as being from Mehrpoo
23 Jacobson, on or about June 7, 1999, alerting her to sexual harassment claims at
24 Defendant firm. Barnes notified Reeves by mail and by facsimile on August 10
25 and 18, 1999, that the investigation had expanded to include sexual harassment
26 and requested information relating to the sexual harassment allegations. Shortly
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1 after Barnes notified Reeves of the expanded investigation, Reeves received a call
2 from Barnes asking him to respond to a letter she had already sent him. Reeves
3 allegedly had received no letter from the EEOC and asked Barnes what it was
4 about. She said it was about charges of a class of women being sexually harassed
5 and a class that was subjected to pregnancy discrimination but that she could not
6 identify any names in the file at that time. She further told Reeves that he was the
7 alleged harasser. Thereafter, Defendant firm retained attorney Susanne Bendavid-
8 Arbiv to provide legal assistance in response to the EEOC's claims.

9 On September 9, 1999, Defendant firm was served with a subpoena
10 for information concerning sexual harassment documents. Barnes issued
11 subpoenas for the testimony of Colon Greene ("Greene"), Mehrpoo Jacobson
12 ("Jacobson") and Daniel Hanlon ("Hanlon") on September 13, 1999.¹ Barnes
13 interviewed Greene, Jacobson and Hanlon on September 23, 28, and 29,
14 respectively. When Reeves did not respond to the subpoena, Barnes contacted his
15 counsel on November 9, 1999, about enforcing the subpoena. Barnes prepared
16 written affidavits on April 11, April 28, and May 24, 2000, for Greene, Jacobson
17 and Hanlon, respectively detailing the information she had learned in their
18 interviews.

19 On June 20, 2000, the EEOC issued its Letter of Determination,
20 wherein EEOC found cause to believe that defendant had violated Title VII by
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22 ¹ Defendant firm states that Hanlon and Greene had planned and did secretly
23 leave Defendant firm and destroyed a great amount of Defendant firm's computer
24 records on approximately June 30, 1999. Jacobson, Greene's girlfriend, also left
25 the firm with Hanlon and Greene. However, Barnes declares that she had no
26 knowledge of any alleged plans by Hanlon, Greene, and Jacobson to secretly leave
27 and destroy Reeves and Defendant firm or its computer records until they finally
28 left the firm on June 30, 1999, three weeks after Barnes had received the initial
anonymous call from Jacobson.

1 discriminating against women as a class on the basis of pregnancy and by creating
2 a hostile environment for women as a class. On June 21, 2000, Barnes called
3 Arbiv and told her that the EEOC's Letter of Determination was mailed that prior
4 day, on June 20, 2000. Barnes said that the EEOC determined that Reeves
5 violated Title VII in that individuals, as a class, were allegedly terminated based
6 on pregnancy, and there were like and related claims for alleged sexual
7 harassment. Arbiv inquired from Barnes as to the amount of money the EEOC
8 was interested in to resolve the dispute. Barnes said she could not provide the
9 dollar amount. Arbiv also asked Barnes who the EEOC claimed to represent and
10 Barnes did not provide Arbiv that information either.

11 Reeves subsequently received a copy of the EEOC's June 20, 2000,
12 Determination letter. The letter did not outline any facts or law to support a prima
13 facie pregnancy discrimination or sexual harassment claim. The EEOC letter
14 stated as a fact that Quilton's Charge asserted "she was discharged . . . because of
15 her sex (pregnancy)". The EEOC letter then concluded with no factual or legal
16 support that there was "reasonable cause" to believe Title VII was violated by the
17 termination of Quilton's employment. The letter enlarged Quilton's Charge
18 from one of pregnancy discrimination to one of sex discrimination, and then stated
19 "pregnant females as a class were terminated in violation of Title VII" and
20 "females as a class, were subjected to frequent harassment" in violation of Title
21 VII. It identified one female (Ms. Quilton) who was subjected to pregnancy
22 discrimination but identified no individuals who were subjected to harassment.
23 Furthermore, the letter identified no Charge of harassment.

24 On July 5, 2000, the EEOC issued a conciliation letter to Defendant
25 firm inviting them to conciliate the charge. On July 18, 2000, Arbiv received
26 another call from Barnes, who asked whether Arbiv received her July 5, 2000
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1 conciliation letter. Arbiv stated she had not and asked Barnes to fax the letter to
2 her.² During the same phone conversation, Barnes apparently said the EEOC was
3 seeking \$50,000 in compensatory "and punitive damages" for each claimant, even
4 though her letter had stated that the EEOC was seeking \$50,000 in compensatory
5 and \$50,000 in punitive damages for each claimant. Arbiv again asked Barnes for
6 the names of the allegedly aggrieved individuals that the EEOC claimed to
7 represent but Barnes did not disclose the identities of the class members. Barnes
8 further alleged she did not yet know the size of the sexual harassment class, since
9 additional interviews needed to be conducted. Arbiv then received the letter of
10 conciliation from the EEOC.

11 The EEOC's July 5, 2000 conciliation letter was meant to initiate the
12 conciliation process. However, it did not identify the two classes of claims, or
13 outline any facts or law to support the EEOC's pregnancy discrimination or sexual
14 harassment claims. Further, it did not identify any individual who allegedly
15 suffered from harassment, or any Charge of harassment. It demanded redress of
16 the violations identified in the Determination letter, and that Defendant firm agree
17 to the following: (1) "Cease discrimination on the basis of sex" in all aspects of
18 employment. (2) Sign and conspicuously post for one year the "standard Notice to
19 Employees" without stating what that is. (3) Offer employment to Quilton and
20 "any identified aggrieved individuals" who were subjected to pregnancy
21 discrimination. (4) Agree to have all supervisors and individuals involved in
22 employment selection go through training of 8 hours per year for five years by a
23 vendor approved by the Commission. (5) Pay \$50,000 in compensatory damages
24 and \$50,000 in punitive damages to Quilton and "any identified aggrieved
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26 ² Barnes later received the original July 5, 2000 conciliation letter back,
27 designated "undeliverable."

