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PLEASE TAKE NOTICE that pursuant to the Court's January 7, 2011 Findings of Fact and Conclusions of Law (Doc. 752), Defendant County of Orange hereby submits its Plan in response thereto. Respectfully submitted, Dated: February / 2011 LAWRENCE BEACH ALLEN & CHOI, PC CHRISTINA M. SPRENGER Attorneys for Defendant COUNTY OF ORANGE 

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## MEMORANDUM AND PROPOSED PLAN

#### 1. <u>INTRODUCTION</u>

A plan of action has been developed by the County and the Sheriff's Department which includes the reassignment of housing locations for impacted inmates, policy and procedural changes, and proposed structural and physical alterations. Numerous actions are being taken now and in the immediate future (weeks/months), while larger scale construction projects may take considerably longer to complete. Some of the modifications being initiated by the County exceed those required by the Court.

Should the Court request clarification or explanation regarding the County's proposal, it can be provided by Captain Davis Nighswonger who is the Division Commander of the Theo Lacy Facility.

#### 2. **DEFINITIONS**

<u>Category #1 Inmates (Cat #1)</u>: Those inmates with permanent disabilities who are wheelchair bound or have dexterity impairments but do not require extraordinary medical care. As of Friday, February 11, 2011, there are five male and zero female inmates in the Orange County Jail who fall within this category. All five male inmates are currently housed in the Sheltered Living Cells of the Central Men's Jail (CMJ).

<u>Category #2 Inmates (Cat #2)</u>: Those inmates with permanent disabilities who are wheelchair bound and require extraordinary medical care. As of Friday, February 11, 2011, there are four male and zero female inmates in the Orange County Jail who fall within this category. All four male inmates are currently housed in Ward C of the CMJ.

**Short Term Modification Project (ST)**: A physical alteration, modification, or improvement that is estimated to be completed within weeks.

<u>Intermediate Term Modification Project (IT)</u>: A physical alteration, modification, or improvement that is estimated to be completed within months.

Long Term Modification Project (LT): A large scale, complex physical alteration, modification, and/or improvement that requires a redesign and significant construction which is anticipated to take at least one year to complete. Practices and project work in this category are governed by the County Contract Policy Manual (CPM) and the California Public Contract Code, otherwise known as the Uniform Public Construction Cost Accounting Act. An Architect/Engineer (A/E) contract must be secured to complete all design and modification specifications for these projects to ensure ADAAG compliance. See Attachment 1 for a chart/timeline providing further details regarding this process.

Inmate Programs Building (IPB) at the Theo Lacy Facility (TLF): This building is currently used for a variety of inmate classes, vocational instruction, and the inmate library. In July or August of this year, the functions and structure of this building will be modified to accommodate Immigration and Customs Enforcement (ICE) offices pursuant to the County's contract with ICE. Inmate programming functions will be shifted to alternate locations (yet to be determined).

<u>K</u>: The CWJ is temporarily unoccupied by inmates, and the majority of assigned staff members have been reallocated to other facilities. This action was taken as a budgetary savings measure and as a consequence of the constraints imposed by the current decrease in inmate population throughout the Orange County Jail system. The CWJ will continue to be unoccupied until the demands of the inmate population rise. The Sheriff's Department expects this to occur in the future due to a number of reasons, primarily the securing of contracts to house federal prisoners.

The CWJ is the logical choice to house Cat #1 and Cat #2 female inmates and the following plan will outline the steps, construction, and other actions necessary to make this occur. However, as the re-occupation of the CWJ is uncertain, this document also identifies a plan to utilize Module K in the IRC.

