1991, 42 U.S.C. §1981a to correct alleged unlawful employment practices on the bases of sex and pregnancy and to provide appropriate relief to Tawna Pippin, who allegedly was adversely affected by such practices. The Commission alleged that Reid School, Inc. discriminated against Ms. Pippin by failing to hire and/or discharging her because of her pregnancy. Reid School denies these allegations.

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 The Parties do not object to the jurisdiction of the Court over this action and waive their rights to a hearing and the entry of findings of fact and conclusions of law. The parties agree that this Consent Decree is fair, reasonable, and equitable and does not violate the law or public policy.

In the interest of resolving this matter, and as a result of having engaged in comprehensive settlement negotiations, the Parties agree that this action should be finally resolved by entry of this Decree. This Consent Decree shall not constitute an adjudication and/or a finding on the merits of the Lawsuit.

#### It is ORDERED, ADJUDGED AND DECREED:

- 1. This Decree resolves all claims arising out of the issues between the Commission and Defendant Reid School, Inc. ("Reid School" or "Defendant") in this lawsuit, including without limitation, back pay, compensatory and punitive damages, injunctive relief, costs and attorney's fees.
- 2. This Decree conforms with the Federal Rules of Civil Procedure and Title VII and is not in derogation of the rights and privileges of any person. The entry of this Consent Decree will further the objectives of Title VII and will be in the best interests of the Commission, Tawna Pippin, Reid School, and the public.
- 3. This Decree, and any provision herein regarding Reid School, applies to Reid School and to its officers, agents, employees, successors, and assigns.

#### INJUNCTION

4. Defendant and its officers, agents, employees, successors, and assigns both at the time that this Decree becomes effective and for the duration of this Decree, are enjoined from: (a) discriminating against any employee on the bases of sex and/or pregnancy, including refusing to rehire and/or terminating an employee; (b) altering the terms and conditions of any employee's employment because of pregnancy; and (c) retaliating against any employee because he or she: (i) opposes or opposed discriminatory practices made unlawful by Title VII; (ii) files or filed a charge of discrimination or assists, assisted, participates, or participated in the filing of a charge of discrimination; or

### (iii) assists, assisted, participates or participated in an investigation or proceeding brought under the Federal or State laws prohibiting discrimination or retaliation.

#### MONETARY RELIEF

- 5. Defendant shall pay the amount of \$34,500. The payment shall be made directly to Tawna Pippin by check or money order at the address provided by the EEOC. This payment represents settlement of compensatory damages. Defendant shall make no deductions from this amount. The compensation is to be paid within fifteen (15) calendar days of the entry of this Consent Decree. By January 31, 2009, Defendant shall issue United States Internal Revenue Service Form 1099 to Ms. Pippin for the payment.
- 6. Within 5 business days of the date the check or money order is placed in the mail pursuant to this Consent Decree, a copy of the check will be furnished to the Regional Attorney, Equal Employment Opportunity Commission, Phoenix District Office, 3300 North Central Avenue, Suite 690, Phoenix, Arizona 85012.
- 7. Defendant will not condition the receipt of monetary relief on Ms. Pippin's agreement to: (a) maintain as confidential the terms of this Decree; or (b) waive her statutory right to file prospectively a charge with any federal or state anti-discrimination agency; or (c) refrain from reapplying for a job with Defendant..

#### OTHER RELIEF

- 8. Defendant will institute and carry out policies and procedures that help assure a work environment free from sex discrimination (including pregnancy discrimination) for its employees and that allow employees to raise concerns or complaints without retaliation about matters made unlawful by Title VII (whether alleged, perceived or actual).
- 9. Defendant will post the Notice contained in the attached Attachment A. The Notice will be posted in an appropriate place frequented by employees, for the duration of this decree. The Notice shall be the same type, size, and style as Attachment A.