1 individuals.” The amount requested was twice the \$50,000 statutory cap the
2 EEOC was entitled to demand. The letter further demanded a response by July 17,
3 2000, only 12 days later. SCAPED

4 On July 21, 2000, Arbiv sent a letter to Barnes stating that Defendant
5 firm “has long objected to the EEOC’s investigation into purported acts of sexual
6 harassment.” Arbiv’s letter continued to explain that she had insufficient
7 information with which to respond to EEOC’s allegations and the firm’s own
8 investigation revealed no supporting facts, and for these and other reasons,
9 Defendant firm was “not in the position to accept the settlement proposal set forth
10 in [the] July 5, 2000 letter.” Defendant firm provided no counter-offer and did not
11 ask to meet with the EEOC to discuss the matter further. On August 3, 2000, the
12 EEOC notified Defendant firm that conciliation had failed and that the matter
13 would be referred to the legal department.

14 The EEOC filed suit on September 29, 2000, on behalf of Judith
15 Quilton and similarly situated female employees alleging pregnancy
16 discrimination, and on behalf of a class of female employees alleging sexual
17 harassment. On Monday, October 2, 2000, the EEOC issued a press release
18 stating it was suing a *law firm* and that Defendant firm discriminated against both
19 current and former female employees, including a “class” who were sexually
20 harassed and another “class” who suffered pregnancy discrimination. The press
21 release lists Kathleen Mulligan as the EEOC’s trial attorney contact on the case
22 and acknowledges the EEOC had not yet identified the names of the claimants,
23 stating “The women affected by the alleged practices at the [Defendant] firm will
24 be identified in future court proceedings.”

25 After filing suit, attorney Kathleen Mulligan (“Mulligan”) met and
26 conferred with Defendant firm’s counsel to discuss, among other things, the
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1 EEOC's conciliation efforts, which Defendant firm claimed were inadequate and
2 supported a motion to dismiss under Fed. R. Civ. P. 12(b)(6). Mulligan repeated
3 the position she articulated at the meeting, "that if Defendant wished to . . . engage
4 in good faith, confidential settlement discussions, I would be amenable to doing
5 so." This was memorialized in a letter. Defendant firm did not accept the EEOC's
6 offer to explore a confidential settlement and did not file a motion to dismiss due
7 to EEOC's alleged failure to conciliate.³

8 **B. Procedural Summary**

9 On September 29, 2000, the EEOC filed the Complaint for Civil
10 Rights Employment Discrimination in the United States District Court for the
11 Central District of California, which was assigned to District Judge Dickran
12 Tevrizian as Case No. CV 00-10515 DT (RZx).

13 On December 5, 2000, Defendant filed an Answer to the Unverified
14 Complaint.

15 On June 11, 2001, Defendant filed a Motion for Leave to Amend
16 Answer, which this Court granted on July 9, 2001.

17 On June 26, 2001, the EEOC filed a Motion for Review and
18 Reconsideration of Magistrate Judge's Order on Plaintiff's Motion to Compel,
19 which this Court denied on July 27, 2001, and further ordered a clarification of the
20 Magistrate Judge's protective order.

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23 ³ This Court has reviewed and taken into consideration both the EEOC's
24 Objections to Evidence Submitted by Defendant In Support of its Motions for
25 Dismissal and/or Summary Judgment, and Defendant's Objections to Evidence
26 Submitted in Opposition to Motion for Dismissal and/or Summary Judgment, and
27 to the extent evidence is included in this Order, to which objections have been
28 made, said objections are deemed overruled.

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1 On August 31, 2001, Defendant filed a Motion for Partial Summary
2 Judgment as to Claimants Catuira and Preciado.

3 On September 25, 2001, this Court entered an Order Granting
4 Defendant Robert L. Reeves and Associates' Motion for Partial Summary
5 Judgment as to Claimants Catuira and Preciado.

6 On October 18, 2001, Defendant filed the Statement of Fact and
7 Conclusions of Law as to Claimants Catuira and Preciado.

8 On October 19, 2001, this Court entered a Partial Summary Judgment
9 Following September 24, 2001 Ruling.

10 On November 1, 2001, Defendant filed a Motion for Attorneys' Fees,
11 which this Court denied on November 26, 2001.

12 On November 27, 2001, Defendant filed a Motion for Partial
13 Summary Judgment as to Claimants Quilaton, Silva, Saez, Wang, Arai and Eum,
14 which this Court granted on January 22, 2002. This Court's Order Granting
15 Defendant's Motion was thereafter entered on January 23, 2002.

16 On January 25, 2002, EEOC filed a Motion for Partial Summary
17 Judgment on Defendant's Fourteenth and Fifteenth Affirmative Defenses.

18 On January 28, 2002, Defendant filed an Ex Parte Application for
19 Leave of Court to File Final Motion for Summary Judgment, which this Court
20 granted on January 29, 2002.

21 On January 29, 2002, Defendant filed a Motion for Summary
22 Judgment as to Wilkenson, Jacobson and Liao.

23 On February 20, 2002, this Court entered an Order Granting
24 Defendant's Motion for Summary Judgment as to Claimants Wilkenson, Jacobson
25 and Liao and Denying as Moot Plaintiff EEOC's Motion for Summary Judgment
26 on Defendant's Fourteenth and Fifteenth Affirmative Defenses.

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1 On April 5, 2002, Defendant filed a Motion for Attorneys' Fees. This
2 Court's Order Granting in Part and Denying in Part Defendant's Motion for
3 Attorneys' Fees was thereafter entered on May 7, 2002.

4 On May 20, 2002, EEOC filed a Notice of Appeal.

5 On August 2, 2002, EEOC Appellant's Filed a Notice of Motion and
6 Motion to Stay Enforcement of Judgment of Attorneys' Fees and Costs Pending
7 Appeal. This Court's Order Staying Enforcement of Judgment of Attorneys' Fees
8 and Costs Pending Appeal was thereafter filed on September 3, 2002.

9 On June 20, 2003, the Ninth Circuit Court of Appeals reversed and
10 remanded to this Court for further proceedings.

11 On September 18, 2003, this Court issued a minute order Filing and
12 Spreading Judgment of the Ninth Circuit Court of Appeals wherein this Court set a
13 Status Conference on October 14, 2003.

14 On October 8, 2003, this Court filed an Order Continuing Status
15 Conference to October 20, 2003, pursuant to a stipulation by both parties. On
16 October 20, 2003, this Court set the following dates during the Status Conference:
17 Discovery Cutoff - December 31, 2003; Pretrial Conference - March 29, 2004 at
18 1:30pm; Jury Trial - May 11, 2004 at 9:30am.