### 3. PLAN OVERVIEW (BY FACILITY)

#### A. Theo Lacy Facility (TLF) Module O.

- 1. Module O at the TLF is made up of 5 Sectors containing 54 cells and a 12 bed open dormitory.<sup>1</sup>
- 2. Within the next two weeks, all Cat #1 male inmates will be transferred to the TLF and housed in Module O on the lower floor of Sector 37. Sector 37 will be the primary housing location for all general population Cat #1 male inmates in the future.
- 3. All Cat #2 male inmates will be transferred to the TLF and housed in Module O on the lower floor of Sector 37. Sector 37 will be the primary housing location for all general population Cat #2 male inmates in the future. The transfer of Cat #2 male inmates requires the reallocation of crucial medical staffing and services for their care, and must be coordinated with the County's Correctional Health Services (CHS). The transfer of services has been initiated; however, it requires advanced planning, personnel reassignment, and other measures before Cat #2 male inmates can be transferred.
- 4. The lower floor of Module O Sector 37 is the most ideal location for Cat #1 and Cat #2 male inmates; it is an open dormitory setting and already complies with a number of ADA requirements. The following physical modifications are proposed:
  - a. Lower one phone (ST)

<sup>&</sup>lt;sup>1</sup> As an alternative to making 2% of each type of cell accessible in Module O of the TLF, Defendant proposes that the class members be housed in the open dormitory (Sector 37) and that special handling class members be housed in the negative pressure and isolation cells. In addition to it being impractical to place more than one wheelchair in an individual cell (regardless of whether that cell is designed to house one, two, or four inmates), the dormitory setting allows for greater ease of movement by the wheelchair bound class members.

1		b. Add one ADA compliant table (IT)
2		c. Adjust fixture height, add grab bars and bench seat for shower
3		(ST)
4		d. Lower the book shelf (ST)
5		e. Lower (or add a second) mirror (ST)
6		f. Move the toilet flush button (ST)
7		g. Lower the intercom (ST)
8		h. Lower posting of jail rules (ST)
9	5.	Cat #1 and Cat #2 male inmates with classification restrictions or
10		separation needs will be housed in Cell 3, of Sector 42 of Module O.
11		This cell, also known as a negative pressure cell, will undergo the
12		following physical modifications:
13		a. Adjust shower fixture height (ST)
14		b. Add grab bars and bench seat for shower (ST)
15		c. Lower the intercom (ST)
16	6.	Cat #1 and Cat #2 male inmates in Module O will be provided with
17		outdoor recreation. They may choose Green Sector at the TLF if their
18	mining and a second	classification status meets that of inmates housed in the Barracks and
19		their medical condition permits. The following physical modifications
20		are proposed for the Green Sector at the TLF:
21		a. Modify or lower water fountain (IT)
22		b. Redesign toilet area to meet ADA standards (ADA toilet, adjust
23		privacy walls, add grab bars) (LT)
24	7.	Those Cat #1 and Cat #2 inmates who do not fulfill the classification
25		requirements for outdoor recreation in the Green Sector at the TLF,
26		and those class members who specifically request to stay in their
27		housing area, will be provided with outdoor recreation in the Module.
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27 28 The following physical modifications are proposed for the outdoor recreation area within the Module:

- a. Remove or shift the privacy wall (IT)
- b. Add grab bars to toilet area (IT)
- 8. A visiting booth in Module O is ADA compliant. In addition, those Cat #1 and Cat #2 male inmates whose classification meets that of inmates housed at the James A. Musick Facility (JAMF) will be offered non-barrier visits in the Barracks visiting area of the TLF.<sup>2</sup>
- 9. Cat #1 and Cat #2 male inmates in Module O will be offered a full range of inmate program opportunities. This will be accomplished by providing some programs in the Module, and transporting these inmates to the IPB (until conversion begins) or designated alternative locations in the Barracks area of the TLF. Religious services will be provided in the Module or in the chapel. Additionally, those Cat #1 and Cat #2 male inmates whose classification meets that of inmates housed at the JAMF, and permitting medical conditions, will be afforded the full range of programs and services offered at the JAMF by transporting the inmates to the JAMF when necessary.
- 10. The Correctional Programs Technicians (CPT) assigned to the Theo Lacy Module O inmate housing location will coordinate with the Deputies in Module O to facilitate programs and services for class members. The CPT will provide information regarding all available programs and services to class members in Theo Lacy Module O and

<sup>&</sup>lt;sup>2</sup> During trial, the visitation arrangements at the JAMF were referred to as "contact visits." In fact, visitors are not allowed contact with any inmates. Rather, inmates sit on one side of a six-foot wide table during visitation, and visitors sit on the opposite side; there is no glass or plastic partition between visitor and inmate. Accordingly, the equivalent of JAMF visitation (i.e., visitation without a partition) is referred to herein as "non-barrier" visitation.