- 10. Dr. Ethna Reid shall attend a course, seminar or training session on awareness of sex discrimination, with particular emphasis on forms of pregnancy discrimination.
  - a. Defendant will arrange for and be financially responsible for the course, seminar, or training session.
  - b. The course, seminar, or training session selected shall be subject to approval by the Commission, which shall not be unreasonably withheld.
  - c. The training shall be at least two (2) hours in length, including twenty (20) minutes for questions and answers.
  - d. The training shall be completed within sixty (60) days of entry of this consent decree.
  - e. The training shall focus on sex discrimination, including discrimination on the basis of pregnancy. The training shall cover typical manifestations of pregnancy discrimination in the workplace at both the application and employment phases; common challenges faced by pregnant women in the workplace; legal obligations of employers of pregnant employees; and informational resources available to employers with pregnant employees.
- 11. To assist Defendant in maintaining compliance in the area of anti-discrimination and equal employment opportunity, within 30 (thirty) days of the entry of the Decree, Defendant will select, subject to approval of the EEOC, an appropriate and qualified employee or appropriate and qualified third-party administrator to be responsible for the duties described in Paragraph 12. The EEOC shall notify Defendant within fourteen (14) days whether or not it approves of Defendant's choice. If Defendant selects one of its employees rather than a third-party administrator, the EEOC may condition its approval of the selectee upon the selectee's completion of additional training on pregnancy discrimination and the provisions of Title VII. In the event that the EEOC and Defendant are unable to agree on the selection of an employee or third-party administrator, they may each submit the names and curriculum vitae of not more than

 two proposed employees or third-party administrators, and the Court will make the selection. The EEOC consents to Reid School's selection of McKay, Burton & Thurman should Reid School select it as the third-party administrator.

- 12. The employee or third-party administrator selected pursuant to Paragraph 11 shall be responsible for: (a) creating and implementing, and/or reviewing and revising, Defendant's anti-discrimination policies; (b) creating and implementing, and/or reviewing and revising, Defendant's procedures with respect to responding to and keeping records regarding complaints received; (c) receiving and investigating complaints of discrimination; (d) evaluating and, if appropriate, referring employees to Defendant for discipline or termination for violation of Defendant's anti-discrimination policies; and (e) preparing reports to the Commission, as required by this Decree.
- 13. Defendant will provide training on sex discrimination, including discrimination on the basis of pregnancy, and retaliation, according to the following terms:
  - a. Defendant will arrange for and be financially responsible for a consultant/lecturer(s) who will provide consultation and a training session for all of its employees. The training session(s) shall be provided jointly by the consultant/lecturer(s).
  - b. The seminar training session shall be at least two (2) hours in length, including thirty (30) minutes for questions and answers. All of Defendant's supervisory, management and non-supervisory employees shall attend the seminar session.
  - c. Defendant shall keep a written record of all employees who attend the training. Defendant may at its election have duplicative sessions to accommodate staffing needs or videotape the training session. Defendant shall be responsible for any additional costs to provide such duplicative or videotaped sessions.

- d. The seminar-training session shall be held within five months of the entry of the consent decree.
- e. All personnel, designated in Paragraphs 13(a) and (b) above, shall both register for and attend the seminar-training session or view a videotape of the session. The registry of attendance shall be retained by Defendant for the duration of the Decree.
- f. The training will include the subject of what constitutes pregnancy discrimination, as well as retaliation for engaging in protected activity under Title VII. In addition, the training will cover the myths and stereotypes often associated with the ability of pregnant women to work. The training will also cover discrimination in the hiring, firing, compensation, assignment or other terms, conditions or privileges of employment; the prevention of discrimination; how to provide a work environment free from discrimination, harassment and retaliation; and to whom and by what means employees may complain if they feel they have been subjected to discrimination, harassment or retaliation in the workplace. The session shall also review and explain Defendant's anti-discrimination policies.
- 14. During the live training session(s), the consultant/lecturers will speak to the employees about the discipline that can be taken against supervisors, managers and employees who commit acts of discrimination, harassment or retaliation or allow discrimination, harassment or retaliation to occur in the workplace; the importance of maintaining an environment free of discrimination; and Defendant's anti-discrimination policies. The Commission, at its discretion, may designate representatives to attend the seminar training sessions. The representatives shall have the right to participate in the sessions.
- 15. Within sixty (60) days of the entry of this Decree, Defendant will create and implement, if such policies do not already exist, written policies concerning discrimination and retaliation that conform with the law. Defendant's written policies must include, at a minimum:

- a. A strong and clear commitment to a workplace free of sex discrimination, including discrimination on the basis of pregnancy;
- b. A clear and strong encouragement of persons who believe they have been discriminated against to come forward;
- c. A description of the consequences, up to and including termination, that will be imposed upon violators of the policy;
- d. A statement of Defendant's intent to handle complaints of sex discrimination, including pregnancy discrimination, as confidentially as appropriate under the circumstances;
- e. An assurance of non-retaliation for persons who believe they have been discriminated against and for witnesses of discrimination;
- f. That discrimination on the basis of sex, including pregnancy, by anyone, including management officials, supervisors, vendors, suppliers, third parties and customers, is prohibited and will not be tolerated;
- g. The identification of specific alternative individuals, including managers with their telephone numbers, to whom employees who have been subjected to sex discrimination, including pregnancy discrimination, can report the discrimination and who have the authority to investigate allegations of discrimination in a neutral and confidential manner;
- h. A written statement that an employee may report the harassment to a designated person outside of his or her chain of management should the complainant believe managers in the chain of command have a conflict of interest, are implicated in the allegations, or may not adequately investigate the complaint; and
- i. Assurances that Defendant will investigate allegations of sex discrimination, including pregnancy discrimination, promptly, fairly, reasonably and effectively by appropriate investigators and that appropriate corrective action

 will be taken by Defendant to make victims whole and to eradicate the discrimination.

- Defendant's facilities in Utah. These policies shall be transmitted to Defendant's employees by its CEO and distributed to each current employee within sixty (60) days of the entry of the Decree. These policies shall be distributed to all new employees when hired. These policies also shall be posted in a prominent place frequented by Defendant's employees. Defendant shall make these written policies available in alternative formats as necessary for persons with cognitive and print disabilities that may prevent them from reading the policies. Alternative formats will include but not be limited to an audiotape format.
- 17. Defendant shall promptly and appropriately investigate all complaints of sex discrimination, including discrimination on the basis of pregnancy. The investigation should include a finding of whether discrimination occurred, a credibility assessment; interviews of all potential victims and witnesses identified; and concurrent notes of the investigation. Defendant shall take immediate appropriate corrective action to make discrimination victims whole, to discipline violators and to eradicate the discrimination.
- 18. Defendant shall not retain documents related to the investigation in any of the complainant's personnel files. All disciplinary actions taken against employees for violation of Defendant's policy will be retained in the violator's personnel file. In those cases in which no conclusion could be reached on the allegations, the investigation documents shall remain in the alleged violator's file.

#### REFERENCES

19. Within fourteen (14) days of the entry of the Decree, Defendant shall provide Ms. Pippin with the written employment reference attached hereto as Attachment B and shall provide a copy of Attachment B whenever an employment reference is requested by the prospective employer of Ms. Pippin.

#### REPORTING BY DEFENDANT AND ACCESS BY EEOC

- 20. Defendant, or its representative, shall report in writing to the Regional Attorney of the Commission's Phoenix District Office at 3300 N. Central Ave., Suite 690, Phoenix, Arizona 85012, beginning six months from the date of the entry of this Decree, and thereafter every six months for the duration of the Decree the following information:
  - a. Any changes, modifications, revocations, or revisions to its policies and procedures which concern or affect the subject of sex discrimination, including pregnancy discrimination, and retaliation.
  - b. The name, address, position, and telephone number of any individual who has brought allegations of discrimination and/or retaliation against Defendant's personnel, formal or informal, including, but not limited to, management officials, vendors, agents, employees and/or customers, during the six months preceding the report. The nature of the complaint, investigatory efforts made by Defendant and the corrective action taken, if any, shall be specified.
  - c. The registry of persons attending the seminar(s) required in Paragraph 13(e) of this Decree and a list of current personnel employed by Defendant on the days of the seminar-training sessions.
  - d. Confirmation that: (i) the Notice required in Paragraph 9 of this Decree was posted and the location(s) where it was posted; and (ii) the policies required in Paragraph 15 were distributed to each current and new employee and posted.
- 21. The Commission, upon reasonable notice, shall have the right to enter and inspect Defendant's premises to ensure compliance with this Decree.