19 On October 29, 2003, the EEOC filed a Notice of Motion and Motion
20 for Partial Summary Judgment as to Defendant's Affirmative Defenses, Nos. 14 &
21 15, which was Granted in Part and Denied in Part on December 8, 2003. This
22 Court's Order Granting Plaintiff's Motion in Part and Denying in Part was
23 thereafter entered on December 9, 2003.

24 On February 12, 2004, Defendant filed a Notice of Motion and
25 Motion for Reconsideration and Review of Magistrate's Ruling on Plaintiff's
26 Motion to Compel and Award of Sanctions, which is Denied on March 8, 2004.

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1 This Court's Order Denying Defendant's Motion for Reconsideration and Review
2 of Magistrate's Order was thereafter entered on March 10, 2004.

3 On March 1, 2004, Defendant filed a Motion for Dismissal for Lack
4 of Subject Matter Jurisdiction and/or Summary Judgment Pursuant to Fed. R. Civ.
5 P. 12(b)(1), 12(b)(6), and 56, which is currently before this Court.

6 On March 8, 2004, the EEOC filed its Opposition to Defendant's
7 Motion for Dismissal for Lack of Subject Matter Jurisdiction and/or Summary
8 Judgment Pursuant to Fed. R. Civ. P. 12(b)(1), 12(b)(6), and 56.

9 On March 15, 2004, Defendant filed a Reply in Support of its
10 Motions for Dismissal for Lack of Subject Matter Jurisdiction and/or Summary
11 Judgment Pursuant to Fed. R. Civ. P. 12(b)(1), 12(b)(6), and 56.

12 **II. Discussion**

13 **A. Standard**

14 **1. Motion to Dismiss Under FED. R. CIV. P. 12 (b)(1)**

15 Federal courts are courts of limited jurisdiction. Insurance Corp. of
16 Ireland, Ltd. v. Compagnie des Bauxites de Guinee, 456 U.S. 694 (1972). Federal
17 courts are "presumed to lack jurisdiction in a particular case unless the contrary
18 affirmatively appears." Stock West, Inc. v. Confederated Tribes, 873 F.2d 1221,
19 1225 (9th Cir. 1989). Thus, when a defendant brings a motion to dismiss for lack
20 of subject matter jurisdiction pursuant to Fed. R. Civ. P. 12(b)(1), the plaintiff
21 bears the burden of establishing jurisdiction. See Kokkonen v. Guardian Life Ins.,
22 511 U.S. 375, 378, 114 S. Ct. 1673, 1675 (1994). When determining subject
23 matter jurisdiction, this Court may consider outside the pleadings without
24 converting the motion to dismiss into a motion for summary judgment. See
25 McCarthy v. United States, 850 F.2d 558, 560 (9th Cir. 1989).

1 **2. Motion to Dismiss Under FED. R. CIV. P. 12 (b)(6)**

2 Federal Rule of Civil Procedure 12(b)(6) provides that a defendant
3 may seek to dismiss a complaint “for failure to state a claim upon which relief can
4 be granted.” FED.R.CIV.P. 12(b)(6). Pursuant to Rule 12(b)(6), the court may
5 only dismiss a plaintiff’s complaint if it appears beyond doubt that the plaintiff can
6 prove no set of facts in support of his claim which would entitle him to relief. See
7 Conley v. Gibson, 355 U.S. 41, 45-46 (1957); Russell v. Landrieu, 621 F.2d 1037,
8 1039 (9th Cir. 1980). The question presented by a motion to dismiss is not
9 whether a plaintiff will prevail in the action, but whether a plaintiff is entitled to
10 offer evidence in support of his claim. See Cabo Distributing Co., Inc. v. Brady,
11 821 F.Supp. 601 (N.D. Cal. 1992). Dismissal is proper under Rule 12(b)(6) only
12 where there is a lack of cognizable legal theory. See Balisteri v. Pacifica Police
13 Department, 901 F.2d 696, 699 (9th Cir. 1988).

14 In testing the sufficiency of a complaint, the court must assume that
15 all of the plaintiff’s allegations are true, and must construe the complaint in a light
16 most favorable to the plaintiff. See United States v. City of Redwood City, 640
17 F.2d 963, 966 (9th Cir. 1981) (citing California Dump Truck Owners Assn. v.
18 Associated General Contractors of America, 562 F.2d 607, 614 (9th Cir. 1977);
19 McKinney v. DeBord, 507 F.2d 501, 503 (9th Cir. 1974). Therefore, it is only the
20 extraordinary case in which dismissal is proper. See Corsican Productions v.
21 Pitchess, 338 F.2d 441, 442 (9th Cir. 1964). Generally, orders granting motions to
22 dismiss are without prejudice unless “allegations of other facts consistent with the
23 challenged pleading could not possibly cure the defect.” See Schreiber Dist. v.
24 Serv-Well Furniture, 806 F.2d 1393, 1401 (9th Cir. 1986).

3. Motion for Summary Judgment Under FED. R. CIV. P. 56

Under the Federal Rules of Civil Procedure, summary judgment is proper only where “the pleadings, depositions, answers to interrogatories, and admissions on file, together with the affidavits, if any, show that there is no genuine issue as to any material fact and that the moving party is entitled to a judgment as a matter of law.” Fed. R. Civ. P. 56(c). The moving party has the burden of demonstrating the absence of a genuine issue of fact for trial. *See Anderson v. Liberty Lobby, Inc.*, 477 U.S. 242, 256, 106 S. Ct. 2505, 2514 (1986). If the moving party satisfies the burden, the party opposing the motion must set forth specific facts showing that there remains a genuine issue for trial. *See id.*; Fed. R. Civ. P. 56(e).

A non-moving party who bears the burden of proof at trial to an element essential to its case must make a showing sufficient to establish a genuine dispute of fact with respect to the existence of that element of the case or be subject to summary judgment. *See Celotex Corp. v. Catrett*, 477 U.S. 317, 322, 106 S. Ct. 2548, 2552 (1986). Such an issue of fact is a genuine issue if it reasonably can be resolved in favor of either party. *See Anderson*, 477 U.S. at 250-51, 106 S. Ct. at 2511. The non-movant's burden to demonstrate a genuine issue of material fact increases when the factual context renders her claim implausible. *See Matsushita Electric Industrial Co. v. Zenith Radio Corp.*, 475 U.S. 574, 587, 106 S. Ct. 1348, 1356 (1986). Thus, mere disagreement or the bald assertion that a genuine issue of material fact exists no longer precludes the use of summary judgment. *See Harper v. Wallingford*, 877 F.2d 728 (9th Cir. 1989); *California Architectural Building Prods., Inc. v. Franciscan Ceramics, Inc.*, 818 F.2d 1466, 1468 (9th Cir. 1987).