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document each contact with said inmates. The documented information will include whether or not each class member has requested a particular program or service. The CPT's supervisor will keep these records on file for two years. The Correctional Programs staff will make all programs and services provided in the Inmate Programs Building (IPB) available to all class members with qualified classification and medical status.

11. TLF will adjust its policies and procedures to accommodate the above provisions. Staffing resources will be adjusted or augmented to provide additional personnel to escort and supervise Cat #1 and Cat #2 male inmates in Module O.

#### B. Intake Release Center (IRC) Booking Loop and First Floor.

- 1. The Booking Loop contains the following number of counters:
  - A. Women's Booking Area

Classification/Interview -2

Fingerprint - 1

Adjustable Livescan Machine - 1

B. Men's Booking Area

Classification/Interview – 3

Fingerprint - 2

Adjustable Livescan Machines – 3

Detention Release Interview - 2

ICE - 2 (not relevant to this proceeding)

- C. Medical Interview/Triage Area 3
- 2. All incoming Cat #1 and Cat #2 male and female inmates will be received and booked at the IRC. Specially purchased lift-capable wheelchair(s) or lift(s) will be obtained to raise and lower these inmates to the height of current counter space to afford interaction

- with jail personnel and processes. Deputies will be trained to properly operate and maintain these chair(s) and/or lift(s). (IT)
- 3. All Cat #1 and Cat #2 male inmates will be processed and held in Cell 10 on the male side of the Booking Loop, which is ADA compliant. All Cat #1 and Cat #2 female inmates will be processed and held in Cell 5 on the female side of the Booking Loop, which is ADA compliant.
- 4. All Cat #1 and Cat #2 female inmates will be processed for court transport in the IRC Court Transfer area. They will be held in Cell TM 13, which will receive the following proposed modifications:<sup>3</sup>
  - a. Complete redesign of the cell (LT)
  - b. Move privacy walls (LT)
  - c. Adjust toilet and sink (LT)
  - d. Add grab bars (LT)
  - e. Adjust mirror (LT)
  - f. Widen door (LT)
- 5. First floor Release will be used to process those Cat #1 and Cat #2 female inmates being released from custody. Special lift-capable wheelchair(s) or lift(s) will be utilized. The following physical modifications are proposed:<sup>4</sup>
  - a. Redesign of bathroom area (LT)

<sup>&</sup>lt;sup>3</sup> In the interim, female Cat #1 and Cat #2 inmates will be taken directly from their housing unit to the specially adapted vehicle used for transporting class members; the process will be repeated upon their return from court. The same process will be used for male Cat #1 and Cat #2 inmates housed at the TLF.

<sup>&</sup>lt;sup>4</sup> In the interim, female Cat #1 and Cat #2 inmates will be given priority to minimize the amount of time they spend in a release cell. The same priority will be given to male Cat #1 and Cat #2 inmates being released from the TLF.

- b. Modify toilet compartment (LT)
- c. Install grab bars (LT)
- d. Modify sink (LT)
- 6. The Central Jail Complex (CJX) will adjust its policies and procedures to accommodate the above provisions.

# C. <u>Intake Release Center (IRC) Module K (Alternate Plan if CWJ remains unoccupied).</u>

- 1. Module K at the IRC is made up of Sectors 9 through 14 containing 96 cells; as of February 11, 2011, there were zero female class members in custody.<sup>5</sup>
- 2. Cat #1 and Cat #2 female inmates will be housed in Sector 13, Cells 3, 5, and 7. These cells will serve as general population and special-needs housing for those inmates with classification or separation orders. The following physical modifications are proposed:
  - a. Redesign and construction of Cells 3, 5, and 7 (LT)
  - b. Redesign and construction of the shower and toilet areas of the sector dayroom (LT). The Sheriff's Department is investigating interim options including installation of a portable accessible shower and toilet; installation of a portable accessible shower along with the conversion of a cell including an accessible toilet; and, modification of showers in the Disciplinary Isolation area (which requires evaluation by an Architect/Engineering firm). However, as of the date of the filing of this document, the Sheriff's Department has been unable to identify an alternative

<sup>&</sup>lt;sup>5</sup> Defendant is aware of the Court's directive that ten cells in Module K be made accessible (Order at page 68, lines 10 and 11). However, based upon the number of cells (i.e. 96 cells in Module K), Defendant proposes to make three cells accessible

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that provides greater access than the current accommodations. The Sheriff's Department will continue to explore available options and hopes to supplement this proposal prior to the April 4, 2010 hearing.