#### CERTIFICATION OF COMPLIANCE

22. Defendant, or its representative, will report in writing to the Commission on a semi-annual bases within six (6) months from the entry of this Decree. The certification shall state that Defendant has taken the action required with each and every provision of this Consent Decree.

- 23. The duration of this Decree shall be thirty-six (36) months from the date of its entry.
- 24. The parties shall bear their own attorneys' fees and costs incurred in this action up to the date of entry of this Decree.
- 25. This Court shall retain jurisdiction of this action for a period of thirty-six (36) months after entry of the Decree. This Decree shall expire by its own terms at the end of thirty-six (36) months after entry of the Decree, without further action by the parties or the Court.
- 26. The Commission may petition this Court for compliance with this Decree at any time during which this Court maintains jurisdiction over this action. If the Commission determines that the Defendant has not complied with the Consent Decree, the Commission will provide written notification of the alleged breach to the Defendant and will not petition the Court for enforcement sooner than thirty (30) days after providing written notification. If the Commission petitions the Court and the Court finds the Defendant to be in violation of the terms of the Decree, the Court may extend this Consent Decree or order other appropriate relief as may be necessary to remedy Defendant's non-compliance. At the end of thirty-six (36) months, this lawsuit will be dismissed with prejudice, provided that the Defendant has complied with the terms of this Consent Decree.
- 27. The parties agree to the entry of this decree subject to final approval by the Court.

DATED this 24 day Markof 2008.

Honorable Tena Campbell U.S. District Court Judge

#### APPROVED AND CONSENTED TO: ı 2 3 Regional Attorney 5 Sally C. Spanley Supervisory Trial Attorney 8 Valerie L. Meyer Trial Attorney 10 EQUAL EMPLOYMENT 11 OPPORTUNITY COMMISSION Phoenix District Office 12 Suite 690 13 3300 North Central Avenue Phoenix, Arizona 85012 14 (602) 640-4988 15 Attorneys for Plaintiff 16 17 18 Bruce Boehm 19 McKay Burton & Thurman 170 South Main Street, Suite 800 20 Salt Lake City, UT 84101 Attorneys for Defendant 21 22 23 24 Reid School Pirector 25 26

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#### ATTACHMENT A

# NOTICE TO ALL EMPLOYEES OF REID SCHOOL, INC

This notice is posted pursuant to a consent decree entered into in case *EEOC v. Reid School, Inc*, CIV-06-00831-TC under Title VII of the Civil Rights Act of 1964.

It is unlawful under federal law (Title VII of the Civil Rights Act of 1964) and state law to discriminate against an employee on the basis of pregnancy. It is also unlawful to retaliate against any person because the person protested discriminatory practices or contacted the EEOC.

Reid School, Inc. will not discriminate against any employee on the basis of pregnancy and will not retaliate against any employee.

If you believe you have been discriminated against by Reid School, Inc., you have the right to seek assistance from:

- (1) EEOC, 3300 North Central Avenue, Suite 690, Phoenix, Arizona 85012, (602) 640-5000; or
- (2) Utah Antidiscrimination and Labor Division (UALD), 160 East 300 South, 3rd Floor, Salt Lake City, UT 84111, (801) 530-6801 or 1-800-222-1238 or (801) 530-7685 (TDD)

and/or have the right to file a charge with the EEOC or UALD if you believe you are being discriminated against.

No Retaliation Clause. No action may be taken against you by any supervisory or management official of Reid School for (1) opposing discriminatory practices made unlawful by federal law, (2) filing a charge or assisting or participating in the filing of a charge of discrimination, or (3) assisting or participating in an investigation or proceeding brought under state or federal anti-discrimination laws. Should any such retaliatory actions be taken against you, you should immediately contact me and/or the EEOC or the UALD at the address or telephone numbers listed above.

Dated:		
	Ethna Reid	
	Reid School, Inc.	

## ATTACHMENT B

[Reid School Letterhead]

To Whom It May Concern:

This letter will serve to confirm Tawna Pippin's employment with Reid School from July 1999 to May 2002. During this time, Ms. Pippin held the position of preschool teacher. At all times during this period, Ms. Pippin performed her job duties in a competent manner. In addition, Ms. Pippin is eligible for rehire at Reid School.

Sincerely,

Dr. Ethna Reid Reid School