1 If the moving party seeks summary judgment on a claim or defense on
2 which it bears the burden of proof at trial, it must satisfy its burden by showing
3 affirmative, admissible evidence.

4 Unauthenticated documents cannot be considered on a motion for
5 summary judgment. See Hal Roach Studios v. Richard Feiner and Co., 896 F.2d
6 1542, 1550 (9th Cir. 1990).

7 On a motion for summary judgment, admissible declarations or
8 affidavits must be based on personal knowledge, must set forth facts that would be
9 admissible evidence at trial, and must show that the declarant or affiant is
10 competent to testify as to the facts at issue. See Fed. R. Civ. P. 56(e).

11 Declarations on "information and belief" are inappropriate to demonstrate a
12 genuine issue of fact. See Taylor v. List, 880 F.2d 1040, 1045 (9th Cir. 1989).

13 **B. Analysis**

14 Defendant firm brings this Motion to Dismiss for Lack of Subject
15 Matter Jurisdiction on the ground that the EEOC failed to meet certain
16 jurisdictional requirements before filing a Title VII employment discrimination
17 suit. Defendant firm also moves this Court on the ground that the EEOC's suit is
18 barred by laches because the EEOC took more than three years from the opening
19 of this claim to the time that it filed suit and thus, severely prejudiced Defendant
20 firm.

21 **1. EEOC Has Satisfied the Jurisdictional Prerequisite and** 22 **Has Subject Matter Jurisdiction to Bring Suit**

23 After three and a half years of litigation and a trip to the Ninth
24 Circuit, Defendant firm now moves to dismiss on jurisdictional grounds, alleging
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1 that the EEOC's investigation and conciliation efforts were inadequate.⁴ "Genuine
 2 investigation, reasonable cause determination and conciliation are jurisdictional
 3 conditions precedent to suit by the EEOC" EEOC v. Pierce Packing Co., 669
 4 F.2d 605, 608 (9th Cir. 1982) ("Pierce Packing"). Conciliation first contemplates
 5 charge, notice, investigation and determination of reasonable cause. 42 U.S.C. §
 6 2000e-5(b); Pierce Packing, 669 F.2d at 608.

7 Defendant firm argues that the EEOC failed to satisfy the statutorily
 8 mandated jurisdictional prerequisites to filing a Title VII suit. 42 U.S.C. § 2000e-
 9 5. In support of this proposition, Defendant firm relies exclusively on Pierce
 10 Packing and EEOC v. Asplundh Tree Expert Company, 340 F.3d 1256, 1260 (11th
 11 Cir. 2003) ("Asplundh"). However, besides not being legally compelling to
 12 Defendant firm's position, both cases are distinguishable on its facts.

13 In Pierce Packing, the EEOC sought to enforce a pre-investigation
 14 settlement agreement. Pierce Packing, 669 F.2d at 607. The EEOC had not
 15 conducted an investigation, had not found reasonable cause and had not engaged
 16 in conciliation efforts before entering into a settlement agreement. Id. The EEOC
 17 later learned that the employer had failed to comply with the terms of the
 18 settlement agreement, and brought suit attempting to enforce the terms of the
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20 ⁴ The EEOC first contends that "[a]lthough the Court of Appeal's order did
 21 not explicitly address the jurisdictional issue raised in the appellate briefs, it
 22 necessarily implied that the EEOC satisfied its statutory duties to investigate and
 23 conciliate and that the district and appellate courts had jurisdiction." Thus, the
 24 EEOC contends this should apply as law of the case. However, since this is the
 25 first motion to dismiss by Defendant firm for lack of subject matter jurisdiction
 26 due to EEOC's alleged failure to engage in good-faith conciliation and since the
 27 Ninth Circuit decision reversing summary judgment and the attorney fees award
 did not contain any mention, discussion, or finding on the issue of whether the
 EEOC's alleged failure to conciliate defeated subject matter jurisdiction, this
 Court will visit and address this issue in this Order.

1 agreement. Id. at 605. The Ninth Circuit affirmed the district court's dismissal,
2 holding that investigation, reasonable cause determination and conciliation were
3 jurisdictional prerequisites to the EEOC bringing suit. Id. at 608. Thus, as
4 interpreted by other courts, Pierce Packing stands for the proposition that "the
5 EEOC must initiate some investigation of the charge" before bringing suit. EEOC
6 v. The Nestle Co., 1982 WL 234, *1 (E.D. Cal. 1982). SCANNED

7 Here, unlike in Pierce Packing, the EEOC never entered into a
8 settlement agreement. Instead, the EEOC, relying on its investigation and its
9 expertise in these matters, concluded that it had reasonable cause upon which to
10 base a determination that Defendant firm had engaged in sexual and pregnancy
11 discrimination and thus, engaged in conciliation before filing suit.

12 In Asplundh, a racial discrimination case, the defendant did not retain
13 counsel until the EEOC presented its proposed conciliation agreement, at which
14 point the newly-retained defense counsel sent a facsimile to the EEOC requesting
15 a telephone meeting and an extension of time to review the matter and respond to
16 the proposed agreement. Asplundh, 340 F.3d at 1258. The EEOC did not
17 respond, except to send a letter the following day stating that conciliation efforts
18 had been unsuccessful. Id. at 1258-59. Defense counsel again tried to contact the
19 EEOC's investigator, who informed him that the matter was "out of her hands"
20 and indicated that defense counsel should contact the EEOC's regional attorney.
21 Id. at 1259. Two days later, the EEOC filed suit. Id.

22 Here, Defendant firm's counsel had the opportunity to respond to the
23 EEOC's invitation to conciliate and did, stating that Defendant firm was "not in
24 the position to accept the settlement proposal set forth in [the] July 5, 2000 letter."
25 Defendant firm provided no counter-offer and did not ask to meet with the EEOC
26 to discuss the matter further. On August 3, 2000, the EEOC notified Defendant
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1 firm that conciliation had failed and that the matter would be referred to the legal
2 department. Thereafter, the EEOC waited almost two months before filing suit,
3 during which time Defendant firm had ample opportunity to approach the EEOC
4 and continue the conciliation process.