- c. Modification of one dayroom table (LT)
- d. Lower phones and intercoms in dayroom (LT)
- e. Lower posting of jail rules (ST)
- 3. Cat #1 and Cat #2 female inmates in Module K will be provided with outdoor recreation. If their classification status meets that of inmates housed at the JAMF and their medical condition permits, they will be offered the outdoor area of the South Compound at the JAMF and will be transported to and from that facility. Those who do not fulfill these requirements, and those who specifically request to stay in their housing area, will be provided with outdoor recreation in the Module. The following physical modifications are proposed for the outdoor recreation area inside the Module:
  - a. Redesign and construction of the toilet, sink area (LT)
  - b. Lower intercom (IT)
- 4. Visiting booths are available in Module K, and a special lift will be installed on the stairway to accommodate Cat #1 and Cat #2 female inmates (LT). Those Cat #1 and Cat #2 female inmates whose classification meets that of inmates housed at the JAMF and whose medical conditions permit will be offered non-barrier visits at the JAMF or in the non-barrier Attorney Bonds area of the CWJ.
- 5. Cat #1 and Cat #2 female inmates in Module K will be offered a full range of inmate program opportunities. Programs currently offered at

which would exceed the current 2% requirement, and meet the anticipated increased requirement of 3%.

- the IRC will be made available to class members in the chapel/classroom at the IRC. Religious services will also be made available to class members in the chapel/classroom. Additionally, those Cat #1 and Cat #2 female inmates whose classification meets that of inmates housed at the JAMF and permitting medical conditions will be transported to and afforded the full range of programs offered at the JAMF in accessible classrooms.
- 6. The Central Jail Complex (CJX) will adjust its policies and procedures to accommodate the above provisions.
- 7. The Correctional Programs Technicians (CPT) assigned to the Module K inmate housing location will coordinate with the Deputies in Module K to facilitate programs and services for class members. The CPT will provide information regarding all available programs and services to class members in Module K and document each contact with said inmates. The documented information will include whether or not each class member has requested a particular program or service. The CPT's supervisor will keep these records on file for two years. The Correctional Programs staff will make all programs and services available to all class members with qualified classification and medical status.

# D. <u>Central Women's Jail (CWJ) (Primary Plan if CWJ is reoccupied).</u>

1. All Cat #1 and Cat #2 female inmates will be transferred to the CWJ and housed in Tank 13 on the first floor. Tank 13 is open dormitory style housing, and will be the primary housing location for all general

1	population Cat #1 female inmates in the future. The following
2	physical modifications are proposed: 6
3	a. Redesign and construction of the bathroom and dayroom areas
4	(LT)
5	b. Lower bookshelf (ST)
6	c. Lower intercom (ST)
7	d. Lower phones (ST)
8	e. Add bunks of additional height to assist with inmate transfer (IT)
9	2. Cat #1 and Cat #2 female inmates with classification restrictions or
10	separation needs will be housed in Sheltered Living Cells 1 and 2, and
11	Isolation Cell 3. These cells will receive the following modifications:
12	a. Lower intercom (ST)
13	b. Lower mirror (ST)
14	3. Cat #1 and Cat #2 female inmates will be provided with showers in the
15	first floor shower area, which will receive the following modifications
16	a. Widen doorway (LT)
17	b. Adjust shower fixture (IT)
18	c. Modify grab bars (IT)
19	4. Cell 10 of the Infirmary is an ADA compliant cell and the nearby
20	dayroom can be utilized with the following modifications:
21	a. Redesign and construction to enlarge the toilet/sink area (LT)
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23	<sup>6</sup> Defendant is aware of the Court's directive requiring that at least three cells in the
24	CWJ be made accessible if any portion of the CWJ other than the Infirmary is
25	reopened. (Order at page 80, lines 21 and 22). As an alternative, Defendant proposes that the class members be housed in the open dormitory (Tank 13) and
26	that special handling class members be housed in the Sheltered Living and isolation
27	cells. In addition to it being impractical to place more than one wheelchair in an individual cell (regardless of whether that cell is designed to house one, two, or
28	four inmates), the dormitory setting allows for greater ease of movement by the
	wheelchair bound class members.