5 **a. Charge and notice**

6 Defendant firm first argues that there was no charge and no notice as
7 to the EEOC's sexual harassment claim.⁵ This is because no employee filed an
8 EEOC charge alleging sexual harassment against Defendant firm. The only charge
9 that was filed with the EEOC was by Judith Ignacio Quilaton, filed August 11,
10 1997, for pregnancy discrimination. Defendant firm now claims that the EEOC
11 later tried to improperly enlarge Quilaton's pregnancy discrimination charge into a
12 sexual harassment charge. This Court disagrees.

13 To the extent that Defendant firm argues that the sexual harassment
14 claims impermissibly exceed the scope of the original charge made to the EEOC,
15 this is clearly controlled by EEOC v. Occidental Life Ins. Co. of California, 535
16 F.2d 533 (9th Cir. 1976), aff'd on other grounds, 432 U.S. 355 (1977) and EEOC
17 v. Hearst Corp., 553 F.2d 579, 580 (9th Cir. 1977). In both of those cases, the
18 Ninth Circuit allowed the EEOC to litigate claims of discrimination that came to
19 its attention during the investigations into charges of other types of discrimination.

20 In Occidental Life, the original charge alleged that Occidental
21 refused, on account of sex, to provide the charging party with maternity leave,
22 other pregnancy benefits, insurance, vacation benefits and seniority rights. In the
23 course of its investigation, the EEOC discovered evidence of, among other things,
24 discrimination against male employees in the administration of the retirement

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26 ⁵ Defendant does not challenge the adequacy of the pregnancy
27 discrimination investigation.

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1 system. Occidental Life, 535 F.2d 540-41. In Hearst, the original charge alleged
2 discrimination against an individual white male but, during the course of the
3 investigation, the EEOC uncovered evidence of discrimination against women and
4 minorities. Hearst, 553 F.2d at 581. In both cases, the EEOC had given the
5 employer notice of the new types of discrimination uncovered during the
6 administrative investigation so that defendant's right to notice was met.
7 Occidental Life, 535 F.2d at 542; Hearst, 553 F.2d at 581.

8 The Fourth Circuit in General Electric was one of the many circuits
9 that rejected the argument Defendant firm advances here (that the investigation is
10 limited to the allegations contained in the discrimination charge), stating:

11 The charge merely provides the EEOC with a jurisdictional springboard to
12 investigate whether the employer is engaged in any discriminatory practices
13 If the EEOC uncovers during that investigation facts which support a
14 charge of another discrimination than that in the filed charge, it is neither
15 obligated to cast a blind eye over such discrimination nor to sever those
16 facts and the discrimination so shown from the investigation in process and
17 file a Commissioner's charge thereon, thereby beginning again a repetitive
18 investigation of the same facts already developed in the ongoing
19 investigation.

1 EEOC v. General Electric Co., 532 F.2d 359, 365 (4th Cir. 1976).⁶ The Supreme
 2 Court, in General Telephone, approved the approach allowing the EEOC to
 3 proceed on other discrimination discovered during its investigation:

4 [T]he Courts of Appeal have held that EEOC enforcement actions are not
 5 limited to the claims presented by the charging parties. Any violations that
 6 the EEOC ascertains in the course of a reasonable investigation of the
 7 charging party's complaint are actionable. Th[is] approach is far more
 8 consistent with the EEOC's role in the enforcement of Title VII than in
 9 imposing the strictures of Rule 23, which would limit the EEOC action to
 10 claims typified by those of the charging party.

11 General Telephone v. EEOC, 446 U.S. 318, 331 (1980).

12 Accordingly, the EEOC may litigate claims of discrimination
 13 discovered during the investigations into charges of other types of discrimination.

14 **b. Genuine investigation and reasonable cause**
 15 **determination**

16 Next, Defendant firm argues that the EEOC did not engage in a
 17 "genuine investigation" of the sexual harassment claim because investigator
 18 Barnes interviewed only one of nine women for whom it later sought relief.
 19 However, as the EEOC points out, Defendant firm cites no authority for the

22 ⁶ *Accord*, EEOC v. Delight Wholesale Co., 973 F.2d 664 (8th Cir. 1992)
 23 (original charge only stated discriminatory demotion, investigation uncovered
 24 evidence of wage discrimination and constructive discharge); EEOC v. Bookhaven
 25 Bank & Trust Co., 614 F.2d 1022 (5th Cir. 1980) (original charge stated
 26 discriminatory failure to hire (race), investigation uncovered evidence of job
 27 segregation); EEOC v. St. Michael Hosp., 6 F.Supp. 2d 809 (E.D. Wis. 1998)
 (original charge only stated discriminatory discipline, transfer and discharge,
 investigation uncovered evidence of retaliation and hostile environment).

1 proposition that the EEOC must interview every potential class member prior to
2 finding reasonable cause and attempting conciliation.

3 On the other hand, the EEOC cites to two opinions which support
4 their position: EEOC v. Nestle Co., 1982 WL 234 (E.D. Cal. 1982) and EEOC v.
5 New Cherokee Corp., 829 F.Supp. 73 (S.D.N.Y. 1993). In Nestle Co., the EEOC
6 focused its investigation on gender discrimination in "blue-collar" positions, but
7 also discovered that the employer employed no women in "white-collar" positions.
8 Based upon that information, the EEOC concluded that it had sufficient data upon
9 which to base a determination that the employer engaged in sex discrimination in
10 those positions. The Nestle Co. court rejected defendant's partial summary
11 judgment motion challenging the adequacy of the investigation, noting:

12 Nestle has not cited any authority for the proposition that the EEOC is
13 obligated to undertake a separate investigation of each sort of employment
14 discrimination that will be the basis for its complaint. Nor have any cases
15 been cited which set a discernible standard as to what constitutes an
16 'adequate' investigation by the EEOC

17 The Nestle Co., 1982 WL 234 at *1.

18 Similarly, in New Cherokee, the Court rejected defendant's motion to
19 dismiss based upon the alleged inadequacy of the EEOC's investigation into an
20 age discrimination charge. New Cherokee, 829 F.Supp. at 78. There, as here,
21 defendant argued that the EEOC had not interviewed certain witnesses. The court
22 noted that EEOC regulations require it to "receive information . . . not to
23 investigate every possible witness who may have some knowledge Movant
24 has cited to no case where a court has dismissed an EEOC enforcement action
25 because of an inadequate investigation." Id.

1 Here, in the course of its investigation into the Quilaton pregnancy
2 discrimination charge, the EEOC received information regarding sexual
3 harassment at Defendant firm. The EEOC, via Barnes, conducted an investigation
4 by submitting an additional request for information from Defendant firm
5 concerning sexual harassment issues, interviewing Jacobson and two other
6 individuals whom the investigator believed might have information concerning the
7 alleged harassing conduct. Based upon that information, the EEOC, relying on its
8 expertise in these matters, found reasonable cause to believe that Reeves had
9 harassed female employees.⁷ As noted above, the EEOC was entitled to
10 investigate the sexual harassment information that came to light, and its decision
11 not to interview every individual should not stand as a jurisdictional bar to
12 bringing suit.

13 **d. Conciliation**

14 Defendant firm next claims that there was no good faith effort to
15 conciliate before filing suit. Specifically, Defendant firm alleges that EEOC's
16 conciliation effort was deficient because it consisted of a single letter with no facts
17 or law showing any violation of Title VII, yet demanding reinstatement and an
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21 ⁷ Defendant firm argues that since the EEOC's Determination letter did not
22 outline any facts or law to support a prima facie pregnancy discrimination or
23 sexual harassment claim, the EEOC must not have made a reasonable cause
24 determination as to its claims. However, Defendant firm cites to no authority
25 mandating that the EEOC's reasonable cause determination be outlined in their
26 letter of determination, or that the lack thereof must necessarily indicate that the
27 EEOC made no reasonable cause determination. Here, the EEOC has provided
28 sufficient evidence that they made a reasonable cause determination before
bringing suit.

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1 illegal payment of \$100,000 for “any identified aggrieved individuals.”⁸ The
2 conciliation letter identified only one person, Judith Ignacio Quilaton. As noted
3 above, Defendant firm relies heavily on Asplundh, which this Court earlier
4 distinguished on its facts. Defendant claims that as the EEOC did in Asplundh,
5 the EEOC’s purported conciliation was an “all or nothing” approach toward
6 Defendant firm because the EEOC’s demands were impossible to fulfill.
7 However, this Court disagrees and finds that the facts in Asplundh are
8 significantly different from the facts at bar. There, a newly-retained defense
9 counsel sent a facsimile to the EEOC requesting a telephone meeting and an
10 extension of time to review the matter and respond to the proposed agreement, but
11 the EEOC did not respond and instead, sent him a letter the following day stating
12 that conciliation efforts had been unsuccessful. When defense counsel again tried
13 to contact the EEOC investigator, he was told that the matter was “out of her
14 hands” and was referred to contact the EEOC’s regional attorney. Two days later,
15 the EEOC filed suit.

16 Here, although Defendant firm alleges that EEOC’s demands were
17 impossible to fulfill, Defendant firm did not indicate any willingness to resolve the
18 matter out of court or ask to meet with the EEOC to discuss the matter further. It
19 provided no counter-offer. Instead, Defendant firm indicated in its responsive
20 letter that it had insufficient information with which to respond to EEOC’s
21 allegations and the firm’s own investigation revealed no supporting facts, and for
22 these and other reasons, Defendant firm was “not in the position to accept the
23 settlement proposal set forth in [the] July 5, 2000 letter.”

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26 ⁸ The \$100,000 per aggrieved individual was twice the statutory cap.
27 However, Barnes declares and admits this was an error and claims they made
28 every effort to cure the defect.

1 If "the Commission has been unable to secure from the respondent a
 2 conciliation agreement acceptable to the Commission, the Commission may bring
 3 a civil action" 42 U.S.C. § 2000e-5(f)(1); see also EEOC v. Johnson &
 4 Higgins, Inc., 91 F.3d 1529, 1534-35 (2nd Cir. 1996) ("If the defendant refuses the
 5 invitation to conciliate or responds by denying the EEOC's allegations, the EEOC
 6 need not pursue conciliation and may proceed to litigate the question of the
 7 employer's liability for the alleged violations"). Unlike in Asplundh, there is no
 8 indication that the EEOC curtailed the conciliation process in order to rush to the
 9 court. The suit here was filed almost two months after the EEOC issued its
 10 conciliation failure letter. During that time, Defendant could easily have contacted
 11 the EEOC and re-initiated conciliation had it had any interest in doing so.⁹

12 Defendant argues that the conciliation effort was fatally defective
 13 because the EEOC did not identify all of the class members or specifically state
 14 the discriminatory practices or events. However, the EEOC contends that it has no
 15 duty to identify victims during conciliation. See EEOC v. Dial Corp., 156 F.Supp.
 16 2d 926, 942 (N.D. Ill. 2001) ("I simply am not convinced that the EEOC['s] failure
 17 to identify every class member during the conciliation process rendered [] its
 18 efforts to conciliate inadequate."); EEOC v. Jordan Graphics, Inc., 769 F. Supp.
 19 1357, 1361 (W.D.N.C. 1991) ("It is immaterial that the EEOC did not specifically
 20 state in the determination letter all of the alleged discriminatory practices and all
 21 of the class members. What is material is whether Defendant was provided with
 22 an opportunity to concilliate."). The EEOC argues that requiring them to identify
 23 victims before litigation is approved runs the risk of needlessly inviting retaliation

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 25 ⁹ Defendant suggests that the fact that the EEOC issued a press release upon
 26 filing suit somehow indicates bad faith. The EEOC, however, claims that it
 27 routinely issues press releases upon filing suit and the fact that it does so is not
 28 evidence of bad faith conciliation.

1 and overlooks the fact that, in class cases, discovery is a tool by which the EEOC
2 learns the identity of many discrimination victims.

3 As for the standard of review of the adequacy of EEOC's conciliation
4 effort, several courts, including those within the Ninth Circuit which have
5 addressed the issue, have deferred to the EEOC's discretion. The EEOC argues
6 that the "good faith" conciliation requirement is properly limited to a good faith
7 effort to allow an out of court settlement, rather than a good faith effort to meet
8 defendant on its own terms. See EEOC v. KECO Industries, Inc., 748 F.2d 1097,
9 1100 (6th Cir. 1984) ("The district court should only determine whether the EEOC
10 made an attempt at conciliation. The form and substance of those conciliations is
11 within the discretion of the EEOC as the agency created to administer and enforce
12 our employment discrimination laws and is beyond judicial review"); EEOC v.
13 Canadian Indemnity Co., 407 F.Supp. 1366 (C.D. Cal. 1976) (where defendant did
14 not agree to all terms in EEOC's conciliation offer, EEOC was within its
15 discretion to reject counteroffer and proceed to litigation); EEOC v. St. Anne's
16 Hosp., 664 F.2d 128, 131 (7th Cir. 1981) (conciliation prerequisite satisfied where
17 EEOC invites defendant to conciliate).