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- b. Lower phone (IT)c. Lower intercom (IT)

d. Lower mirror (IT)

- 5. Cat #1 and Cat #2 female inmates in the CWJ will be provided with outdoor recreation. They may choose the outdoor area of the roof at the CWJ, or the South Compound of the JAMF if their classification status meets that of inmates housed at the JAMF and their medical condition permits. The following physical modifications are proposed for the roof area of the CWJ:<sup>7</sup>
  - a. Lower phone (IT)
  - b. Lower bulletin board (ST)
  - c. Modify water fountain (IT)
- 6. Those Cat #1 and Cat #2 female inmates whose classification meets that of inmates housed at the JAMF and whose medical conditions permit will be afforded non-barrier visits at the JAMF or the non-barrier Attorney Bonds area of the CWJ.
- 7. Cat #1 and Cat #2 female inmates in the CWJ will be offered a full range of inmate program opportunities. This will be accomplished by providing some programs and religious services in the second floor classroom of the CWJ, which is ADA compliant. Additionally, those Cat #1 and Cat #2 female inmates whose classification meets that of inmates housed at the JAMF and permitting medical conditions will be offered the full range of programs offered at the JAMF.

<sup>&</sup>lt;sup>7</sup> Unless a reasonable alternative is identified in the interim, the restroom on the roof of the CWJ will be closed to all inmates.

- 8. The Central Jail Complex (CJX) will adjust its policies and procedures to accommodate the above provisions.
- 9. The Correctional Programs Technicians (CPT) assigned to the class member housing location will coordinate with the Deputies to facilitate programs and services for class members. The CPT will provide information regarding all available programs and services to class members in the CWJ and document each contact with said inmates. The documented information will include whether or not each class member has requested a particular program or service. The CPT's supervisor will keep these records on file for two years. The Correctional Programs staff will make all programs and services available to all class members with qualified classification and medical status.

### E. Central Men's Jail (CMJ)

- 1. The CMJ will continue to house Cat #2 male inmates until they can be transferred to the TLF in the future. These inmates will be housed in Ward C on the second floor of the CMJ. This area will receive the following modifications:<sup>8</sup>
  - a. Redesign of bathroom and shower area (LT)
  - b. Lower mirror (IT)
  - c. Lower posting of jail rules (IT)
  - d. Lower phone (IT)
  - e. Redesign dayroom to provide accessible table (LT)

<sup>&</sup>lt;sup>8</sup> The County is aware of the Court's Order addressing Module L in the IRC, and Ward D and the Sheltered Living area in the CMJ. However, no modifications are required of Module L, Ward D, or the Sheltered Living area because class members will not be housed there. Male Cat #1 inmates are being moved to the TLF within weeks, and the remaining male Cat #2 inmates will be housed in Ward C until they are also moved to the TLF.

- 2. The 18 Sheltered Living Cells in the CMJ will no longer house class members. Consequently, in the short term, the associated shower and dayroom may be utilized for those class members housed in Ward C. Deputies will be trained to respond to class members who request showers in the Sheltered Living dayroom. This area will receive the following proposed modifications:
  - a. Modify shower (IT)
  - b. Modify sink (IT)
  - c. Lower mirror (IT)
  - d. Adjust grab bars (IT)
- 3. The roof recreation area at the CMJ will no longer be used by class members. Instead, class members whose classification and medical condition permit will be transported to either the TLF or the JAMF for outdoor recreation. Class members who are transported to the TLF or the JAMF for outdoor recreation will be assisted by the CPT in coordinating that activity. The CPT will provide information to the class member and document each contact with the class member. The CPT supervisor will keep these records on file for two years.
- 4. Those Cat #2 male inmates whose classification meets that of inmates housed at the JAMF and whose medical conditions permit will be offered non-barrier visits in the Attorney Bonds area of the CMJ.