18 Here, this Court concludes that at a minimum, the EEOC gave
19 Defendant firm an opportunity to conciliate before filing suit nearly two months
20 after and thereby, satisfied its good faith conciliation requirement toward
21 Defendant firm. Defendant firm, on the other hand, did not engage in any
22 settlement discussions or make any counter-offers to continue the conciliation
23 process despite their knowledge that the EEOC would eventually file suit. It has
24 been three and a half years since the filing of the Complaint and this case has still
25 not settled or conciliated. If the parties have a true interest in conciliation, they
26 must understand that it is not a one-way avenue, and even two extreme positions
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1 can be reconciled if both parties are willing. Thus, this Court concludes that
2 although the conciliation process was unsuccessful before the commencement of
3 this suit and remains unsuccessful until today, it was nevertheless sufficiently
4 attempted by the EEOC in this action before bringing suit against Defendant firm.

5 Accordingly, the EEOC has met the jurisdictional prerequisites before
6 filing a Title VII employment discrimination suit, and thus, this Court need not
7 dismiss this action for lack of subject matter jurisdiction. Interestingly, during the
8 course of litigation in the within case, this Court conducted a settlement
9 conference with all parties in attendance. At this settlement conference, it was
10 determined that this case could have been settled for a total payment by Defendant
11 firm to the EEOC for less than \$25,000. Unfortunately, Defendant firm refused
12 the settlement demand and made a conscious decision to litigate.

13 2. Laches Does Not Bar EEOC's Suit

14 Defendant firm also brings a summary judgment motion on its
15 equitable affirmative defense of laches. Defendant firm argues that the EEOC's
16 suit is based on extremely stale allegations of wrongdoing and has forced
17 Defendant firm to incur substantial attorney fees trying to defend under
18 circumstances where much of the defense evidence has been lost due to (1) the
19 EEOC's more than three year delay in bringing suit and (2) the EEOC relying on
20 informants who have now been adjudged to have intentionally destroyed much of
21 Defendant firm's computer files, documents, and other information.

22 The Supreme Court has stated "there seemed to be general agreement
23 that courts can provide relief to defendants against inordinate delay by the EEOC."
24 National Railroad Passenger Corp. v. Morgan, 536 U.S. 101, 122, n. 9 (2002). In
25 order to prevail on a laches claim, Defendant firm has the burden to prove: (1) the
26 EEOC both unreasonably and inexcusably delayed in filing this lawsuit; and (2)

1 the EEOC's delay caused substantial prejudice to the Defendant firm. Bratton v.
2 Bethlehem Steel, 649 F.2d 658, 667 (9th Cir. 1980); Couveau v. American
3 Airlines, Inc., 218 F.3d 1078, 1083 (9th Cir. 2000). Since the findings of delay
4 and prejudice required for laches are to be made in the context of Defendant firm's
5 Summary Judgment Motion, Defendant firm must also meet its burden of showing
6 that there is no genuine issue as to any material fact. EEOC v. Massey-Ferguson,
7 Inc., 622 F.2d 271, 276 (7th Cir. 1980). In so doing, this Court must view the
8 record and the inferences to be drawn from facts disclosed in the record in the
9 light most favorable to the party opposing the summary judgment (i.e. the EEOC).
10 Id. (citing Adickes v. S.H. Kress & Co., 398 U.S. 144, 157-160 (1970)). Once
11 delay and prejudice are established, the district court may, in its discretion, apply
12 the doctrine of laches to bar certain claims or an entire complaint. Id.

13 As a preliminary matter, the EEOC argues that Defendant never met
14 and conferred on its equitable affirmative defense of laches prior to bringing this
15 Summary Judgment Motion, in violation of Local Rule 7-3. For that reason alone,
16 the EEOC asks this Court to decline consideration of Defendant firm's Motion
17 regarding laches.¹⁰ Although this Court may reject Defendant firm's laches
18 defense for not complying with Local Rule 7-3, this Court will decide Defendant
19 firm's Motion on the merits. However, Defendant firm is hereby forewarned that
20 it should follow all applicable Local Rules in the future or suffer the
21 consequences.

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25 ¹⁰ Local Rule 7-3 provides, in relevant part: "[C]ounsel contemplating the
26 filing of any motion shall first contact opposing counsel to discuss thoroughly,
27 preferably in person, the substance of the contemplated motion and any potential
28 resolution." L.R. 7-3.

1 **a. No unreasonable or inexcusable delay**

2 Defendant firm reargues the facts from above and specifically focuses
3 in on the time delay between Quilton's August 11, 1997 Charge for pregnancy
4 discrimination and the EEOC's filing suit thirty-seven months later, on September
5 29, 2000. Defendant firm further argues that this problem caused by the EEOC's
6 unreasonable delay in filing suit was exacerbated because even after filing suit, the
7 EEOC continued to intentionally withhold the identity of its "claimants" and
8 interfere with Defendant firm's efforts to preserve witness testimony.

9 The EEOC contends that the delay from the date the Charge was filed
10 to the day it filed suit does not, by itself, demonstrate that the EEOC's actions
11 were inexcusable or unreasonable. For support, the EEOC cites to EEOC v. North
12 Hills Passavant Hospital, 544 F.2d 664 (3rd Cir. 1976), where the Third Circuit
13 upheld that Commission's right of action was timely, even though three years and
14 three months had passed between the filing of the original charge with the
15 Commission and the Commission's institution of the suit. There, it was
16 undisputed that the investigation and conciliation efforts continued throughout the
17 period, the Commission filed suit within 10 months of failure of conciliation, and
18 that the company was fully informed of the charges it had to defend. Under those
19 facts, the court concluded that the company had failed to establish inexcusable
20 delay or lack of diligence on the part of the Commission.¹¹ Defendant firm has not
21

22 ¹¹ See EEOC v. Great Atlantic & Pacific Tea Co., 735 F.2d 69 (nine and a
23 half years between the filing of the original charge and filing of the suit did not
24 constitute undue delay where the case was a complex pattern and practice matter
25 and defendant had resisted the Commission's investigation); EEOC v. North
26 Central Airlines, 475 F. Supp. 667, 671 (D. Minn 1979) (5 year, 10 month delay
27 between filings "not so inordinate as to warrant dismissal"); EEOC v. Am. Nat.
28 Bank, 574 F.2d 1173, 1174-75 (4th Cir. 1978) (Title VII: total 80 months between
charge and suit); EEOC v. Jacksonville Shipyards, Inc., 690 F.Supp. 995, 999

1 cited to any case holding that such a three year delay is unreasonable. Defendant,
2 firm merely argues that “[u]nlike virtually every case the EEOC relies on to argue
3 that its three year delay was not unreasonable, the EEOC here produced no
4 evidence showing continued activity and diligence in its pursuit of either the
5 pregnancy discrimination or harassment claim.” This Court disagrees.

6 In reading the record in the light most favorable to the EEOC, this
7 Court concludes that the EEOC has demonstrated continued activity in pursuing
8 its claims. Moreover, where, as here, there is a class of several affected
9 individuals, investigations naturally take longer to complete than where there is
10 only one individual involved. Accordingly, given the EEOC’s heavy workload
11 and limited resources and the strength of case law supporting its position, the
12 EEOC’s three year and one month delay in filing suit cannot be considered
13 inexcusable or unreasonable as a matter of law.

14 **b. Defendant firm cannot show prejudice stemming**
15 **from the EEOC delay**

16 Since this Court has already concluded that EEOC’s delay cannot be
17 considered inexcusable or unreasonable, laches are not warranted and this Court
18 need not address the second element of laches (i.e. whether Defendant has made a
19 sufficient showing of prejudice). However, for the sake of thoroughness, this
20 Court will address the alleged prejudice suffered by Defendant firm.

21 To make a sufficient showing of prejudice, Defendant firm “must
22 establish with such clarity as to leave no room for controversy that it has been
23 substantially and unduly prejudiced in its ability to defend the lawsuit because of

24 _____
25 (M.D. Fla. 1988) (70 months between charge and suit); EEOC v. Radiator
26 Specialty Co., 610 F.2d 178 (4th Cir. 1979) (four year, four month delay was not
27 unreasonable); EEOC v. Warshawsky and Co., 768 F.Supp. 647, 657 (N.D.Ill.
1991) (four year, two month delay was not unreasonable).

1 the EEOC's delay." EEOC v. Westinghouse Elec. Corp., 592 F.2d 484, 486 (8th
2 Cir. 1979).

3 Defendant firm claims that on June 30, 1999, attorneys Hanlon and
4 Greene, two of the people who provided the EEOC with declarations on behalf of
5 Defendant firm, left the firm suddenly, during which they allegedly erased
6 thousands of pages of information from the firm's computer system, and took
7 many firm documents, files, employees and clients with them. Several months
8 before their departure, Hanlon and Greene had also disconnected the computer
9 backup system so that no backup tapes were made of the information and data on
10 the firm's computer system. Defendant firm now contends that "[d]ocuments that
11 *could have been helpful* to [Defendant firm] have been lost or stolen or
12 intentionally destroyed" as a result.

13 On the other hand, the EEOC contends that Defendant firm has
14 produced 3,527 pages of documents in the course of discovery. Defendant firm
15 argues that, had the computer files not been sabotaged, it might have recovered
16 evidence that some of the claimants had e-mailed or downloaded offensive
17 material themselves. However, it is highly speculative that such documents ever
18 existed. Even if they did, the likelihood that those documents critical in defeating
19 EEOC's claims being lost or destroyed is remote. Moreover, the destruction of
20 Defendant firm's computer files and documents cannot be attributable to EEOC's
21 delay. Hanlon and Greene left Defendant firm on June 30, 1999. The sabotaging,
22 if it occurred at all, must have taken place prior to June 30, 1999. Barnes, the
23 EEOC investigator, received information about the sexual harassment at
24 Defendant firm on June 7, 1999. Barnes declared that she did not know
25 beforehand that Hanlon and Greene were intending to secretly leave Defendant
26 firm and destroy computer files until she learned about it on June 30, 1999.

1 Defendant firm received notice that the EEOC was expanding its investigation into
2 sexual harassment on August 10, 1999. Accordingly, this Court concludes that
3 any prejudice arising from Hanlon and Greene's destruction of computer files
4 cannot be attributable to delay on the EEOC's part.

5 Defendant firm further contends that its ability to defend against the
6 EEOC's claims has been detrimentally affected "because employees *who may have*
7 *witnessed* alleged events have terminated their employment, left the country,
8 and/or forgotten details of events that allegedly occurred over three years ago."
9 However, such generalized speculations are insufficient and do not rise to the
10 level of material prejudice necessary to justify dismissal of an action on the ground
11 of laches. The only individuals that Defendant firm specifically identifies are
12 Defendant firm's two HR personnel during the period in question, Carbone and
13 Wang, who now both live outside of the country and are not available witnesses.
14 Defendant firm does not identify how either of their testimonies would be
15 significant. At any rate, Carbone has been deposed about her knowledge of facts
16 pertaining to sexual harassment and Defendant firm can introduce her deposition
17 testimony at trial if necessary. As for Wang, she worked for Defendant firm until
18 about April of 2001, well after the institution of this action. Thus, Defendant firm
19 could have taken her deposition to preserve her testimony had it wanted to.

20 Finally, Defendant argues that the EEOC's delay continued into the
21 civil litigation period when it refused to identify the claimants. However, such
22 alleged conduct does not bear on the issue of laches delay, which is determined by
23 the time between filing of the charge and filing of the lawsuit. Once litigation had
24 commenced, such information was available through civil discovery.

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1 Accordingly, this Court concludes that Defendant firm cannot prove
2 either unreasonable delay or prejudice and, accordingly, it is not entitled to
3 summary judgment on its laches affirmative defense.

4 **III. Conclusion**

5 In light of the foregoing, this Court **denies** Defendant's Motions for
6 Dismissal for Lack of Subject Matter Jurisdiction and/or Summary Judgment
7 pursuant to Fed. R. Civ. P. 12(b)(1), 12(b)(6) and 56.

8
9
10 IT IS SO ORDERED.

11
12 DATED: 3/22/04

DICKRAN TEVRIZIAN

Dickran Tevrizian, Judge
United States District Court