## F. James A. Musick Facility (JAMF).

1. The JAMF will be utilized to provide outdoor recreation opportunities to those Cat #1 and Cat #2 male inmates whose classification meets

<sup>&</sup>lt;sup>9</sup> Defendant is aware of the Court's admonishment that the Sheltered Living shower shall not be used for class members (Order at page 17, lines 3-6). However, the Ward C shower is a long term project, and the Cat #2 inmates will only remain in

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- that of inmates housed at the JAMF and have permitting medical conditions. Recreation will be provided in the South Compound.
- 2. A full range of programs will be offered to all Cat #1 and Cat #2 male and female class members whose classification meets that of inmates housed at the JAMF and have permitting medical conditions. Class members will be transported to and from the JAMF for that purpose.
- 3. The following Vocational Programs and Classes are currently being offered at the JAMF: cabinetry; sewing; stained glass; welding; Mothers of Preschoolers (MOPS); job development; and "Sew Much Comfort."
- 4. The Sheriff's Department is prohibited by contract and law from allowing the ICE Detainees housed at the JAMF to participate in Vocational Classes. For that reason and due to the overall low inmate population, the Sheriff's Department does not have enough inmates to make it cost effective to provide these Vocational Classes in the future. Consequently, the Sheriff's Department has begun the process of eliminating these classes. In the mean time, the CPT will provide information regarding all JAMF vocational classes to the class members in TLF Module O, and IRC Module K, and CMJ locations, and will document each contact with said inmates. Those inmates who meet the classification requirements and have permitting medical conditions will be transported to the JAMF for the respective classes. The aforementioned documented information will include whether or not each inmate has requested a particular vocational program or class. The CPT's supervisor will keep these records on file for two years.

Ward C until they are transferred to the TLF. See,  $\P$  3(A)(3) above. Consequently, Defendant requests the Court's indulgence.

## G. Notice Of Rights Under The ADA.

- 1. The County will ensure that the notices are posted at a level that is readable by class members, including those in wheelchairs or with other impairments.
- 2. The County will provide ADA compliance officers in the different facilities with a minimum of six hours of training on the ADA, its application in jail settings, and their responsibilities to process and respond to requests for accommodation and/or complaints of denial of access to programs and services.
- 3. The County has instituted a new grievance process which will come into effect within the next three weeks, and is designed to maintain and track all inmate grievances which raise claims under the ADA. The new grievance process system includes a database that will store and permit tracking of ADA grievances, and incorporates the other aspects of the grievance process that this Court has already approved.

Dated: February (1), 2011

Respectfully submitted,

LAWRENCE BEACH ALLEN & CHOI, PC

DAVID D. LAWRENCE

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Attorneys for Defendant COUNTY OF ORANGE

#### **ATTACHMENT 1**

#### MANDATED PROCESS FOR LONG TERM CONSTRUCTION PROJECTS

The Research & Development division of the Orange County Sheriff-Coroner Department is responsible for the management of alterations, improvements, and modifications to Sheriff-Coroner facilities. Practices and project work are governed by the County Contract Policy Manual (CPM) and California Public Contract Code.

An Architect/Engineer (A/E) contract will be secured for this project to complete all design and modification specifications in order to ensure ADA Accessibility Guidelines. A/E's are not on staff and are secured through contracts initiated by the County and its respective departments. Additionally, A/E construction estimates will be used to support funding requests to the County Board of Supervisors.

The process steps and required timeframes necessary for funding approvals, structural design (A/E), and construction requirements pursuant to the Court's order of January 7, 2011 are as follows (and presume a beginning date of **March 2011**):

# FUNDING REQUESTS AND APPROVALS FOR MANDATED ADA IMPROVEMENTS <u>DESIGN</u>

Budget Process for A/E budget	3 Months				
Estimate A/E fees	2 weeks				
Submit Budget Request to CEO	2 weeks				
CEO Review	3 weeks				
Agendize for Board of Supervisors approval	4 weeks				
Receive Board of Supervisors approval	1 week	June 2011			

# PRELIMINARY SCHEDULE FOR MANDATED ADA IMPROVEMENTS DESIGN

A/E Selection Process		3 Months
Prepare Statements of Qualification (SOQs)	2 weeks	
Solicit SOQs	2 weeks	
Review and rate SOQs	2 weeks	
Negotiate with A/E	2 weeks	
Purchase Order process	1 month	September 2011

Design Process 6 months

Initial design period 3 months

Design review and approval (Building Dep.

& CDCR) 2 months

Final design period 1 month March 2012

# FUNDING REQUESTS AND APPROVALS FOR MANDATED ADA IMPROVEMENTS CONSTRUCTION

Budget Process for Construction budget
Submit Budget Request to CEO
CEO Review
Agendize for Board of Supervisors approval
Receive Board of Supervisors approval
1 week

2.5 Months
2 weeks
4 weeks
4 weeks

# PRELIMINARY SCHEDULE FOR MANDATED ADA IMPROVEMENTS CONSTRUCTION

Construction Award Process		5 months
ASR process for Board to approve advertising project	5 weeks	
Required advertising period	5 weeks	
Certify apparent low bidder	2 weeks	
ASR process for Board to award Construction Contract	5 weeks	
Approval of Contractor's Bonds & Insurance	3 weeks	November 2012

Project Construction 13 months

December 2013

TOTAL PROJECT DURATION 32.5 months

### **Project Construction Timeline**

Areas other than housing identified for construction/modification can be overlapped in order to shorten the total construction duration. A visual representation of such a timeline is below:

Construction Months												
1	2	3	4	5	6	7	8	9	10	11	12	13
Theo	Lacy	Mod										
Ο			3/13							_		
	Musi	ck	3/13	MCJ					9/13			
IRC areas other						other				IRC	Mod	
	than						K &	L	12/13			
				housi	ng	6/13						F 11 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2

#### The above schedule assumes no delays as a result of the following conditions:

- 1. R&D project management resource attrition as a result of illness, family leave, jury duty, or other unplanned circumstances that can impact project schedules.
- 2. Any dispute or contest by architect or construction firms that could delay project start dates.
- 3. Delays in bond and insurance requirements for selected (responsive) architect or construction firms.
- 4. Board of Supervisor approval delays.
- 5. Jail lockdowns for inmate or security staff safety.

#### Notes:

- 1. The above schedule requires that structural projects at all three facilities (Theo Lacy, IRC, and James A. Musick) are running in parallel.
- 2. All jail construction and modifications require local planning and building department and California Department of Corrections and Rehabilitation (CDCR) review and approval prior to executing work.
- 3. The jail areas requiring construction/modification must be cleared of inmates for the duration of the work, which creates significant logistical issues when it involves housing locations.

#### 1 PROOF OF SERVICE 2 STATE OF CALIFORNIA, COUNTY OF ORANGE 3 I, Donna Adams, am employed in the aforesaid County, State of California; I 4 am over the age of 18 years and not a party to the within action; my business address is 1600 N. Broadway, Suite 1010, Santa Ana, California 92706. 5 6 On February 18, 2011, I electronically filed the foregoing **DEFENDANT'S** PROPOSED PLAN, SUBMITTED IN RESPONSE TO THE COURT'S JANUARY 7, 2011 FINDINGS OF FACT AND CONCLUSIONS OF LAW 8 with the Clerk of the Court using the CM/ECF system which will send notification 9 of such filing to the following e-mail addresses: 10 dstormer@hadsellstormer.com,tgalindo@hskrr.com Dan Stormer 11 Virginia Keeny vkeeny@hskrr.com,yanaya@hskrr.com HADSELL STORMER KEENY RICHARDSON & RENICK, LLP 12 13 Richard P Herman rherman@richardphermanlaw.com 14 A Law Corporation 15 Barrett S Litt jwhite@littlaw.com,blitt@littlaw.com 16 LITT, ESTAUR, HARRISON, MILLER & KITSON, LLP 17 wendy.phillips@coco.ocgov.com Wendy J Phillips 18 Orange County Counsel 19 (Federal) I declare under penalty of perjury that the foregoing is true and X 20 correct, and that I am employed in the office of a member of the bar of this 21 Court at whose direction the service was made. 22 Executed on February 18, 2011, at Santa Ana, California. 23 24 25 26 27 28